





## EUROPEAN NEWS

## EEC free food may help to move mountains

BY TIM DICKSON IN BRUSSELS

THE decision by EEC farm ministers to give free food to victims of the freezing weather is a shrewd political move which will no doubt be well received throughout the Community. After all, the contrast between towering butter and beef mountains and the undernourished both within Europe and in the world beyond is an embarrassment which makes even hardened Brussels administrators wriggle with discomfort.

Perhaps one of the most intriguing questions—and one starting to be asked yesterday—is whether the new scheme could form the basis of a more substantial, longer term programme for disposing of the vast agricultural surpluses which give the CAP a bad name.

Previous attempts to unload EEC food direct to consumers at subsidised prices have proved administratively difficult and economically inefficient but there will be many closely monitoring the outcome of the new initiative and hoping to build on its results.

Officials at the European Commission yesterday stressed that the scheme was primarily a "one off" response to the present emergency and would run only until the end of March.

A wide range of commodities is involved—butter, beef, sugar, bread, wheat, olive oil, milk products such as yoghurt and cheese, and fish—with the EEC also agreeing to pay the costs of packaging and transporting the food to the recipient organisations.

The target of the programme will be established charities throughout the EEC, with the Red Cross and Eurocharitas playing a key co-ordinating role, though the Commission said yesterday that other organisations were welcome to get in touch. The logistics, however, would be carried out at national level by the various "intervention" agencies and the cost absorbed wholly by the agricultural section of the Community's budget.

Farm ministers throughout Monday's meeting stressed their agreement with the measure "in principle" but Mr Michael Jopling, the British minister, and Mr Ignaz Kiechle, his West German counterpart, both voiced concern about the budgetary consequences. The Commission, which has set no

limits on any of the products, is unable to estimate the cost but has promised to consult member states at their regular meetings in Brussels if it looks like exceeding Ecu 50m (£37m).

Many questions thus have to be answered about the immediate financial impact as well as the practicalities of moving the food from Community stores to the recipients (the Commission insists that speed of action is more important at this stage than attention to every detail). Longer term, the issue raised is whether the scheme represents a viable way of disposing of the surpluses.

The conventional, some say conservative, criticism is that free or subsidised food hand-outs simply displace purchases that would have been made any-

way, thereby diverting the "displaced" output back into the EEC's intervention stores.

The difference this time, according to some, is that the food mountains (1.3m tonnes of butter and more than 600,000 tonnes of beef, for example) are bigger than ever, that traditional export markets are increasingly difficult to find, and that charitable organisations represent a hitherto untested outlet.

"If half the recipients of subsidised food would not have bought it anyway from traditional sources, a scheme like this could prove cost effective," one Commission official suggested yesterday. "The trouble is that if the figure is less than one third it can be very expensive."

## Plumb elected to head European Parliament

BY QUENTIN PEEL

SIR HENRY PLUMB, former farmers' leader and head of the British Conservative group in the European Parliament, last night squeaked home by just five votes to become the first British president of the Assembly.

He held off the strong challenge of Spanish Socialist Enrique Baron, and rallied the forces of the centre-right, to win the job of leading the directly-elected MEPs for the next two and a half years—but only thanks to the abstentions of 16 members who refused to back either candidate.

The vote was in the balance up to the very end, with three polls to decide the outcome, and a considerable floating vote determining to show its disapproval of a British candidacy in a

passionately European institution. Sir Henry, the epitome of a bluff, gruff, and somewhat English shire, immediately promised to devote himself to the institution and its cause. "I was born an Englishman," he said, "I shall die a European—an English European."

He is MEP for the Cotswolds and farms at Coalhill, Warwickshire. He takes the place of Mr Pierre Pflimlin, the urbane former Mayor of Strasbourg who was rumoured to be the last

strong Liberal group and southerners from the Christian Democrats, thereby respecting the right to gain his slender majority. Mrs Thatcher had an angry encounter with the Assembly in December, when she was accused of failing to provide leadership to the Community—and countered by charging the Parliament with irrelevance.

Sir Henry has been chairman of the Conservative-dominated European Democratic Group since 1982, before which he was chairman of its agriculture committee. He was president of the National Farmers' Union for nine years until shortly before he was elected to the Parliament in 1979, and from 1975 to 1977 he was president of the European Farmers' Union Organisation COPA.

writes Quentin Peel. His defection follows Tory fury last month after he demonstrated in the Parliament against the Anglo-Irish Agreement, during the speech by Mrs Margaret Thatcher.

to be ready to serve another term as a compromise candidate, in spite of frequent denials. Sir Henry had clashed on several occasions with Mrs Margaret Thatcher, the British Prime Minister, over European issues such as bringing sterling into the European Monetary System—and even in the battle for a British budget rebate.

He was none the less tarred somewhat with the Thatcher brush in the election campaign, suffering defections by the 42-

budget within the Council of Ministers' self-imposed 8.1 per cent maximum rate of growth for current payments, but has exceeded the rate by Ecu 62m—less than 0.2 per cent of the Ecu 36.25bn (£26.8bn) budget—for longer term commitments.

Britain, France, West Germany, Denmark and Belgium opposed that solution because of the Ecu 62m excess. The Belgian compromise would have added the Ecu 62m

to the negative reserve on commitments, thereby respecting the maximum rate—a solution opposed by the southern states of Italy, Spain, Greece and Portugal in defence of the Parliament's determination to increase the growth rate.

The budget committee, however, is only proposing to go as far as the Commission plan—but suggesting that it could be "the basis for a resolution of the 1987 budget."

## UK coal 'most efficient'

By Charles Leadbeater, Labour Staff

THE BRITISH coal industry is the most efficient in Europe, according to unpublished EEC figures. Britain's National Union of Mineworkers said yesterday.

The figures show that UK direct subsidies to current production in 1986 were £1.40 per tonne, £21.65 per tonne in West Germany, £24.43 per tonne in France, and £30.97 per tonne in Italy.

The figures were compiled from reports sent by producers in individual countries to the European Parliament's Energy, Resources, and Technology Committee. The committee asked producers to estimate their output levels and financial subsidies from central or local government.

However, the total subsidy in the UK increased dramatically last year, as a result of the renegotiation of contracts following the oil price fall. The total subsidy in the UK was £152m compared with £50m in 1985. Over the same period the subsidy in West Germany rose by more than £500m to £1.85bn; in Belgium it increased from £149m to £195m. Only in France has the subsidy fallen, from £371.6m to £346m.

While the UK industry had the lowest total subsidy, it had the highest output at 103m tonnes. This compares with 35.5m in West Germany, 14m in France, and 8.3m in Belgium.

The direct subsidies to production cover payments to attract skilled workers, to cover stockpiling, aid to encourage businesses to convert from other fuels to coal, and losses.

The overall subsidies covering redundancy payments, inducements for early retirement, and social aid are much larger.

## Unskilled add to Moscow's problems

By Patrick Cockburn in Moscow

THE STANDARD of living of people in Moscow is now below that of other Soviet cities because the Soviet capital has met its need for manual labour by importing 700,000 workers from the poorer parts of the country in the past 15 years.

Each year approximately 20,000 workers take up jobs in the capital, which has no means of absorbing them in return for a residence permit, according to the trade union daily *Trud*. Most are youths from the villages prepared to live in dormitories and do low-paid unskilled jobs.

The result is that Moscow, which has a population of 8.7m, has seen all its services under strain. Today, the average Moscowite's standard of living—including housing, health care, schools and shops—is lower than many other large towns in the country, *Trud* says.

Since the end of 1985, there has been growing criticism of the administration of the capital.

To meet the complaints of Moscowites born there that the city is being swamped by new arrivals, Mr Boris Yeltsin, Communist Party chief for the city, said that from the start of 1987, the only new residence permits would be a limited number for workers extending the Metro underground railway.

This has not in fact happened because plant managers told the city's executive committee that without the right to import labour, they would not be able to meet their plan targets.

The committee suggested it would be better to move some of the labour-intensive industry—Moscow is the Soviet Union's largest industrial centre—such as textile factories out of the capital.

The attraction of the limited residence permit to the workers—known as "limitchiki"—is that after three years in a menial job, they can get a full residence permit.

"Limitchiki are also convenient for the negligent economic planner," writes *Trud*. "Why should he bother about liquidating heavy and dangerous technology or about improving the living and working conditions of workers if it is easy to get people from out of town to fill up unpopulated jobs?"

Mr Mikhail Kalin, Soviet Oil Minister, yesterday held talks about prospects for the world oil market with Mr Boris Aristeu, Soviet Foreign Trade Minister, the Soviet news agency Tass said.

Mr Kalin said that Soviet support to maintain the new Opec price for oil.

## Swedish police free Palme murder suspects

BY KEVIN DONE, NORDIC CORRESPONDENT IN STOCKHOLM

SWEDISH POLICE hunting the murderer of Mr Olof Palme, the former Swedish Prime Minister, suffered a serious setback yesterday following a dramatic series of dawn raids in which around 20 suspects were taken into custody for interrogation.

Three of those held for questioning were suspected of involvement in the assassination of Mr Palme who was shot at close range on a city street in Stockholm at the end of last February.

The raids and mass interrogation were the most dramatic moves made by Stockholm police in the 11-month murder hunt. But by late yesterday it was clear that the dawn action had failed to produce new evidence in the murder hunt, and Mr Claes Zetter, the chief public prosecutor in Stockholm, said the three suspected of complicity in the murder would be released.

Such a pronouncement is a serious blow to the prestige of Mr Hans Holmér, the Stockholm Police Commissioner, who has personally led the murder hunt and has resolutely held to his "main line of inquiry" that has sought to link the murder to the Kurdish terrorist group, PKK, an underground Marxist-Leninist group.

As recently as last month Mr Holmér said in a television interview that he was "95 per cent certain" that the police investigation was on the right track, but his confidence has never been shared by the public prosecutor's office.

Mr Holmér has hitherto had the continued support of the Swedish Government, which has tried to iron out the differences between the police leadership and the public prosecutors. But there has been growing pressure for a reorganisation of the murder hunt, including calls from the national Director of Public Prosecutions and the Chancellor of Justice for the replacement of the Mr Holmér as leader of the investigation.

Mr Zetter said yesterday that despite the dramatic series of raids on arrests yesterday no progress had been in the hunt for Mr Palme's assassin. Of the 20 suspects interrogated yesterday 13 were Kurds, said Mr Holmér. Several of them were associated with the PKK, which was declared a terrorist organisation by the Swedish Government in 1984.

Nine PKK members were sentenced to be deported from Sweden, but feared that they could have faced the death penalty if they were deported to Turkey led to them being allowed in Sweden but with seriously restricted freedom of movement.

In 1984 and 1985 two defectors from the PKK were murdered by sympathisers of the group in Uppsala and Stockholm.

Mr Holmér said yesterday that there were believed to be connections between those suspected of assassinating Mr Palme and those suspected of involvement in the 1985 murder in Stockholm of one of the Kurdish defectors.

## Million Spanish pupils stay away from classes

BY DAVID WHITE IN MADRID

SOME 1m Spanish high school and technical college pupils were reckoned to have stayed away from classes yesterday as two recently-formed student unions stepped up their campaign against Government policies on university entrance and fees.

The left-wing Union of Students, which staged mass protests in December in the wake of the French student movement, launched a four-day strike due to culminate in demonstrations in main towns across Spain on Friday.

However, many pupils have already been boycotting classes over the past week in response to local campaigns organised by a rival student body.

The Union of Students is seeking backing for the movement from university students, teachers and workers. Communist and Socialist trade unions have expressed support, although the latter has clashed with student demands by proposing to do away with second-chance examinations held in September.

The Government has stood firm against demands for dropping selective procedures for university, but has promised to press ahead with its spending effort in education and to provide places for students from very low-income families.

The protests coincided with an escalating conflict in the western region of Extremadura, where roads were cut off by demonstrators protesting against a reduction in the scope of state benefits for unemployed farm labourers.

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## Peter Bruce on the stump with a member of Kohl's loyal opposition Outsider seeks to set CDU right

PEOPLE SOMETIMES say, half joking, that if Jürgen Todenhofer were not so good looking he would probably have got a lot further in West German politics. He does have a bigger problem though—in a country whose politics are dominated by the centre, Mr Todenhofer (45) is an outsider, a man of the right.

Right now he is campaigning in the freezing cold in Tübingen, just south of Stuttgart, as if his life depended on it. Chief spokesman on disarmament for Chancellor Helmut Kohl's Christian Democratic Union (CDU) party, he says he will win the election.

But I am doing this for Helmut Kohl," he says, handing out cups of hot gluehoen to passing constituents.

The declaration of loyalty is revealing, because for most of his time in office Mr Kohl has had to deal with a growing revolt among the CDU right. Their protest, that the CDU coalition with the liberal Free Democrats (FDP) has for the past four years skewed important aspects of foreign and domestic policy, reached fever pitch a few months ago when rumours emerged of an attempt to form a new party.

They boil at the sight of Mr Helmut Kohl, FDP Foreign Minister, "soft peddling" with Moscow and Warsaw when, in their view, he should be condemning their human rights abuses as loudly as he does South Africa's. They worry that too much is being

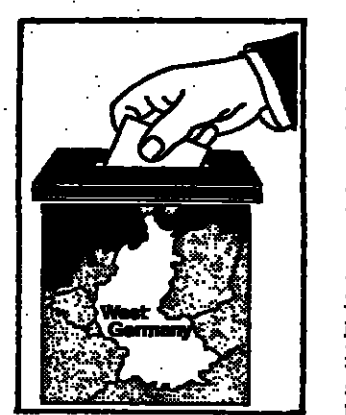
conceded on the status of West Germany's post-war borders and they blame the FDP for the Government's failure to pass laws banning the wearing of masks by (often violent) demonstrators.

"They say the FDP has made it impossible to tighten abortion laws, and their fury at FDP opposition to Bonn signing a Star Wars research pact with Washington almost led to open revolt in the CDU in late 1985."

A relatively small group, perhaps 21 MPs, including the leaders of various groups exiled from East Germany and parts of modern Poland after the war, the CDU right became known then as the Stahlhelmen (the steel helmets, after a militaristic First World War veterans group). They have had to make all the concessions since coming to power," complains Mr Todenhofer, a former judge.

Their blunt warning to Mr Kohl, supported by the strident conservatism of the CDU's Bavarian sister party, the CSU, and its cantankerous leader, Mr Franz Josef Strauss, remains dangerous to the left and many traditional voters feel themselves driven to conservative alternatives.

Extreme right-wing parties are, in fact, showing renewed signs of life in West Germany, though they remain for the most part very small. But, last October, one of them, the Republicans, took 3 per cent of the vote in the Bavarian state



elections, almost making it into the Munich parliament.

That really frightened the established right and Mr Strauss now makes a habit of warning audiences that "there should be no party permitted to the right" of the CDU/CSU.

Mr Kohl, judging by the sharp tone of his campaign, evidently agrees that a problem exists. For the moment, he and his right wing are pulling together.

Mr Todenhofer, who describes Mr Kohl as a "liberal," believes though that the new "conservative" Chancellor will last just as long as the campaign.

"I am grateful that he has begun to cover the conservative position," he says, but he worries that the party will slip back into bed with the FDP after Sunday's election.

It then stands a great chance, over the kidnapping of Westerners in Beirut.

Mr Hamadeh is wanted by the US for questioning in connection with alleged involvement in the hijacking in June 1985 of an American Trans World Airways aircraft, in which a US soldier was killed.

Mr Hans-Dietrich Genscher, West German Foreign Minister, was said by officials yesterday to be in contact with the Syrian and Iranian governments to try to keep abreast of the affair.

in his view, of continuing to shed voters to the far right in state elections in the Rhineland Palatinate, Schleswig Holstein, Bremen and Mecklenburg this year, and in Baden-Württemberg in 1988.

It seems more likely, though, that having turned attention upon themselves in fairly spectacular fashion in this election, the CDU right will prove much harder to ignore during the next Government. And Mr Kohl will calculate that if allowing his conservatives their head now proves to have stopped right-wing party support from fading at the edges, then they can be used again.

What the Chancellor and people like Mr Todenhofer and his equally conservative party colleague, Mr Alfred Dregger, the CDU parliamentary leader, are most anxious to avoid, however, is the increasingly vivid impression that a fundamental shift to the right is taking place in West German politics.

"That is simply not true," insists Mr Todenhofer, who describes himself as a "convicted democrat, a modern conservative." A West Germany governed only by the CDU and CSU would not, he is sure, be very different from what is now. Anyway, he argues, the CDU right is so small that even though it attracts some 20 per cent of the total CDU vote, if you ask anyone who represents them in the CDU they would be hard put to name names."

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## EUROPEAN NEWS

Setback in  
E German  
trade  
with West

By Leslie Collett in Berlin

EAST GERMANY last year suffered a sharp reduction in its hard currency trade surplus with the West, largely as a result of low prices for exports of crude oil and oil products.

The Central Statistical Office in East Berlin said the surplus was 1.5bn Valuta Marks (DM 1.1bn)—the Valuta Mark is used to calculate the value of foreign trade. This compared with a surplus of 4.2bn Valuta Marks (DM 3.1bn) in 1985.

There was a deficit in trade with developing countries and West Germany, but a surplus with other OECD countries, according to specialists at the German Institute of Economic Research (DIW) in West Berlin. They predicted that East Germany would be in deficit with its OECD partners this year, however.

Along with other East European countries, East Germany re-exports considerable quantities of Soviet crude oil as well as refined oil products to the West to make up for a lack of competitive manufactured goods; lower prices for imported Soviet crude this year will bring some relief.

But the price of oil in the West will be a determining factor along with the low dollar in the East German hard currency trade balance.

The East German news agency reported yesterday that output of brown coal, which fuels 80 per cent of East German power stations, was returning to normal after dropping sharply during last week's extreme cold.

Mr Erich Honecker, the East German leader, said his country would continue to enjoy "dynamic growth and increased prosperity" in coming years. Speaking at a reception with diplomats last Friday, he said East Germany was a "calculable partner" which was ready to co-operate with all countries.

The head of the Permanent Mission in East Berlin, Mr Hans-Otto Braeutigam, said after talking with Mr Honecker that both sides agreed they wanted "good progress" in improving their relations this year. He detected no sign that Mr Honecker was irritated by controversial remarks made during the West German election campaign.

Chancellor Helmut Kohl recently referred in a speech to "concentration camps" in East Germany which were sharply criticised in the media of both East and West Germany.

John Wyles in Rome on the hard choices facing the Government

## Italian ruling on referendum concentrates minds

NINE MONTHS ON and 1,200 miles to the south west of the world's worst nuclear disaster, Italian politics is again shuddering under the impact of the "Chernobyl factor". Of all the potential traps waiting to ensnare Italy's steadily declining Government, the nuclear issue has long seemed the most threatening. On Friday the constitutional court pushed it directly in the path of Prime Minister Bettino Craxi and his ministers.

By declaring constitutionally inadmissible three referenda touching the conduct of Italy's nuclear energy policy and another two on law reform, the court faced the Government with some very uncomfortable options. Weakened by internal mistrust and uncertainty about the future, the five-party coalition has yet to prove itself capable of decision rather than a drift towards early elections.

However, there is only one thing which makes an Italian politician more nervous than a referendum, and that is a general election. With malicious insight, the authors of the 1947 constitution decreed that, once elected by the constitutional court, a referendum could be sidestepped in only two ways, and one of them is a general election which would

delay the vote for at least a year. The other is for parliament to pass legislation which, in the opinion of the court, satisfies the intention of the sponsors of the referendum. This is almost as painful as a referendum, and certainly much more difficult to organise, given the weakness of party disciplines over the parliamentary assault course. It also means that mobilising 500,000 signatures on a referendum proposal could be sufficient to determine the will of parliament.

Now that the court has pronounced, Italy must be called to vote not before April 15 and not later than June 15. This means that if the government opts for a pre-emptive legislative strike, it must do so at a galloping pace. Alternatively, it can let the nation vote on the referendum, or it can take the third option and go to early general elections this year rather than when the legislative term expires in 1988.

Generally, Italian politicians who do not belong to the radical party or to an environmental group regard referenda as generally undesirable unless they are on vital issues, such as divorce, which have proved beyond the reach of a coalition agreement. Referenda tend to be politically debilitating and they do not

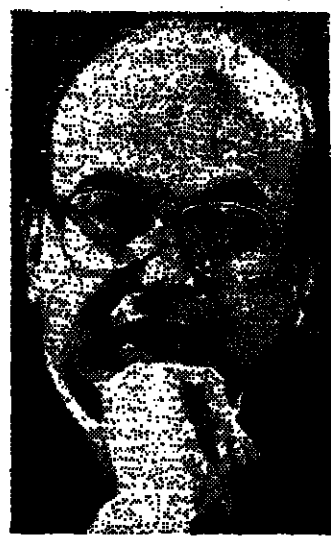
wipe a slate clean, as a general election does.

A referendum result usually reveals whether a party has won or lost, personal reputations can be severely bruised and the task of holding together or reassembling a government becomes even more difficult.

Mr Ciriaco De Mita, the Christian Democrat leader, for example, does not want his efforts of the last four years to rebuild and re-establish Italy's largest party tested in the rapid fire of a referendum. After all, the party's decline can be traced partly through its disastrous, and avoidable, espousal of the losing anti-divorce cause in the 1974 referendum and of the similarly fated anti-abortion crusade in 1981.

There is a school of thought, reflected in leading articles in both *La Stampa* and *Corriere Della Sera* newspapers, which holds that the referenda in question are not important enough to justify a "knock-down inter-party battle".

Italian referenda can only make law in the negative sense of abrogating or amending existing legislation. Thus, the effect of the two legal reform questions would, on the one hand, broaden the citizen's entitlement to compensation for tedi-



Mr Bettino Craxi

cial error or incompetence and on the other tighten up the procedures for trying the President of the Republic and members of the Government for alleged wrongdoing while in office.

The Government has displayed some initiative on this front and recently adopted a package of mea-

sures which, if endorsed by the parliament, should render the referendum void. But because constitutional changes are at stake, a minimum of 3-4 months is needed without allowing for any of the usual procedural may hem in the parliament.

The nuclear issue is much more difficult to resolve because, sensing that it could genuinely swing votes, the parties are striking conflicting postures. Until now, the Socialists have lined up with the radicals and some sections of the Communist party in favour of phasing out the country's modest nuclear energy programme. The Christian Democrats, the Republicans and the Liberals would complete the three stations under construction and then "pause".

Without a broadly-based agreement on the future of the country's nuclear energy programme, it would be a hard struggle for the parties to settle on pre-emptive legislation. Curiously, the referenda themselves would not settle basic principles.

One question would deny the Government the power to decide on the location of a nuclear power station if a local authority refused to do so, another would remove the fi-

nancial incentives the Government could offer to induce a local authority to accede, and the third would prevent Italian participation in the French fast breeder reactor project.

Those wishing to avoid both the nuclear referendum and early elections — and they certainly include the Christian Democrats and the small lay parties — are hoping for a late flowering of political will.

This would first of all prompt the coalition parties to pledge to sustain until 1988 the Christian Democrat-led Government which is due to be formed when Mr Craxi steps down in April. Thus fortified, the parties would then agree a nuclear policy in the light of the recommendations produced by next month's National Energy Conference. Finally, they would then sweep legislation through the parliament which would render the referenda unnecessary.

None of this is impossible, but it would require Mr Craxi to lead his party into a nuclear compromise and some accommodation with the opposition communists so as to avoid parliamentary delays. As so often, Mr Craxi is in a position to propose and dispose and Italy must wait until he makes up his mind which elections he wants and when.

France  
records  
surplus  
in trade

By George Graham in Paris

FRANCE recorded a surplus on external trade last year for the first time since 1978.

The French Finance Ministry announced yesterday a foreign trade surplus of FFf 4.4bn (572m) in gross terms in December, or FFf 3.7bn after seasonal adjustments. This left a small surplus of FFf 48m for 1986.

The external trade balance has gradually been reduced over the past five years, dropping from 2.8 per cent of gross domestic product in 1982 to 0.5 per cent in 1985, but the deficit still totalled FFf 24bn. The dramatic fall in oil prices over the past year has greatly improved the look of the French external balance, saving around FFf 80bn on imports but the surplus in industrial goods has deteriorated after rising from FFf 33bn in 1980 to FFf 89bn in 1985.

The industrial surplus in December was FFf 3bn, compared with FFf 1.1bn in November, while the surplus on trade in agricultural products reached FFf 1.7bn. The energy deficit in December was FFf 4.8bn.

Kreisky exposes split  
in Austria's Socialists

By Patrick Blum in Vienna

A POLITICAL row has broken out within the Austrian Socialist Party following sharply critical remarks by Dr Bruno Kreisky, a former Chancellor and party leader, about the party's present leadership and Dr Franz Vranitzky, the Socialist Chancellor.

Dr Kreisky, who still wields considerable influence on the Austrian political scene, has accused the present party leader of betraying him and attacked Dr Vranitzky for caring more about the rate of the dollar than Socialist policies. "The Socialist party is not just made up of bank managers," he said.

With the ink barely dry on the agreement between the Socialists and the Conservative People's Party on forming a "grand coalition" government between them,

Dr Kreisky's outburst has embarrassed the Socialist party establishment by drawing attention to internal divisions and to disquiet among some sections of the party about its present direction.

The former Chancellor, who objected especially to the People's Party during the coalition negotiations, has resigned from his position as honorary president in protest. He has also warned that he will not allow himself to be gagged now or in the future.

His protest has met with almost unanimous condemnation by the party establishment in Vienna and in the provinces but with support from the Young Socialists who are opposed to the "grand coalition" and from some individual party members who fear that a further drift to the right by their party will make it indistinguishable from the People's Party.

## Athens bows to trade union pressure on incomes policy

By ANDRIANA KERDIACONOU in Athens

GREECE'S Socialist Government yesterday announced an amendment to the country's system of scaled wage indexation, thus boosting earnings for the lower paid, despite repeated assertions that it would not give in to union pressure to relax the austerity incomes policy. It is trying to reduce inflation and domestic and external deficits under a two-year stabilisation programme introduced at the end of 1985.

Trade unions on the left and right staged a one-day nationwide strike in support of higher pay which disrupted the main cities last Thursday. A government spokesman stated at the time that there would be no change in the incomes policy set for 1987, a statement which he repeated at the beginning of this week.

Yesterday's announcement followed widespread reports of pressure on the economy

Ministry both from within the cabinet and from the Socialist Party for pay increases to those at the bottom of the salary scale.

The decision raises the monthly pay ceiling for full compensation for domestic inflation in the private and public sector from Drs 50,000 to Drs 60,000. According to the Economy Minister, Mr Costas Similtis, the amendment, which

"exhausts the margins available to the Government" for satisfying union demands, will carry an overall cost of Drs 8bn (£87m), of which Drs 3bn will appear on the 1987 budget wages and pensions bills. The changes will add 0.15 per cent to the price index this year.

The Government's inflation target for this year has been set at 10 per cent, compared to 16.9 per cent in 1986. A tight

incomes policy was supposed to be the linch pin of the stabilisation programme, under which the Socialists drastically watered down the wage indexation system they had introduced on coming to power in 1981.

Until the introduction of the stabilisation measures workers were compensated for full inflation, whereas under the present regime imported inflation is deducted before pay increases.

French Government picks two  
junior ministers in reshuffle

By PAUL BETTS in Paris

THE FRENCH Government announced a minor cabinet reshuffle last night with the appointment of a new research and higher education minister and a new junior minister for consumption and competition.

The reshuffle had been expected for some time and follows the resignation last month of Mr Alain Deleau, the research and higher education minister, during the French university student crisis.

Mr Jacques Valade, a neo-Gaullist RPR senator and university professor from Bordeaux, has been appointed research and higher education minister. He had been the principal candidate tipped for the job.

The appointment of a junior minister for consumption and competi-

tion reflects the government's concern to maintain a close watch over inflation this year. Although consumer prices rose by only 2.1 per cent (2.3 per cent last year), the government is worried about the risk of renewed inflationary pressures following the lifting of price controls in France. The consumption minister is Mr Jean Arthuis, who has until now been a junior minister in the employment and social security ministry.

The minor reshuffle was announced yesterday after Mr Jacques Chirac, the conservative prime minister, held a special meeting with all his ministers for the fourth time since he took office in March. Mr Chirac, who is currently striving to regain the political initiative after the recent string of

setbacks including the student protests, the railway strike, and the currency crisis, also said he would hold another full day meeting with all his ministers and a press conference next week.

Mr Chirac will outline at the press conference on January 29 the main policies and targets of his Government this year. Mr Chirac's efforts to regain the political momentum come at a time when the latest opinion polls show that his popular standing has declined during the last few weeks because of labour unrest in France. One opinion poll published last night showed that 64 per cent of those polled felt that Mr Chirac had lost ground during the last few weeks, while 49 per cent felt President Francois Mitterrand had been gaining.

## Ministers study drug curb plans

By ROBERT MAUTHNER, DIPLOMATIC CORRESPONDENT, IN LONDON

MINISTERS from 16 European countries began a two-day meeting in London yesterday to study joint measures to curb drug trafficking and drug abuse and to pledge their support for Latin American countries in their fight against drug production.

Among the main measures which have been proposed are the adoption of legal powers to seize drug traffickers' assets and to search ships suspected of transporting drugs on the high seas.

Britain has taken the lead in the first of these fields by introducing new legislation allowing the courts to order the confiscation of convicted drug traffickers' money held in banks.

The ministers, meeting as the so-

called Pompidou Group of the Council of Europe, heard an appeal from Mr Marcelino Oreja, the Secretary-General of the Council, for the general mobilisation of parliaments, police, customs and health and social services in the fight against drugs.

Drug abuse was continuing to rise at an alarming rate and there were now at least 48m addicts worldwide according to the World Health Organisation, Mr Oreja said. The emergence of "crack", a cheap and highly addictive drug derived from the coca plant, and "designer drugs" chemical substances with a similar structure to controlled drugs, but which fall outside the control of existing legislation, were of particular concern.

The rapid spread of AIDS among intravenous addicts — some 12 per cent of all AIDS cases in Europe in September 1986 compared with 6 per cent a year earlier — presented a bleak outlook.

"We cannot lose sight of the fact that there are countries outside Europe, particularly in Latin America, whose democratic regimes are threatened by the actions of those who control drug trafficking and drug production," Mr Oreja said. "These countries deserve our support both in political terms and in terms of combating international crime."

Mr Douglas Hurd, the British Home Secretary, said money was the mainspring of drug trafficking

## Trade ships 'open to attack' in Gulf

By OUR ATHENS CORRESPONDENT

COMMERCIALLY developed defence systems such as chaff dispensers (products designed to reduce radar echo) are of little practical value in protecting merchant ships under attack in the Gulf, according to speakers at a conference on safety and security at sea which began yesterday in Athens.

"Chaff and similar passive systems demand costly sophisticated radars to give adequate warning of impending attack. The fact is mer-

chant ships and salvage tugs in the Gulf are defenceless against modern guided weapons," said Mr Klaus Reiniger, managing director of Smit-Tak International Ocean Towing and Salvage.

According to a paper by Captain John Moore, editor of *Jane's Fighting Ships*, diversionary routing and the use of night passages with lay-ups during daylight in areas where the ship is screened from radar detection are the most effective ways

of countering attack by air launched missiles.

Mr Dimitris Palais, marine and operations manager of the Eletson Corporation, said shipowners can identify areas where there is a high risk of attack by plotting exactly where previous raids took place.

Figures released at the conference showed that over 280 vessels trading in the Gulf have been attacked or damaged since air attacks against merchant ships began

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## WORLD TRADE NEWS

## Ciba-Geigy in Peking joint venture

By John Wicks in Zurich

CIBA-Geigy, the Swiss chemical concern, has entered into a joint-venture agreement with Beijing General Pharmaceutical Corporation (BGPC) to set up a pharmaceutical plant near Peking.

Initial investment in the project, to be operated under the name of Zhong Rui Beijing Ciba-Geigy Pharmaceutical Company, will be of Sfr 18m (\$7.5m). Production is intended to start in 1989 and serve both the Chinese and export markets.

Ciba-Geigy says the venture will strengthen its presence in China.

## French-Yugoslav \$3bn accord

A Yugoslav consortium has concluded a \$3bn (\$2.1bn) deal with a French group under which Yugoslav companies will import raw materials and pay for them by refining and exporting them. Renter reports from Belgrade.

Copechim Trading of France will supply crude oil, additives, spare parts and other production materials to 14 Yugoslav companies within Ina-Commer Consortium, to be manufactured into petrochemical, chemical and other finished products, the official Tanjug news agency says.

## Ericsson-Siemens mobile phone deal

BY SARA WEBB IN STOCKHOLM

ERICSSON, the Swedish telecommunications and electronics group, and Siemens, the West German electrical engineering group, are planning to co-operate in the research and development of a new mobile telephone system.

The two companies have recently held talks about developing a "new generation" mobile telephone system for the Nordic countries and West Germany, which would enable users to move from country to country without having to change handsets and systems.

Ericsson and Siemens are expected to sign a contract for research co-operation on Sunday.

The companies hope to introduce the new "D-Net" system in Northern Europe by 1990-1991 and claim it could eventually pave the way for a uniform mobile telephone system throughout the whole of Europe.

Details about the research costs and financial arrangements have not been concluded yet, but it is expected that research would take place within both Ericsson and Siemens.

At the moment, subscribers in the Scandinavian countries can move around within the region without experiencing interruptions in the use of their handsets.

However, if they move to a different country, for example,

West Germany, they need to change set and have one compatible with the West German system.

Siemens and Ericsson would like to see the "D-Net" eventually adopted by other European countries which have incompatible systems.

"We will attempt to find a common solution for all the European countries," said a spokesman for the companies.

In Scandinavia, there are over 370,000 installed subscribers and the mobile telephone is regarded as the businessman's everyday tool rather than a status symbol.

The West German market is not so well developed.

Siemens developed the CNet system, which was introduced in West Germany in August 1985 and is based on Siemens' electronic switching system EWSD. The new generation mobile telephone system would eventually replace the CNet system.

With the use of mobile telephones increasing rapidly, Siemens estimates that there could be 1m subscribers in West Germany alone by the year 1990.

Ericsson's mobile telephone systems are based on its AXE switching system. The company claims to have 45 per cent of the world's mobile telephone subscribers.

## GE licenses output of turbines for Indian navy

By David Bodin

GENERAL ELECTRIC of the US has licensed production by Hindustan Aeronautics Ltd (HAL) of GE gas turbines engines for the Indian navy, giving the US company its first entry into the Indian marine market and positioning it for further industrial turbine sales.

Under the licence agreement, the value of which was not disclosed, HAL will start by assembling its supplied from the US of the LM2500 marine gas turbine, and progressively increase the proportion of local manufacture.

GE said India was the 17th country to choose the LM2500, which can be used in ships ranging from patrol boats to aircraft carriers, for the navy. The company has already sold India three LM2500s for power generation in the Bombay area.

Mr Ian Stoppes, GE's international marine marketing manager, said GE was particularly pleased to have overcome "turbine competition" for the licensing deal from Rolls Royce of the UK, whom it also recently beat on the sale of 11 aircraft engines to India.

Taken together, the GE deals represent a significant US dent in Soviet dominance of defence equipment sales to India.

## Groups seeking share in Japan telecoms start merger talks

BY IAN RODGER IN TOKYO

INFORMAL merger negotiations have begun between the two consortia bidding for the licence to operate Japan's second international telecommunications service. This could be a blow to attempt by Cable and Wireless of the UK to break into the Japanese telecoms market.

The negotiations are at the instigation of Japan's Ministry of Post and Telecommunications (MPT), which is eager to reduce or eliminate the role of Cable and Wireless in the new venture.

C & W is a leading partner in one of the consortia, International Digital Communications Planning Inc (IDC). The other consortium is International Telecommunications Inc (ITI).

This latest development seems likely to cause some delay in the MPT's decision-making process. It was originally expected to choose between the two applicants early next month.

Mr Yumi Okuyama, director-general of the MPT's telecommunications bureau, was quoted in Japanese newspapers as saying that C & W should abandon its plan to acquire a 20 per cent stake in IDC.

MPT officials said later they had not decided yet whether to ask C & W to withdraw altogether or just to reduce its stake. They did not know whether it would be possible for them to exclude C & W.

The Japanese enabling legislation for additional international telecoms carriers allows for foreign participation up to one-third in these ventures.

However, the MPT's view, first expressed by the minister, Mr Shunro Karasawa, to Mr Paul Channon, UK Industry Secretary last November, is that Japan should not be expected to allow foreign companies in its telecommunications business. No advanced country does so, Mr Karasawa said.

The MPT's initial stance was that C & W should not be allowed to have a management role in IDC, and that its equity stake should be reduced. C & W is a joint leader with C. Roh,

the Japanese trading company, in IDC. Each has 20 per cent of the equity.

An IDC official said yesterday that the consortium had not yet received any request from the MPT that C & W's role in the consortium be scaled down or eliminated. "We have not been told anything since Mr Channon was here," Mr Richard Histed, managing director, said.

C & W, which sent a team of officials to Tokyo last week to explain the company's position to Japanese officials and the media, has denied that it would have a management role in IDC.

It seems resigned to a merger taking place, but it is resisting any significant dilution of its equity position.

It argues that it is the major contributor of telecommunications operating "know-how" to the venture, the other partners of both consortia being banks, trading houses or equipment manufacturers.

Also, the IDC proposal is based on the link-up with C & W's planned worldwide digital highway and, in particular, a new trans-Pacific cable to be built in association with Pacific Telesis of the US, which is also a member of the IDC consortium.

Thus, it would enhance Japan's presence in international telecommunications.

The competing proposal of the ITI consortium is much more modest. It would merely rent capacity from the monopoly supplier, Kokusai Denhin Denwa (KDD).

Both the British and US Governments are watching this case closely as it affects their interests in Japan's telecommunications.

C & W is believed to have enlisted the support of the British Government at the highest levels.

The merger negotiations are going on while IDC is still preparing its detailed proposal for submission to the MPT. It expects to have completed it by the end of this month. ITI completed its proposal late last year.

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## Hungarians plan chain of hotels

By Leslie Collett in Berlin

A LEADING Hungarian hotel group has unveiled plans to manage a chain of hotels along the main western access route to Hungary in order to earn hard currency from tourists travelling to and from the East European country.

HungarHotels said it will operate a seven-storey hotel with 182 rooms to be opened next May in Munich.

The Hungarian foreign trade organisation Artek, which delivered \$2m (\$1.4m) in furnishings, is part-owner along with Western companies, of the joint venture company which built the hotel.

A second hotel in Munich, which will cater for Hungarian-bound tourists is in the planning stage.

Taverna, a small Hungarian hotel company, also plans to open a hotel in the Austrian capital, Vienna, and West Germans account for the overwhelming majority of visitors to Hungary, although most of the Austrians are day trippers.

The first hotel in the West under Hungarian management was the Hotel Hungaria which opened in 1984 in Vienna. Hungar Hotels did not have the hard currency to build the hotel but decided to operate it under a management contract.

Tourism is one of the few thriving branches of the depressed Hungarian economy. Hard currency income from tourists rose an estimated 20 per cent to \$940m last year.

## Bid to mend split over export aid

By Peter Montague, World Trade Editor

GOVERNMENTS of industrial countries begin two days of talks at the OECD in Paris tomorrow in the hope of resolving their long-running differences over rules providing exporters to the developing world.

Hopes that the meeting could result in agreement rose earlier this month when Japan indicated its willingness to adopt a formula put forward by Mr Axel Wallen, Swedish chairman of the OECD export credit group.

The aim is to get round differences on the way in which the value of the aid component in export finance packages should be calculated.

But, European officials said it was by no means a foregone conclusion that agreement could be reached this week.

Besides the interest rate issue, the governments still have to agree on a new minimum level for the aid component. This is currently 25 per cent, but the US wants it increased to discourage the use of aid by countries seeking to boost their exports.

Under the Wallen proposal, the national interest rate would be varied in line with the actual level of market rates in the exporting countries.

This would eliminate what some see as an unfair advantage obtained by countries with low market interest rates. The present system involving a single unified rate of 10 per cent allows these countries to spread their aid budgets further.

## UK urged to put quota on Indian jute imports

BY JAMES SUTTON, SCOTLAND CORRESPONDENT

BRITAIN'S Department of Trade is being asked to impose a quota on imports of jute products from India. The call comes from politicians and industrialists from Dundee, Scotland, the centre of Britain's declining jute industry.

The Dundee jute industry is complaining that cheap Indian exports of woven jute are eroding one of Dundee's remaining specialty markets—the \$15m-a-year market for jute scrim which is used in Britain in roofing felt.

Scottish manufacturers say they cannot compete with Indian jute prices.

The industry fears that if Indian exports of jute products are limited by quota until 1989 when the jute yarn agreement expires, both India and Britain import jute from Bangladesh.

A delegation of industrialists and politicians earlier this week met Mr Ian Lang, the minister responsible for industry, at the Scottish Office in Edinburgh, who agreed to raise the issue with the Department of Trade as "a matter of urgency."



## AMERICAN NEWS

## Mexican university likely to be closed by student action

BY DAVID GARDNER IN MEXICO CITY

MEXICO'S National University (UNAM) is likely to be closed down by strike action next week following the collapse of negotiations between students and university authorities over academic reform.

The students are to mount a big demonstration in Mexico City today intended to draw support from other universities and trade unions in advance of their planned shutdown of UNAM on January 29.

The talks broke down at a stormy public meeting on Friday and all subsequent attempts to revive them have so far failed, with each side trying to bolster support for its position. The cause of the dispute is a plan by the UNAM rector, Mr Jorge Carpizo, to raise academic standards by sharply increasing entry and examination requirements. Mr Carpizo last week dropped plans to increase what are now purely symbolic fees.

This and other more cosmetic concessions failed to mollify the students, however, who want the entire package withdrawn and the reform issue re-examined from scratch at a congress open to all sectors of the university.

Though no one seriously denies that the 350,000-student UNAM urgently needs radical reforms and increased funding, the University Students' Council, an ad hoc body thrown up by opposition to the reforms, sees the Carpizo measures as elitist and imposed.

The conflict has quickly caught national attention largely because of the tragic precedent of 1968, when a similarly vigorous student movement burst out of the UNAM campus in a call for democracy in Mexico and was answered by a premeditated army massacre that left some 500 dead.

The memory of 1968 appears so far to have exercised a moderating influence on both sides and kept the Government out of the dispute. In addition, the conflict has been conducted with an openness almost foreign to Mexico, with the negotiations, for instance, held publicly, broadcast on the radio and documented in detail by the Press.

None the less, both government officials, privately, and many of the analysts who have rushed to join in this unusually public debate fear that the dispute may become a channel for wider, pent-up frustrations, in particular at four years of economic and financial crisis and the ruling Institutional Revolutionary Party's unwillingness to cede any meaningful area of power.

Observers also emphasise that the dispute has erupted in a year when President Miguel de la Madrid must choose his successor, and that the outcome could change the chances of two hopefuls, Mr Manuel Bartlett, the Interior Minister, and Mr Miguel Gonzalez Avelar, the Education Minister.

Mary Helen Spooner reports on a new mood of confidence in the regime of General Pinochet

## Chile's summer brings economic encouragement

WITH the onset of the Southern Hemisphere summer, relative political calm has returned to Chile and the military regime of Gen Augusto Pinochet is showing signs of renewed confidence.

This has been evident both in the recent lifting of the state of siege, imposed last September when leftist guerrillas attempted to assassinate Gen Pinochet, and last week's introduction of new legislation regulating political parties.

The government has also drawn encouragement from an improved economic performance, which is expected to provide a greater margin of manoeuvre in the coming year.

The economy grew 5 per cent last year, almost double the growth of 1985, while inflation fell from 26 per cent to 17.4 per cent, according to the National Statistics Institute.

The statistics also show a modest rise in domestic consumption against a continued and sharp fall in the public sector deficit, from 8.2 per cent to 2.2 per cent of GDP. On this basis, the Government believes unemployment should fall and the private sector will receive further encouragement to invest. The official message is "growth with austerity".

Chilean economists critical of the regime point out that this improvement falls short of repairing the economic damage incurred during the country's 1982-83 debt crisis and the



Pinochet: "on a wave"

deflationary measures necessary to cope with accumulated problems of the uncontrolled boom fuelled by the regime's free market policies of the previous decade. Average salaries are still 15 per cent below what they were six years ago. Nevertheless, the Government's recent economic management has won some grudging respect even from its critics.

This has stolen some of the ammunition from the opposition parties. As of last week, political parties have a new legal framework in which to operate. The new law fills a vacuum that existed ever since Gen Pinochet overthrew the government of

the late President Salvador Allende in 1973.

It provides strict ground rules for operation and excludes all Marxist parties, thus excluding the Communist Party, the largest in Latin America and which is reckoned to account for about a quarter of any potential vote. Some opposition politicians fear the law provides more opportunities for the regime to control political activity, and in particular divide the parties.

The political parties still have not been able to agree on a common strategy in the face of General Pinochet's plan to have a junta-elected candidate stand in a one-man presidential election in 1988—the year the dictator's term in office ends.

In November, three leaders from the Christian Democrats, moderate Socialists and the right-wing National Party unveiled a more detailed version of the National Accord. The latter was a blueprint for a transition to democracy drawn up under the auspices of the Roman Catholic hierarchy in 1985 and signed by 11 political organisations.

The new initiative aimed to build a coalition behind a single opposition leader, who would then challenge the regime's candidate in 1988. This proposal was signed by 13 groups, but not all those who had signed the National Accord. While the document's backers

were able to meet with the commanders of the Navy and National Police to present their proposal, disagreements broke out among political leaders over whether the "Group of Thirteen" was an entity separate from the National Accord, whether it was premature to name a single opposition figure to lead the movement and whether the three politicians who had drawn up the new document had been fully authorised to do so by their parties.

Despite these disagreements, a recent survey of Santiago residents showed over two thirds would support both a campaign for free elections in 1988 and the designation of an opposition figure to lead the movement.

It is an open secret that three of the four members on Chile's junta oppose Gen Pinochet becoming the regime's presidential candidate in the one-man plebiscite, with the Army's representative the lone exception. Yet it is far from clear that the commanders of the Navy, Air Force and National Police would support an open presidential election that year.

Gen Humberto Gordon, the former chief of the country's dreaded secret police (CNI), took over the post as junta Army representative this month, replacing a loyal but less powerful general. Gen

A doctor and his nurse have been arrested in connection with September's attempt on the life of President Pinochet, the Chilean government said, Reuter reports from Santiago. The government information service said the pair were leftist guerrillas trained in Cuba and Nicaragua. Dr Pedro Rami Maria and Ms Olga Maria Berghilz are accused of operating a clandestine clinic in which guerrillas wounded in the assassination attempt were treated.

Gordon is expected to wield much more power within the junta, pushing Gen Pinochet's proposals with greater force and cunning than his predecessor.

"Pinochet feels as though he's on a wave with the economy up and the opposition paralysed," a former regime official said. "And he feels the assassination attempt served to diminish pressures from foreign governments, especially the US." Despite a number of well publicised warnings last autumn over human rights abuses, the US Administration did not seek to withhold approval of several key multilateral loans. Yet the regime's image seems unlikely to improve in the near future and will come under scrutiny once again as preparations begin in earnest for the visit by the Pope in April. It was pressure from the Catholic Church that in good measure led to the lifting of the state of siege, the Vatican being reluctant to plan the Pope's visit while it was in force.

Gen Pinochet's own supporters are not helping his image either. On New Year's eve, shortly before Gen Pinochet gave a televised speech announcing the lifting of the state of siege and a plan to allow most of the country's exiles to return, a group of heavily armed masked men raided the Santiago offices of the UN inter-governmental committee on migrations. Employees of the UN organisation, which has operated in Chile since 1984 and which has aided Chilean political refugees in the past, were tied up face down on the floor while the assailants demanded to know where the "money for the communists" was kept.

The assailants stole documents, a photocopy machine and an automobile belonging to one of the employees and sprayed the office walls with slogans. A short time later an anonymous caller attributed the attack to the "September Eleventh Movement," a group named after the date of the 1973 military coup which claimed responsibility for the murder of four leftists in the wake of the attempt on Gen Pinochet's life last September.

## Land sale scandal in Quebec

By Bernard Simon in Toronto

THE SWISS weapons manufacturer Oerlikon-Bührle has become embroiled in a Quebec land sale controversy which has severely embarrassed Canada's ruling Progressive Conservative Party.

Oerlikon's Canadian subsidiary has demanded repayment of a third of the C\$3m (£1.44m) it paid last June for a 45-hectare site in the town of St Jean-sur-Richelieu, south-east of Montreal. The company's claim, made against the president of the local Conservative constituency, followed disclosure last weekend that the value of the land trebled in three sales over a period of only six months.

The deals were concluded shortly before a consortium led by Oerlikon won a C\$600m contract to supply a low-level air defence system to the Canadian armed forces. Oerlikon bought the land for a missile launcher assembly plant which it agreed to build at St Jean as part of the contract.

The circumstances surrounding the sharp rise in the site's value have already led Prime Minister Brian Mulroney to dismiss Mr Andre Bissonnette, his Minister of State for Transport, who represents the St Jean constituency in parliament. The police have opened an investigation.

Several key details of the land transactions remain shrouded in mystery. Oerlikon has defended its purchase by saying that even the inflated value of the property seemed reasonable compared to land prices in Switzerland.

## Moscow set to exceed Salt-2 limit

THE Soviet Union has launched two new submarines that would exceed Salt-2 missile limits already exceeded by the US if older Soviet submarines are not taken out of service, a senior US official said on Monday night, Reuter reports from Washington.

The official, who did not want to be identified, said the US has spotted a fifth Typhoon-class Soviet submarine, one of the world's largest submarines, and a fourth Delta IV-class submarine, both of which "most likely" are in the Soviet fleet.

The US official said the two submarines would exceed the expired 1979 Strategic Arms Limitation Treaty (Salt-2) limits on submarine and land-based multiple warhead missiles if older Yankee-class submarines are not taken out of service to compensate.

The official said Moscow had exceeded those limits before but then took Yankee-class submarines out of service to keep within the Salt-2 limits.

The US exceeded the limits on November 28 last year by putting into service a 121st B-51 bomber capable of carrying cruise missiles.

## Guyana devalues

The Guyana dollar has been devalued by 56 per cent to a rate of 10 to the US dollar as part of what Mr Carl Greenidge, the Finance Minister, says is an effort to retrieve competitiveness in overseas markets. Camrite James reports from Kingston.

## US considers site for nuclear waste

BY WILLIAM HALL IN NEW YORK

UNTIL RECENTLY, Herford, a small town in the Texas Panhandle where the cattle outnumber people by 200 to one, was best known as the site of the Cowgirl Home of Fame. But if the US Department of Energy gets its way it may soon be the home of America's first permanent high-level nuclear waste dump.

Herford is the seat of Deaf Smith County which has been designated as the first of three possible sites for a high-level nuclear waste repository. For more than 30 years the Government has been agonising over where to dump the highly dangerous waste from the country's nuclear reactors and the by-products of nuclear weapons.

Not surprisingly, there has been little enthusiasm among local communities to be put on the short-list. Because the nuclear waste is hazardous for at least 10,000 years, it must be dumped where there is no water and the geology is conducive to storing highly dangerous materials for very long periods.

Maine, New Hampshire, Virginia, North Carolina, Georgia, Wisconsin and Minnesota have all been investigated as possible sites but, whether for reasons of local geology or political expediency, they are not considered front-runners for the first dump.

Next month officials from the Department of Energy and the Battelle Memorial Institute of Columbus, Ohio, will begin work

on a five-year study costing \$1m to see whether Deaf Smith County would be suitable. At its peak, some 300 people will be employed on the project. The key attraction is: Deaf Smith County's salt beds, which are regarded as particularly good candidates for nuclear waste burial because caverns excavated in them tend to seal themselves. The repository would be constructed about 2,500 ft below the surface.

Parallel studies will be conducted at Yucca Mountain in Nevada, next to a nuclear test bomb site, and Hanford, Washington, home of extensive US Government-owned nuclear facilities and a basal geological formation.

The nuclear waste dump, which will be designed to take 70,000 tons of spent nuclear fuel and other radioactive waste, would take up a relatively small space. The Department of Energy will buy 60 acres of land in Deaf Smith County and obtain the subsurface rights for 9 square miles.

The US is producing between 3,000 tons and 5,000 tons of high-level radioactive waste a year. The 12,000 tons which has so far been produced is being stored at the 100 nuclear reactors around the country.

However, the Nuclear Waste Policy Act of 1982 has directed that at least one and possibly two permanent sites should be constructed, with the first operational by 1988.

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## OVERSEAS NEWS

## S Korea interior minister quits over student's death

BY MAGGIE FORD IN SEOUL

THE LATENT political crisis in South Korea mounted yesterday as Mr Kim Chong Huh, the Interior Minister, resigned after a student died in police custody after being tortured.

President Chun Doo Hwan expressed his regrets to the nation over the death. His apology came after revelations that the student, Mr Pak Chong Chol, 21, died of suffocation while his head was held under water during police interrogation.

Mr Kim offered his "profound apologies" to the people for the death of Mr Pak, a Seoul National University student, and pledged that the revelation of the incident by the police themselves had shown repentance and a desire to prevent any repetition. Mr Kim's replacement is expected to be announced today.

One senior police officer has been dismissed and two others charged following the incident.

Public protests at the student's death mounted yesterday as opposition politicians continued a protest sit-in at party headquarters, watched by hundreds of security police. Buddhist priests joined students at the victim's university in a mourning vigil.

Catholic leader Cardinal Kim added his voice to the disquiet during his sermon last Sunday. Opposition leader Mr Kim Young Sam was refused entry by security police to the headquarters of the Korean National Council of Churches where he planned to hold a news conference on the issue.

Opposition politicians renewed calls yesterday for the dismissal of South Korea's police chief, and for the convening of a special session of the National Assembly. They argue that only a permanent standing committee of the assembly authorised to investigate any

suspicious incident can root out brutality and torture within the security forces.

Leaders of the ruling Democratic Justice Party continue to try to shift the focus away from the uproar over the student's death and back to the issue of democratic reform before elections later this year.

Political observers suggested that the DJP might announce a plan later in the week to seek a majority in the National Assembly for constitutional amendments and then put them to a national referendum, ignoring opposition dissent.

Although the ruling party would have no difficulty in passing such changes given its substantial assembly majority, its credibility as a supporter of democratic reform has sustained a substantial setback following the torture incident, observers believe.

## Suicide verdict on Singapore minister

By Steven A. Butler in Singapore

A CORONER'S court in Singapore yesterday confirmed a month of politically damaging rumours with a finding that Mr Teh Cheang Wan, the last minister of national development, committed suicide on December 14 while under investigation for corrupt practices.

The incident will inevitably embarrass the Government, which has based much of its public reputation on being free of corruption.

The extent of the damage will depend partly on how successfully the Government contains rumours of even more extensive corruption which flourished during the five weeks in which the Government offered no official explanation for Mr Teh's death.

The court concluded that Mr Teh died after taking a large overdose of tranquilisers, a sleeping pill that is a controlled substance in Singapore. Investigators were unable to determine how he obtained the drug.

Mr Teh was accused by Mr Liao Teck Kee, a friend of 20 years, of accepting \$400,000 (\$123,000) from each of two companies which Mr Teh assisted in the acquisition and development of land. Mr Evan Yeo, director of the Corrupt Practices Investigation Bureau, said that the Attorney General had been asked to lodge formal charges when Mr Teh died.

In letters to Mr Lee Kuan Yew, the Prime Minister, which were written just prior to his death, Mr Teh admitted to helping the two companies. However, he explained that this came in the normal course of his work, that it was not illegal or improper, and that he accepted no money.

Some doubt was cast over this version of events, however, by Mr Yeo's testimony, in which he said that Mr Teh had offered while under interrogation to return the \$800,000 if granted immunity from prosecution. When refused, Mr Teh continued to deny the charges.

In a letter to the Prime Minister, Mr Teh said that even if found innocent, a long painful trial would be the "end" of him, and he apologised to the Prime Minister for the political damage caused to the ruling People's Action Party because of his "error" of wrongly trusting a friend.

## Iraqis withstand push on Basra

BY RICHARD JOHNS

THE OUTCOME of the battle for Basra is still uncertain after 12 days of fighting, but there is no sign of the Iraqi defenders cracking under Iranian pressure, according to informed Western military observers.

The dogged Iranian push south of Fish Lake towards Basra has so far amounted to little more than four miles, bringing the invaders to about 8 miles of the Shatt al Arab and 6 miles from the city's thinly populated suburbs on the east bank.

They still have not engaged the main fortifications, made up of earthwork's interspersed with flooded dykes to the north and east of the city.

It is believed that only a limited number of Pasdaran, or Revolutionary Guards have crossed the so-called "Jassim River", which is a canal linking the Shatt al Arab to the marshes. The Iraqi army, made up of regulars and militia, has extended its line to help block any attack in this area.

Western analysts believe that the thrust has lost momentum, but that it will be difficult for the Iraqis to dislodge the Iranians from territory occupied in weather conditions—muddy ground and low cloud—favouring their enemy until the onset of spring.



At the outset of this round of fighting the Iraqis, with about 60,000 men, probably only slightly outnumbered the Iraqi Third Army Corps, defending the city with about 50,000 men. The Iraqis are assumed to have suffered far higher casualties, possibly in a ratio as high as four-to-one.

In contrast to the pressure on Basra, the occupation of any of the islands further down the Shatt al Arab is likely to be no more than an irritation. Yesterday the official Islamic Revolutionary News Agency reported for the third day running that Iranian forces were about to capture four of them—Umm al Rassas, Beljanah, and East and West Sinbad.

Iran has claimed to have captured "Bovarian Island," in effect, part of the east bank of the Shatt al Arab.

Western and Arab analysts believe the important part to Iraq's strategy is to score a major propaganda coup prior to the Islamic summit conference scheduled to start on January 26 in Kuwait, only 50 miles from the fighting.

Fire broke out at three Kuwaiti offshore and desert oil sites, including the emirate's main crude oil loading terminal, a top security official said yesterday. Reuter reports from Kuwait.

Gen Yousef Bader al-Khorab, Interior Ministry Under-secretary, said he did not suspect sabotage.

The fires erupted near the site of a string of explosions last June, blamed on sabotage, which set off a blaze that took days to put out at the main Mina al-Ahmedi refinery, some 20 miles south of the capital.

Early yesterday morning the fifth Iranian missile in 10 days struck Baghdad. An Iraqi military spokesman said that a number of civilians had been killed and houses damaged.

## Australian current account deficit grows

By Chris Sherwell in Sydney

AUSTRALIA yesterday published its worst-ever half-yearly current account figures, but reported a further narrowing of the monthly deficit.

The financial markets drew some encouragement from the trend, and the Australian dollar finished the day in Sydney more than one cent firmer at 66.4 cents against the US dollar, and stronger on a trade-weighted basis as well.

The Labour Party Government said the figures showed that it was on target for the 1986-87 fiscal year ending in June. But the opposition Liberal Party and business groups warned that the overall picture remained serious.

The balance of payments figures put the current account deficit for the six months to December at A\$7.53bn, up from A\$7.4bn in the same period last year.

Although both the merchandise trade and services deficits narrowed, the reductions were outweighed by an increase in net transfers because of higher interest payments.

The figures for December showed a better-than-expected monthly current account deficit of A\$648m, down on November's revised figure of A\$804m.

## Deng tries to ease concern over China's direction

BY ROBERT THOMSON IN BEIJING

CHINA'S paramount leader, Deng Xiaoping, yesterday attempted to ease foreign concern about the country's political and economic direction by suggesting the main problem with the "Open Door" policy is that the "door" is not open wide enough.

In contrast, the Chinese press yesterday showed the effects of a growing conservative influence. Deng said "economic mistakes" had been caused by the modernisation drive's "excessive speed" in recent years, which a few diplomats took as sign that the country could be aiming for more modest growth.

The Chinese leaders told Mr Robert Mugabe, the visiting Zimbabwean Prime Minister, that the "Open Door" policy would not hurt China's Socialist system because "our policies are correct," and explained: "The first step towards genuine independence is to get rid of poverty."

Meanwhile, Wang Meng, Culture Minister, who has been criticised by conservative officials and has maintained a low profile in recent weeks, yesterday joined the chorus attacking "bourgeois liberalism," by which the party means the erosion of Communist principles by Western liberalism.

In addressing a national conference of culture officials, Wang, who was last year proud of the licence given to artists, said culture departments at all levels must be aware of their role to "serve Socialism," "Bourgeois liberal," "reactionary," and "decadent" works must be opposed.

While Deng said the door would remain open, unusually tough criticism of present economic policy was carried in the People's Daily, which reported a meeting of the standing committee of the National People's Congress, the Chinese version of a parliament.

Delegates called for a return to a more planned economy, criticised the emphasis on satisfying demand, condemned the competition between export corporations, and said it was necessary to change completely the tendency to neglect grain production.

Diplomats saw the comments as typical of conservative officials, who have repeatedly stressed the importance of grain production and central planning. However, such comments are reported infrequently, and diplomats warn that a spate of such articles could herald a slow-down of the economic reform programme.

## Villagers flee Mindanao fighting

BY RICHARD GOURLAY IN MANILA

THOUSANDS of frightened villagers clutching babies and meagre belongings have fled their homes around the town of Datu Pango in the last four days, fleeing the fighting between Muslims and southern Philippines' island of Mindanao.

Christian and Muslim villagers arriving in Cotabato City said yesterday that at least 14 people died and 10,000 fled Datu Pango, 40 miles to the east of the city. Local officials estimated the number of people fleeing at 5,000 to 10,000.

The Moro National Liberation Front, under Mr Nur Misuari, agreed a temporary ceasefire with President Corason Aquino's government earlier this month.

However, rebels from a different Muslim tribe and loyal to Mr Hashim Salamat's Moro Islamic Liberation Front launched a series of attacks in Mindanao last week, killing over 40 people in protest at not being included in the talks.

Philippine Finance Ministers start talks with the country's bilateral aid creditors in Paris today to renegotiate about \$900m (\$611m) of debt falling due in the next 15 months.

The talks with the Paris Club of creditors will be followed by meetings with bilateral creditors, including the World Bank and International Monetary Fund.

Manila is seeking some \$7bn over the next six years from commercial banks and aid donors in order to bridge a financing gap.

It is unclear whether the fighting between the Muslims outside Cotabato is a local dispute or a sign that the factional conflict between the two Moro groups is widening.

Mr Aquino's top political adviser, Mr Aquilino Pimental, said the Muslim resumption of fighting could jeopardise the peace process in Mindanao.

## Machel aircraft sabotage ruled out

BY ANTHONY ROBINSON IN JOHANNESBURG

SABOTAGE was ruled out as a possible cause of the crash of the Mozambican President Samora Machel and 38 others, died on October 19 when the official board of inquiry opened at the supreme court in Johannesburg yesterday.

Mr Cedric Puckrin, counsel for the six-man Board of International Aviation and Air Crash Experts, said in his opening synopsis: "There is no question of sabotage or explosion... but evidence of a clear misunderstanding between the Maputo air traffic controller and the aircraft's radio operator."

The first day was spent listening to technical evidence

glanced from de-coding the four "black box" voice recorders on board the Soviet-built TU-134 presidential jet and cockpit-tape control tower conversations. These indicated pilot error compounded by misleading information about runway lighting from the Maputo control tower, as the main factors behind the crash.

Other evidence showed that the aircraft was well maintained and in good working order, while the five-man Soviet crew was also qualified, experienced, in good health and not under the influence of alcohol or drugs.

The last words of the pilot to his navigation-only seconds before the crash were: "We are on the ground only 200 metres inside South African territory, and 34 km from Maputo airport, indicated that they were lost."

"There's no ILS (instrument landing system), no NDB (non-directional beacon), and nowhere to go," the pilot complained after repeatedly requesting the control tower to confirm that the runway lights were lit.

Evidence by the Maputo flight controller, who had only three months' solo experience and a poor mastery of English, showed that the runway lights were on.

## Israel aims for reduced inflation

By Andrew Whitely in Jerusalem

ISRAEL is aiming to reduce its annual inflation rate to 12 per cent this year, from 19 per cent in 1986, following the recent tripartite agreement on the second stage of the country's economic recovery programme.

Speaking on the eve of his departure for a three-nation European tour, commencing in London today, Mr Shimon Peres, the Foreign Minister, said the agreement reached between the Government, industrialists and trade unions was "a most notable under the circumstances."

Final details remain to be hammered out between the Government and the Histadrut, the labour federation. But the deciding factors were last week's 10 per cent devaluation of the shekel and the Cabinet's agreement to cut Shekels 4008 (\$181m) from the 1987-88 budget.

The coalition government originally sought a more ambitious programme of tax and capital market reforms, but was forced to concede to pressure from all sides, including its own ranks.

In the face of continued leaks from Washington, blaming Israel for the Iranian arms affair, Mr Peres argued that the entire episode had been highly exaggerated. The total value of arms shipped to Iran during 1985 did not exceed \$5m-\$6m.

It was unclear whether or not he was referring solely to those weapons shipped on the authority of the Israeli Government, or to all US-made weapons deliveries, whatever the source.

## US cautious on prospects for end to Afghan conflict

THE KEY to ending the war in Afghanistan remains the withdrawal of more than 100,000 Soviet troops from the country, said Mr Michael Armacost, US Under-secretary of State, after two days of talks with Pakistani leaders. AP reports from Islamabad.

Mr Armacost was cautious about the prospects for a political solution to the seven-year conflict. "We'll have to see. That depends much upon the Soviets," he said.

Mr Anatoly Gavrilovich, Soviet First Deputy Foreign Minister, is also in Pakistan and held a second day of talks with Pakistani leaders about the war in Afghanistan without making any public comment.

Pakistan has been pressing for a complete withdrawal of Soviet troops. The next round of talks in Geneva to resolve the key issue of a timetable for Soviet withdrawal is scheduled for February 11, although there have been rumours of a postponement.

The Soviet Union has argued for a three-to-four-year withdrawal period, against Pakistan's view that three months is sufficient.

Western diplomats said yesterday that neither side was observing the ceasefire proposed by Mr Najibullah's Soviet-backed government in Afghanistan. Heavy fighting between both sides was reported from areas north of Kabul and in the east and south east of the country.

## Waite remains in Beirut after talks with kidnappers

MR TERRY WAITE, the Archbishop of Canterbury's envoy, said yesterday he had a second face-to-face meeting with the kidnappers of foreigners in Lebanon and has decided to continue his latest mission, Reuter reports from Beirut.

"Events make it worth staying on," Mr Waite told a reporter in a telephone interview from his rooms at west Beirut's seafloor Riviera Hotel, where he has stayed for the past eight days.

Mr Waite said he had cancelled plans to leave Beirut after talks with the kidnappers on Tuesday night.

Asked if his latest meeting had been face-to-face, he replied: "Yes."

Mr Waite said on Tuesday he had met the pro-Iranian Islamic Jihad (Holy War) group. Yesterday, however, he did not reveal whether his latest contacts were with members of the same organisation.

Drugs bodyguards have prevented reporters from following Mr Waite on his secret, after-dark activities. But he has said two of Islamic Jihad's American captives—journalist Mr Terry Anderson

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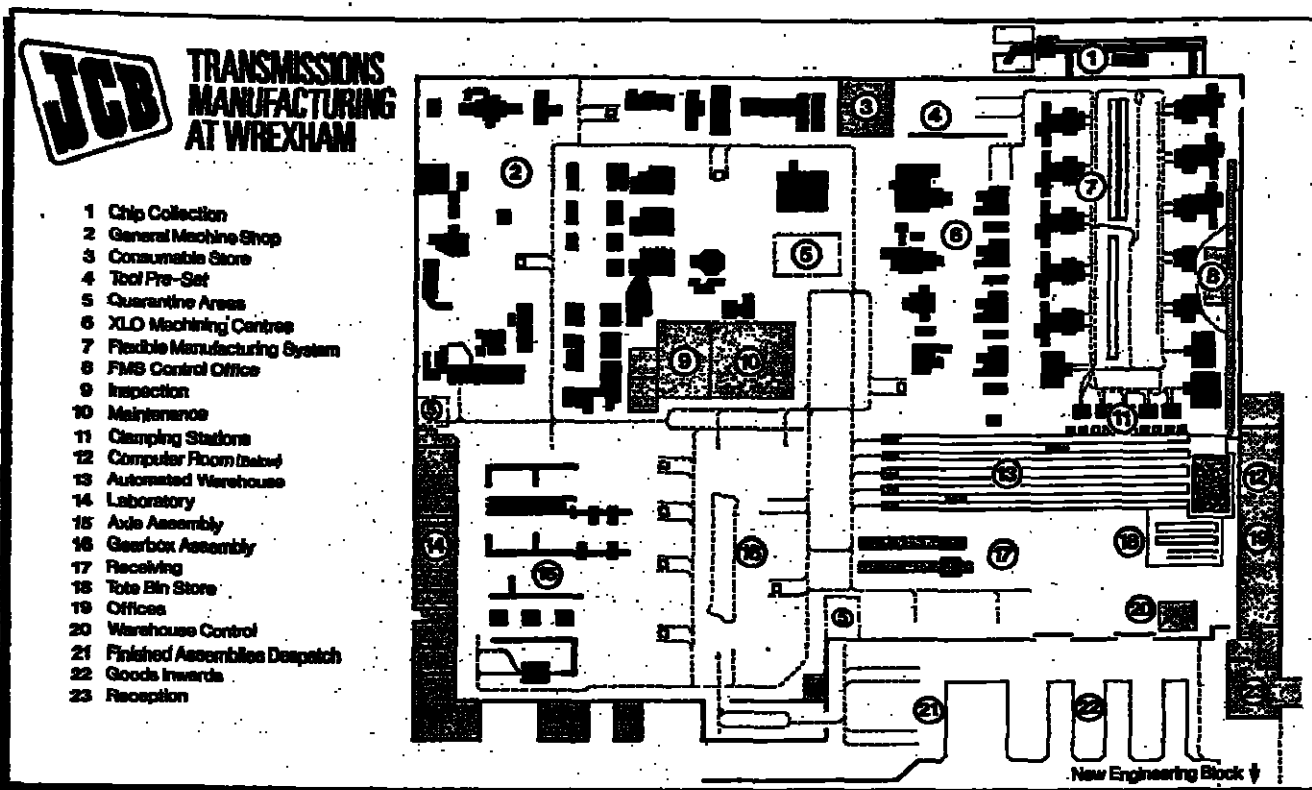
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## Single-minded factory management

Nick Garnett looks at JCB's use of computer integrated manufacturing

ONE OF the phrases that the exponents of modern production methods used to love tossing out casually in conversations back in the late 1970s was computer integrated manufacturing.

Representing the ultimate in linking all essential elements of engineering manufacture by a network of computers which, under one plant roof would control the movement of parts and their manufacture, CIM as it was known was meant to be the key to a prosperous future for those companies that grasped the nettle.

It did not quite work out that way. The spread of CIM among even those metal shaping companies big and complex enough to benefit from it has travelled at a snail's pace.

In Europe in particular there are few examples of companies which use machining centres with automatic tool changing, linked to automatic storage and retrieval of components and raw materials and a virtually fully automated transportation system for moving work around the factory.

JCB Transmissions at its plant at Wrexham, north Wales is now operating successfully what it claims to be the largest CIM system of its type in Europe and certainly one of the few computer integrated manufacturing factories in the UK.

The system, which cost £3.5m to install, has allowed JCB to increase output by the equivalent of 50 per cent and significantly reduce manufacturing costs, though the company declines to say by how much.

JCB Transmissions is owned by Mr Anthony Bamford as a separate company from J.C. Bamford (Excavators), the earth moving equipment producer of which he is chairman.

It operates rather like a subcontractor to J.C. Bamford, producing axles for all types of JCB backhoe loaders, wheeled

loaders and crawler excavators, together with gearboxes for some backhoes and telescopic handlers.

The company has to compete with other suppliers to JCB on cost and quality and sells 10 per cent of its output to other equipment makers like Thwaites, the dump truck maker and Kalmar Cihmar, the lift truck producer. The plant is medium sized, employing 190 and produced 30,000 finished components last year for a turnover of £22m and a 26 per cent return on capital. The target for 1987 is 30,000 items and sales close to £30m.

Neil Bedford, Transmission's general manager, was adamant from the start that the CIM would use the smallest possible number of equipment suppliers. Scharmann of West Germany supplied 10 machining centres, each with an automatic 30-tool magazine. Sweden's BT Rolstrup provided 12 automatic guided vehicles (AGVs), and the mainframe and lesser computers on the system came from Digital Equipment Corporation of the US.

Castings for gearboxes, axles, drive shafts, and other pieces of equipment that require machining are delivered to the factory by truck and after inspection and weighing are transferred by AGV to the three-store stores area.

The sides of two of the aisles are loaded with finished components, like bearings and gears, but the castings still to be machined are placed along the sides of the other aisle.

This aisle is worked by a fast moving crane with on-board computer. The equipment,

which can collect data while on the move, is linked to a warehouse control computer. In turn, this machine is linked to the computer that supervises the flexible manufacturing system (FMS) which is run on a week-to-week program fed in by the factory's materials manager.

The FMS computer informs the stores central computer what is required day by day and that computer then governs the actions of the crane, telling it what to collect and when.

The crane will then, for example, pull together a pallet of axle arms and bring it to an appropriate outlet point.

The pallet is unloaded manually, the men attaching the arms to a fixture ready for machining. They then simply press the "go" button.

An AGV is then automatically dispatched to collect the fixture and transport it in a pallet, either to one of the Scharmanns for machining or to a central buffer store.

Each Scharmann has a station at which an AGV can deposit a pallet with a fixture ready for action when the piece the Scharmann is already working on is finished. The fixtures are loaded automatically by a shuttle mechanism.

After machining, an AGV takes the finished part to programmable washing equipment which washes and dries the part ready for collection by another AGV which then trundles off to a station close to the store.

The pallet is then unloaded manually and the finished component placed in another pallet. This is then picked up by another programmable crane and taken for storage in the aisles for finished components.

The assembly of gearboxes and axles is performed at Wrexham in ways similar to those practised by many manufacturers, though JCB is using computers in a number of ways.

For example, assembly line storekeepers for each of the two operations, and who work to a daily building programme provided by the materials manager, call up on a computer the components they require. These are then located by the finished items crane, and an AGV carries out the transport-

ing to an unloading station adjacent to the assembly line.

Bedford is very pleased with the results so far at Wrexham but it is a mark of how the philosophy of manufacturing can change quickly that he is planning to introduce another major evolutionary step over the next two years.

Another eight Scharmanns will be positioned facing the existing machines to create what Bedford calls a flexible transfer line. This will allow two machines to work on a single part at the same time providing the opportunity of doing all one type of operation on a component, such as milling, before moving on to do all the drilling and tapping and boring work.

## WORTH WATCHING

### US forms bond with Dutch nylon

DUTCH STATE MINES, the big chemical company owned by the Netherlands Government, is to co-operate with US company Allied Signal Corporation to develop and market DSM's Stanyl, a polyamide-46 nylon, in North America.

The product will probably be made in the US in due course. "It is a useful heat-resistant nylon that has applications in the electronics, automotive and machine manufacturing industries. Initially, DSM will deliver material to Allied Signal, which will develop specific applications in co-operation with end users. DSM claims it is alone in being at an advanced development stage with polyamide-46.

### British radio changes its tune

THE FIRST report of the new Radiocommunications (previously Radio Regulatory) Division of the Department of Trade and Industry in the UK gives a good outline of Government intentions for the use of the radio spectrum in Britain.

The name change is meant to get away from the idea of

restriction in the use of radio and as Mr Geoffrey Paffie, Minister of State for Industry and Information Technology puts it, "provide a service for responsible users."

A number of opportunities for manufacturers are opening. The old monochrome TV frequencies in Bands 1 and 2 (around 45MHz and 180MHz respectively) will provide new mobile/paging radio services this year. In addition, frequencies in these bands are being considered for new ideas like long-range radio alarms and low-power devices which allow communication within very small areas (industrial device control for example).

Licences are now being issued for "special event radio" in which low-power broadcasting replaces public address at events where PA systems are not satisfactory (many kinds of open-air meetings).

Trials of radio-phonics from airlines is under active consideration on a European basis and a number of changes and opportunities in broadcasting are outlined.

The report predicts that by the year 2000 there will be 10 times as many wide-area paging units and about nine times as many cordless telephones in use as there will be cellular phones. The report is available from the Radiocommunications Division, free of charge.

### Mortgages put in spin by Olivetti

OLIVETTI HAS sold its first optical disc storage system in the UK, to Britannia Building Society.

Made by FileNet in Costa Mesa, California (which is 11.5 per cent owned by the Olivetti group), the system will give rapid, on-screen access to mortgage correspondence. When complete in two years' time, the £1.5m system will have 90 access workstations and will use one or more 64-disc systems, each able to store 2.5m A4 pages of information.

Documents will initially be indexed and put on to the disc using four entry stations, each of which will scan up to 2,500 sheets a day and is equipped with screen and keyboard.

Magnetic discs will temporarily hold the documents before they are optically stored, and will act as an "active" memory area for documents in use by the staff.

The FileNet system will be installed at the Leek, Staffordshire, office of Britannia and will come into use in the second quarter of 1987.

### Strong silent type from Epson

JAPANESE COMPANY Epson has a new desktop ink-jet printer with the highest speed offered by the company to date: draft quality at 540 characters per second (cps) or of quality suitable for typing letters at 180 cps.

Known as the SQ-2000 the unit costs £1,245 in the UK. It operates almost silently because the technology used involves directing tiny drops of ink by electrostatic forces on to precise positions on the paper, forming characters.

### Personal control of machine tools

A SMALL Milton Keynes, UK, company called Sam Computer Systems has developed a means of programming many types of machine tool from an Olivetti M19 personal computer.

The hardware/software package costs under £3,000 and needs no programming skills or computer experience. Conventional machine tool terminology is used on the screen, with "help" routines and interactive graphics. The dimensions of a part to be manufactured are simply entered from the drawings and the computer constructs the shape of the component on the 12 inch screen, calculating all the intersection points.

for building products, heat exchange, drinks dispense, fluid power, special-purpose valves, general engineering, refined and wrought metals. IMI plc, Birmingham, England

It then produces a CNC (computer numerically controlled) program for the machine tool in use. For other tools, a simple question and answer session on screen will modify the post-processing software to suit. The computer can be linked direct to the machine or via a paper tape punch for tape-driven machine tools.

### Circuit designers on upward curve

A REPORT from the international market research group Frost and Sullivan indicates that the computer-aided electronic engineering (CAEE) market is set to grow from \$870m in 1986 to \$953m in 1990, an average annual increase of 3.2 per cent.

Modern CAEE embraces the whole design cycle for integrated circuits or printed circuit boards, from modelling the logic to creating the specification of a working, proven design.

F&S predicts that the number of CAEE workstations will grow at 25 per cent a year, the higher rate significantly falling prices. Shared systems on larger computers will become more important, despite strong current sales of personal computer-based systems. Current market leader in CAEE is Mentor Systems, followed by Daisy Systems and Calma.

CONTACTS: Radiocommunications Division, DTI, London, SE2 8UD. British Olivetti: London, 755 8958. Sam Computer Systems: Milton Keynes, UK. 0205 617172. Space: UK office, London, 902 8832. DSM: The Netherlands, 45 762422. Frost and Sullivan: New York, US: (212) 233 1050. London: 750 3435.

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## UK NEWS

David Lascelles follows the City of London's most damaging scandal in modern times

## Guinness claims two more victims at Morgan Grenfell

THE RESIGNATION yesterday of Mr Christopher Reeves, Morgan Grenfell's chief executive, and Mr Graham Walsh, the head of its corporate finance department, is another devastating though not entirely unexpected development in the Guinness scandal, which must now rank as the most damaging to have hit the City of London in modern times.

Morgan was emphasising last night that the departure of these two key men was an admission of responsibility rather than culpability in the affair.

But, at the very least, the news puts Morgan under grilling pressure to clear its name, which has been battered by a succession of scandals since November. At the worst, it could be a blow to Morgan's independence.

The announcement came barely 48 hours after Lord Catto, Morgan's chairman, had sent a reassuring letter to the merchant bank's shareholders.

Although he was careful not to dismiss the possibility of more resignations, he conveyed the strong impression that Morgan had got to grips with its problems.

He ended by stating his confidence that Morgan "will continue to prosper as one of London's leading merchant banking groups."

Only a few days earlier, in an

RARELY 48 HOURS ago, Mr David Palmer, chairman of Willis Faber, Morgan Grenfell's biggest shareholder, was confident that Mr Christopher Reeves would emerge unscathed from the Guinness affair.

"If he was negligent about things that did not come to his personal attention, then I am negligent every day of the week," Mr Palmer said on Monday morning.

He was speaking in the city headquarters of Willis, one of London's foremost insurance brokers.

At that point, Mr Palmer - a tall, strongly-built man of 60 with a vigorous turn of phrase - was

other confidence-building move, Morgan has also established a top level inquiry into its management structure. That was done at the

prodding of the Bank of England which was anxious about damaging rumours surrounding the bank.

But according to those close to the events of the last two days, neither of these steps was sufficient

to halt the mounting tide of speculation about Morgan. In particular, persistent questions were being asked about the extent of knowl-

edge and responsibility within Morgan for the illegal share dealings al-

leged in the Guinness bid for Distillers, where Morgan was acting as Guinness' adviser.

If there had been misconduct, was it really confined to Mr Roger Seelig, the corporate finance director, who had already been forced to resign three weeks ago? The City

found it hard to believe that Mr Seelig could have committed the sums he is alleged to have done without the knowledge, and, there-

fore, the approval of his superiors. He set up indemnity agreements to

telling nearly £50m to buy Guinness shares.

Morgan has always rejected suggestions that others were implicated, claiming that Mr Seelig enjoyed a wide measure of freedom and seldom consulted his colleagues. But if

his seniors did not know what he was up to, why not?

That was the question Morgan could not answer, and it was also the reason why speculation about

Mr Reeves, or of Morgan Grenfell, which he described yesterday as "a very fine company and a great national asset."

Nor has he changed his fundamental view about the causes of Morgan's problems. He believes it came about largely because Morgan's management controls failed to keep pace with its trans-

formation from a small, free-wheeling, private partnership into a stock-market quoted financial conglomerate.

But Mr Reeves' resignation has left its mark. Mr Palmer was personally saddened yesterday.

He said: "It is a shattering tragedy for a very fine and very able man. His decision to resign was an honourable one."

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Mr Christopher Reeves (left), Mr Graham Walsh and Mr Roger Seelig

He joined Morgan in 1983, and rose to become chief executive in 1985.

His period in the top job may well, in retrospect, mark Morgan's zenith. Under him, the bank achieved spectacular success as the City's top takeover tactician, and Mr Reeves took advantage of Morgan's soaring reputation to take it public last summer.

But since then, the combination of the Collier insider trading scan-

dal and Guinness has put Morgan into a decline for which Mr Reeves' ambitious but relaxed management style is certain to receive some of the blame.

Above all, he believed that a merchant bank had to be creative to succeed, and you did not achieve that by pinning it down with controls.

Mr Walsh, who is 47 and trained as an accountant, gave his highly successful corporate finance team a long rein. Quiet, dapper, he was the

very antithesis of Morgan's public image as the city's tiger.

His own position in the takeover business was enhanced by a two-year spell as director general of the Takeover Panel, and two years ago he was appointed chairman of the Issuing Houses Association, the underwriters' trade group.

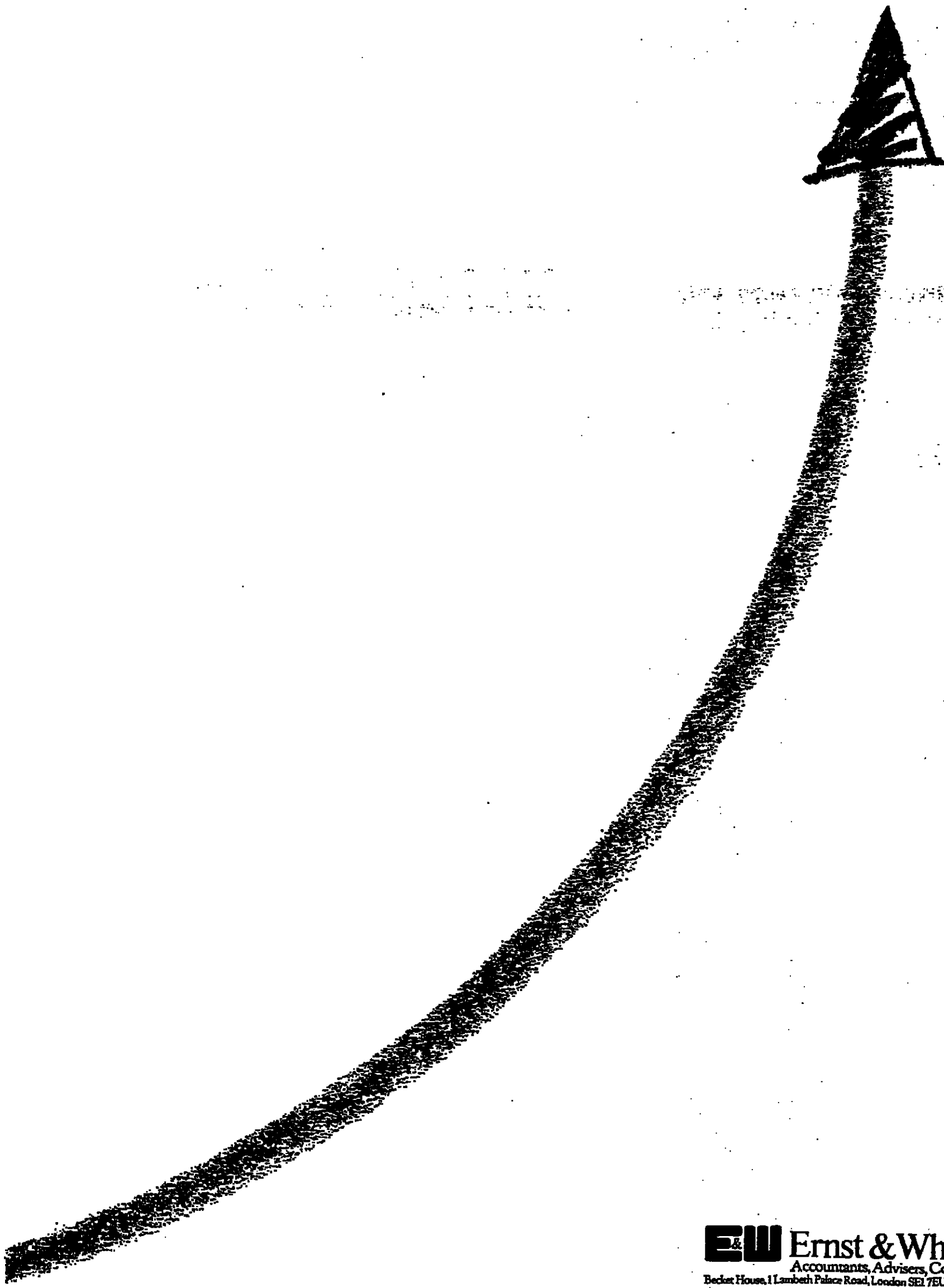
Morgan now faces a highly uncertain future. Much will depend on what the official inquiry into the Guinness affair uncovers. The interim management under Sir Peter Carey, the former senior civil servant, consists of highly experienced merchant bankers.

But does Morgan have the strength to recover from the blows? Will its shareholders stay loyal? Will it be able to retain its customers? Few people are rushing to give positive answers to any of these questions.

Deutsche Bank, a large Morgan shareholder with 1.9 per cent, reaffirmed its loyalty to Morgan last night. A spokesman in Frankfurt said the bank deeply regretted the resignations but intended to stand by its shareholding "and continue our friendly co-operation with Morgan Grenfell."

Deutsche Bank said it is unable to increase its shareholding because of regulatory obstacles connected with its banking activities in the US.

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## Money supply totals offer few pointers

BY JANET BUSH

DECEMBER money supply figures released yesterday had a neutral effect on UK financial markets and offered no further clear pointers to British interest rate policy.

The large £12.2bn net repayment in the Public Sector Borrowing Requirement last month left growth in the broad money aggregate, sterling M3, well below market forecasts at flat to 4 per cent, according to provisional, seasonally adjusted figures released yesterday.

Bank lending in calendar December was estimated at a seasonally adjusted £2.6bn, below the monthly average in the last six months of £2.9bn but still very buoyant. Officials at the Bank of England said it was difficult to tell whether December's bank lending figure was still being distorted by the sale of British Gas shares.

At the same time, growth in M0 narrow money, leapt by between 14 per cent and 15 per cent in calendar December. A surge in the narrow money aggregate, consisting mostly of notes and coins in circulation, is usual in the run-up to Christmas.

The unadjusted rise in M0 was 74 per cent to 76 per cent.

The UK Government bond market initially reacted very favourably to the money supply figures because of the smaller than expected

rise in sterling M3. Prices soon fell back, however, on further analysis of the development of M0.

Mr John Sheppard, chief gilt economist at Warburg Securities, said it was the first time he had known the gilt-edged market react more to M0 than Sterling M3.

The narrow money aggregate has always been scorned as an indicator of future inflation by City of London commentators despite the Chancellor of the Exchequer's allegiance to the measure. However, M0 has taken on some importance since it was cited as one of the reasons behind the one percentage point increase in base lending rates last October to 11 per cent.

At the time, M0 was growing just above the midpoint of the Government's 2 per cent to 6 per cent target range. December's estimated rise in the measure gives an annual growth rate of between 5 per cent and 74 per cent, well into the top half of the range, suggesting that the Government's action in raising interest rates has not arrested growth in the aggregate.

It seems possible, given relatively modest growth in M0 at the beginning of last year, that the measure could soon exceed its target range. But it seems highly unlikely that this alone would provoke a rise in British interest rates.

## NNC awarded £11m Italian nuclear contract

BY DAVID FISHLICK, SCIENCE EDITOR

AN £11m European nuclear contract for Italy has been won by the National Nuclear Corporation (NNC) in competition with French, German and Italian organisations.

The European Community's Joint Research Centre at Ispra has awarded NNC a turnkey contract to build what it believes will be the world's most advanced laboratory to handle tritium.

Tritium is a radioactive form of the gas hydrogen, and although not very radioactive it is troublesome because of its mobility in living materials and processes, and the ease with which it can leak.

The 14.8m ECU (£10.8m) labora-

tory, known as the European tritium handling experimental facility (Ethel), is a support project for Euratom plans for a large new experiment in controlled thermonuclear fusion, called Net (the next European tritium). This is the project European fusion physicists hope will succeed the Jet (Joint European torus) project at Culham, Oxfordshire, in the 1990s.

Mr Bob Prescott, in charge of the Ethel project, said a dominant feature of its design was the low rate of leakage of tritium from the laboratory. The specification called for a leakage no higher than 50 curies a year, from a tritium inventory of 1m curies.

## STC in Japanese tie-up

BY DAVID THOMAS

STC, the UK electronics group, is to enter the fast-growing cellular telephone market.

STC is to market a cellular radio telephone in conjunction with Europa Telecommunications, a company based in Richmond, Surrey, which specialises in cellular telephone management services.

The two are to offer a cellular phone made in Japan, with STC taking responsibility for product support, maintenance and design enhancements, and Europa handling distribution.

STC's telecommunications business makes telephone sets and radiopagers.

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## Lawson, Bank overseeing Morgan Grenfell changes

BY PETER RIDDELL, POLITICAL EDITOR

MR NIGEL LAWSON, the Chancellor of the Exchequer, yesterday made clear in the House of Commons that he and the Governor of the Bank of England were taking direct responsibility for yesterday's changes at Morgan Grenfell and for any future action.

His comments came during the economic debate when he outlined a tough policy for regulating City of London markets, including making insider dealing an arrestable offence and warning that, if necessary, prosecutions will be initiated in the Guinness affair before the inspectors have reported.

He also strongly defended the Government's current competition policy in the light of EEC's decision yesterday to drop its bid for Pilkington.

Mr Lawson clearly indicated that the Government and, more specifically, the Bank of England, as the supervisory authority under the terms of the 1979 Banking Act, was directing what was happening at Morgan Grenfell. He said the Bank "was closely involved in setting up

and determining the terms of reference of the high-level internal inquiry" into the management of Morgan Grenfell.

He stressed that the Governor of the Bank, Mr Robin Leigh-Pemberton, "has asked for an interim report by the end of this month, in the light of which the Bank will decide whether further action is required."

Moreover, he said, "any information suggesting criminal activity will, of course, be passed promptly to the appropriate authorities. In particular, the Bank of England is keeping me and the Department of Trade and Industry fully informed."

Similarly, in relation to Guinness, Mr Lawson assured MPs that should the DTI inspectors "at any time uncover any evidence that would warrant a criminal prosecution, then that evidence will be passed on to the appropriate authorities, irrespective of whether the inspectors have completed their own inquiries."

This is intended to meet concern

that action might be delayed until after the inspectors' report, which will be quite some time.

While defending the City's reputation as "a priceless national asset", Mr Lawson stressed the toughness of its proposed regulatory system, in a distinct change in the tone of language used by ministers.

He said that while built on the traditional pattern of self-regulation, "it is a fully statutory system and one which incidentally gives inspectors appointed by the DTI far more power than is possessed by the Securities and Exchange Commission in America."

In particular, he said that ministers were now giving urgent consideration to making insider trading an arrestable offence. At present these offences are summarised, which gives them greater freedom before a case comes to court.

During the debate Mr Lawson had painted an optimistic view of the economy although he was cautious about saying whether there would be any tax reductions in the budget on March 17.

## Birmingham bombing case sent to appeal

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

MR DOUGLAS HURD, the Home Secretary, has decided to refer the case of six men, jailed for life in 1975 for the Birmingham pub bombings, to the Court of Appeal.

Mr Hurd told the House Commons that he had taken his decision on the grounds of scientific evidence given at the trial and arising from recent allegations by a former policeman that some of the men jailed had been intimidated while in police custody.

The bombing of two public houses in Birmingham in November 1974 left 21 people dead and another 182 injured. The prosecution case rested principally on admissions made by the six men, together with scientific evidence which indicated that two of the men had handled nitroglycerine.

But Mr Hurd also told MPs that, following a detailed review, he had decided not to refer to the Court of Appeal convictions against seven people convicted in March 1976 of unlawfully handling explosives and

against four others convicted of murder in pub bombings at Guildford and Woolwich, near London, in which five people were killed.

The Home Secretary emphasised that his decision did not imply he was expressing any view on the cases. He could not say how long the Court of Appeal process would take.

The court has several options before it, including the ordering of a retrial, the quashing of the convictions or an upholding of the original trial verdicts. If any sentences are quashed, substantial claims for compensation could be made.

Mr Gerald Kaufman, Labour's home affairs spokesman, said he welcomed the decision on the Birmingham bombings but expressed disappointment at Mr Hurd's refusal to refer the other cases to the Court of Appeal. He suggested that, after the appeal, an inquiry should be set up under a senior judge to consider the question of confession evidence.

## Maxwell expands his publishing interests with African venture

BY RAYMOND SNOODY

MR ROBERT MAXWELL, publisher of Mirror Group Newspapers (MGN), is planning to expand his printing and publishing interests in Africa after the announcement of his first major investment in the continent.

MGN has agreed to invest £30m in a joint publishing venture with the Kenya African National Union (KANU), Kenya's only political party.

MGN will hold 40 per cent of the new venture to be called Kenya Media and Text-Book Company.

The Mirror Group will manage the Kenyan Times, the leading Nairobi newspaper, publish schoolbooks and build a 30-storey information and communications centre in Nairobi.

Mr Maxwell's group is now expected to use the Kenyan investment as a model for similar future developments "in many other African countries" and preliminary talks, it is believed, have already been held.

The Kenyan investment will be made by the Pergamon Media Trust, a new company set up by Mr Maxwell and which is owned by the Maxwell Charitable Trust and Pergamon Holding Foundation.

The investment is another clear sign of the growing internationalisation of Mr Maxwell's business interests. Apart from Europe, the US and Africa, Mr Maxwell has been looking increasingly at China and is the European publisher of the China Daily.

## Murdoch seeks huge damages

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

TWO PRINT unions face potentially crippling damages claims by Mr Rupert Murdoch's News International over picketing outside the company's printing plant at Wapping in London's Docklands.

Sogat '82 and the National Graphical Association, both of which are already in serious financial difficulties, could find themselves or-

dered by the courts to pay millions of pounds.

Yesterday, the anniversary of the dismissal of 5,500 print workers when News International moved the printing of the Sun, News of the World, The Times and Sunday Times to Wapping, the company issued another High Court writ against the two unions.

It claimed damages under the

1982 Employment Act for so-called "economic torts" (legal offences) such as interference with commercial contracts, and also damages for the common law offence of nuisance.

Damages under the 1982 Act are limited to £250,000 against each union, but there is no limit on damages for nuisance.

## Strasbourg upholds GCHQ union ban

BY QUENTIN PEEL IN STRASBOURG

CIVIL SERVANTS at the top-secret British Government Communications Headquarters (GCHQ) in Cheltenham, Gloucestershire, yesterday lost their case challenging the Government's ban on their trade union membership before the European Commission of Human Rights.

The Commission rejected the case, brought by six trade union members at GCHQ who have refused to obey the ban, as inadmissible under the Human Rights Convention.

The decision was immediately condemned as "incredible" by Mr Tony Christopher, chairman of the policy committee of the Council of Civil Service Unions backing the case. "It does not seem to fit at all with my understanding of what the Commission of Human Rights is there to do," he said.

The implication of what the Commission has said today is that national security takes precedence over human rights without qualification. Trade unionists have complained that the removal of the right of employees at GCHQ to belong to a trade union - ordered by the Government three years ago this week - was a violation of their

rights under the Convention. They claimed it was not "necessary in a democratic society in the interests of national security."

The British Government argued the opposite: that the union ban was not disproportionate, and satisfied the requirements that it be "in the interests of national security."

The Government, represented by Mr Robert Alexander, QC, argued that the industrial disruption between 1978 and 1981, which resulted in the loss of over 10,000 working days, endangered national security, according to an official statement issued by the Strasbourg-based Commission.

The Commission provided no explanation for its conclusion on the inadmissibility of the case, which effectively closes that avenue of legal action to the GCHQ unions, who have already taken their case to the House of Lords and lost.

Mr Christopher insisted that they would not give up the struggle for union rights at GCHQ, in which they are supported by all three major British opposition parties. The CCSSU would take further legal action on other possible action, including through the International Labour Organisation, he said.

## Telephones dispute set to escalate

By Charles Leadbeater

THE INDUSTRIAL dispute at British Telecom (BT) escalated yesterday, with union leaders predicting that all the company's 110,000 telecommunications engineers will be either locked out or on strike by the end of the week.

Repairs to domestic phones and company exchanges are already being delayed. Exchanges in a number of towns have been disabled for several hours in the last two days.

A worsening of the dispute follows the collapse of pay and productivity talks, two weeks ago. BT says its final offer to the engineers would raise average earnings by 7 per cent, while the union says the rises would be between 5 and 5.5 per cent.

The union's rolling programme of 24 hours strikes follows BT's decision to suspend engineers who have refused to work overtime.

Both the union and the company maintained a hardline yesterday. BT said it would stick by its policy of requiring striking engineers to sign "work pledges" before they were allowed to return to work.

Mr John Golding, the National Communications Union's general secretary, said the union was prepared to give BT a "bloody nose" if the company wants to play rough.

## Brown & Root grouping may get dockyard

By David Buchan

MR GEORGE YOUNGER, Defence Secretary, yesterday announced that his preferred choice of commercial contractor to run the Devonport naval dockyard for a period of seven years from this April is the consortium of Brown and Root (UK), the Weir Group and Barclays de Zoete Wedd.

This group, known as Devonport Management Ltd (DML), offered the possibility of saving the Government, which will still retain the dockyard ownership, £123m over the seven-year contract, Mr Younger said. A final decision hinges on the outcome of further talks.

Unions are expected to reiterate to Mr Younger, at a meeting planned today to discuss the similar commercialisation scheme for the Rosyth base in Scotland, their opposition to any transfer of the dockyards outside the public sector.

The Government's overall aim was to get more commercial work into the Devonport and Rosyth repair dockyards, in order to reduce overheads and repair costs to the Royal Navy and minimise redundancies in the yards. Dr Michael Harte, the defence ministry official in charge of the dockyard scheme, said yesterday.

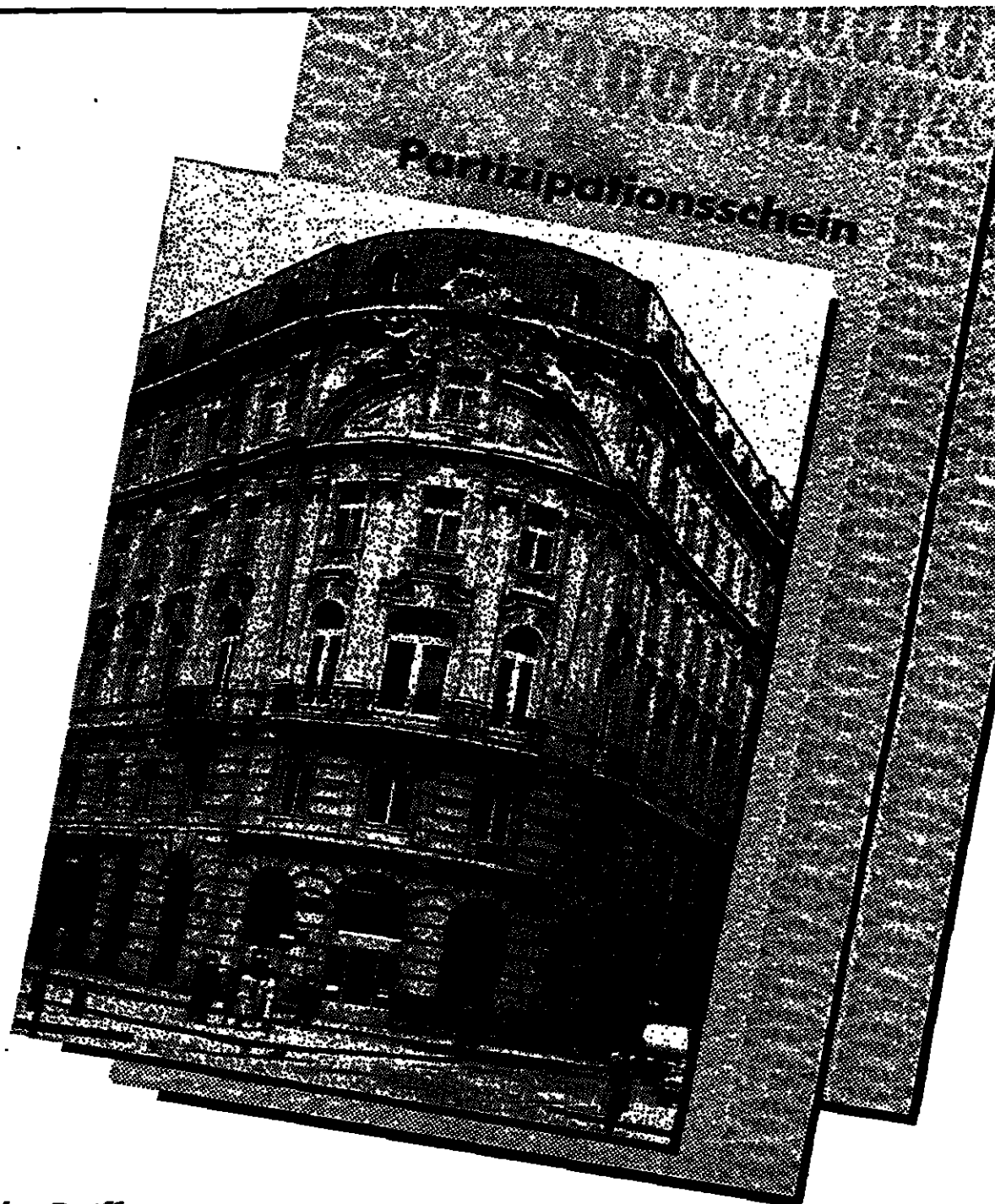


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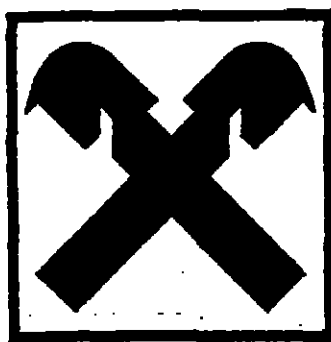
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## UK NEWS

## Third Market 'likely to attract 120 companies'

BY ALICE RAWSTHORN

THE Third Market, the London Stock Exchange's new forum for dealings in the shares of small businesses, should attract around 120 companies capitalised at more than £350m in its first year of dealings, according to the accountants Peat Marwick.

Peat Marwick has identified four chief categories of recruits for the third tier, which opens on Monday. Some will transfer from the over-the-counter market, which has sprung up off the stock exchange's floor or from the stock exchange's Rule 535(3) mechanism for mineral exploration companies. Others will be new issues under the aegis of the Business Expansion Scheme or successful small companies which are too young to join the main stock

market or the Unlisted Securities Market.

The archetypal Third Market company will, according to Peat Marwick, be valued at £1m and seek to raise £1m when it goes public and will produce pre-tax profits of between £200,000 and £300,000.

In recent months Peat Marwick has discerned a high level of interest in the third tier, chiefly from industrial companies in the regions, in contrast to the early USM recruits, which tended to be from the service sector and based in London.

These candidates fall into two categories: businesses which are eager to secure a public quotation but are not prepared to wait to join the USM; and older companies which need to raise new capital in

order to regain lost momentum.

Although the Third Market has been devised as a less rigorous forum than the USM, the cost of flotation will be similar. Introductions, whereby companies join the market but do not raise new capital, will be relatively cheap, according to Peat Marwick, at between £5,000 and £10,000; but new issues will, as on the USM, cost from 10 to 20 per cent of the capital raised, with a minimum of £50,000.

Peat Marwick has produced a guide, its 'Action Plan', for companies considering a third tier flotation and is organising a series of seminars throughout the country.

Third Market Action Plan available free from Peat Marwick, 1 Puddle Dock, London EC4V 3PD.

## Rate of buy-outs expected to slow

By Charles Batchelor

MANAGEMENT buy-outs, one of the fastest growing sectors of recent corporate finance activity, are expected to mark time over the next year or so, according to a survey by accountants Peat, Marwick, Mitchell.

The value of management buy-outs rose to £1.15bn in 1986 from £1.03bn the year before – and from just £40m in 1980. They appear unlikely to exceed £1bn in the current year, according to Mr David Carter, a partner of Peat, Marwick.

Even this figure will depend either on another large buy-out such as that of Lawson Mardon, the packaging group, bought for £280m in 1985, or on a large number of deals in the £10m-£100m range. Many professional advisers and bankers complain that vendors are seeking too high a price for the company they are selling.

"There can only be a limited number of suitable buy-out targets at any one time," said Mr Carter. "It could prove that the tree was pretty vigorously shaken in 1985 and 1986. Many of the ripe plums may have already fallen off and we may have to be patient while more ripen."

Larger buy-outs – those worth more than £10m each – appeared to peak in the first quarter of 1986 and declined in each subsequent quarter.

## Shorts rolls out Tucano trainer

BY MICHAEL DONNE

THE FIRST production Tucano basic trainer aircraft for the RAF built by Shorts Brothers of Belfast was formally rolled out at the company's factory yesterday. Shorts is building 130 of the Brazilian-designed trainers under a £125m Ministry of Defence contract.

The aircraft has already made its maiden flight, and will soon undergo tests and certification trials before joining the RAF.

Shorts won the contract for the

Tucano in March 1985, after a fierce battle against British Aerospace, which was offering the rival Swiss-built Pilatus PC-9 basic trainer.

Shorts is using a subsidiary company, Shorts Light Aircraft Company (Shorlac), for Tucano production work to keep the programme separate from its other aircraft, missile and aerospace activities, and to keep within the tight Defence Ministry budget for the programme.

The Tucano was originally designed by Embraer of Brazil and in its Brazilian form the aircraft has already won substantial orders world-wide. In the Shorts-built version considerable modifications have been made to meet the needs of the RAF, including the use of the US Garrett-made engine.

Sir Philip Foreman, chairman and chief executive of Shorts said yesterday that the resulting aircraft was superior to the original Tucano.

## Voyager pilots set for business take-off

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE TWO pilots of the successful first non-stop flight round the world in the Voyager aircraft intend to remain in the aviation business to promote the development of the composite materials used in their record-breaking flight.

Mr Dick Rutan, 46, and Miss Jeana Yeager, 34, who jointly built and flew the Voyager aircraft round the world last December, covering more than 25,000 miles in just over nine days, said in London that it was their ambition to continue the exploitation of the new technology, especially in composite materials, developed for the Voyager aircraft.

Mr Rutan said that they had set up their own company, Voyager Aircraft Inc. "The future in aviation lies in composite materials," said Mr Rutan. "Aluminium is out."

He added that there could be good markets for long-distance, slow-flying and stable aircraft such as the Voyager in commercial aviation. One possible future use would be for such tasks as iceberg surveillance, something in which the Canadian Government was interested.

The Voyager aircraft used in the record-breaking flight would not fly again, he said. It was destined for the Smithsonian Institution's Washington Air and Space Museum's Aviation Hall of Fame, along with such other famous aircraft as the Wright Brothers' Flyer (1903) and Lindbergh's Spirit of St Louis (1927) which was used for his non-stop solo transatlantic record-breaking flight.

Mr Rutan said that during the Voyager flight there were occasions when he and his co-pilot Jeana Yeager did not think they would succeed.

"We were aware of the imminent terror around every corner, but we really didn't have the time to be bored or terrified. There were times when I felt like giving up."

Miss Yeager said that she had suffered from the cold and from fatigue and aviation sickness.

The two pilots are now concentrating on a worldwide lecture tour and on writing a book about their voyage, which they hope will help to clear debts incurred in financing the flight, although Mr Rutan was unable to say precisely what the entire venture had cost.

One of the main contributors to the venture, however, was Mobil Oil, which developed a special synthetic engine oil suitable for long-distance flying. The company expects to offer this shortly on the world market.

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## APPOINTMENTS AND CONTRACTS

## LETTERS TO THE EDITOR

## Taylor Woodrow US post

Mr Jim Miller has been appointed a director of TAYLOR WOODROW HOLDINGS INC. and succeeds Lord Taylor of Hasfield as president and chairman. Taylor Woodrow Holdings Inc is the holding company for the construction, property, home-building, mining and other interests of the Taylor Woodrow Group in the US. Mr Miller is chairman of Taylor Woodrow Construction (Midlands), and is on the board of Taylor Woodrow, chairman of Taylor Woodrow Construction Corp, New York, a director of Taylor Woodrow Homes California, and is on the boards of Taylor Woodrow Homes Florida and Monarch Investments, Canada.

Mr Ronald W. Forrest has been appointed chief executive of ALEXANDER STENHOUSE. He takes over from Mr John London, recently appointed chief executive officer of The Alexander Consulting Group. In a restructuring Alexander Stenhouse has appointed Kenneth J. Davis as chief operating officer, UK branches, and Mr Mike J. Barrett as chief operating officer, London operations.

FIRST INTERSTATE BANK OF CALIFORNIA, London branch, has appointed Mr John

R. McVittie as senior vice president and general manager. He will also become a non-executive director of First Interstate Capital Markets. Mr McVittie was managing director of Privatbanken, London. Prior to that he was with Continental Illinois National Bank and Trust Company in London and in Hong Kong. He takes up his new post at the beginning of February.

Mr Marian Berry and Mr Philip Fitzpatrick have been appointed to the board of SELECT APPOINTMENTS.

Mr Rowan O'Neill has been appointed export sales manager for RHP INDUSTRIAL BEARINGS. He has, since 1984, been general manager of Roulements RHP France SA, and he will retain the office of president-directeur general of that company.

UNITED TRANSPORT tankers a BET company has appointed Mr Malcolm Ravenscroft as marketing director. He was with Reliance Transport Group.

Mr James Lee is to join THE BOSTON CONSULTING GROUP, and is to be appointed a director. He returns to professional con-

sulting after six years of leadership of a number of media enterprises, including chief executive of the Pearson group, chairman and chief executive of Goldcrest Films and Television, and deputy chairman of Yorkshire Television.

WARINGS, Portsmouth, has appointed Mr Len Saller as construction director. Mr Ken Gold, previously contracts director, becomes technical director.

Mr E. P. Hall and Mr R. D. Cauldwell have been appointed directors of LONGTON UNDERWRITING AGENTS.

Mr Roland Hengartner has been appointed in executive director and to the executive committee of the board of SWISS BANK CORPORATION INTERNATIONAL, London.

EASTERN COUNTIES NEWS-PAPERS, Norwich, has appointed Mr Tom Stevenson to the board as advertisement director. He was general advertisement manager.

Mr François Gall has been appointed assistant director at WALLACE SMITH TRUST in the strategic finance and plan-



Mr J. Miller, president and chairman of Taylor Woodrow Holdings Inc

ning department. He will continue to be based in the UK but with special responsibilities for supporting the growth of the Spanish office.

Mr Keith Barrett has been appointed financial director and company secretary of the Leeds-based COL GROUP.

Mr Derrick Reid has been appointed managing director and Mrs Carol Roberts a director of CENTURY INDUSTRIAL SERVICES, Card Finance, Merseyside Finance, Ferguson Finance and Ferguson Leasing.

## UK higher education

From Dr P. Wright

Sir,—Of course Dr Marett is right (January 18): in comparison with other countries the British university system produces highly-specialised graduates quickly and cheaply. Unfortunately, he fails to show that this is what is needed by British society.

Indeed, a mounting body of evidence suggests that British higher education is unusual for an advanced society in two respects: firstly, a smaller proportion of the age group here pass through it than elsewhere; secondly, specialisation is greater, and occurs earlier. It is not difficult to see how these characteristics are probably linked to British economic weakness and cultural divisions.

If these are to be overcome, it seems inescapable that we shall have to remodel our higher education. We shall have to replace the traditional view—that its purpose is primarily to produce graduates with a high level of specialised knowledge, well-prepared to be scholars and researchers—by another that recognises, in addition, that higher education should produce large numbers of broadly educated men and women able to contribute to different aspects of British life. I see little evidence that this latter aim yet carries much weight.

Whether one agrees, or not with Professor Ashworth's

precise proposals (January 7), it is important to recognise that he faces up to the central question which I believe is this: How can one apply approximately the same resources as at present to make a higher education system that is more responsive to social needs?

I do not accept, and I do not see why others should accept, Dr Marett's apparent presupposition that what universities have traditionally defined as desirable should necessarily be what is good for British society today.

I believe that all of us who work in higher education—like other professionals—are under a pressing obligation to those that fund us to justify why they should do so. Given that, hitherto, higher education has paid scant attention to some 85 per cent of the British population, the sooner we face up to this task the better.

Peter W. G. Wright, Portsmouth Polytechnic, Wyfield Campus, St Michael's Road, Portsmouth, Hants.

## Frightening timid people

From Mr B. Dowling.

Sir,—As one who sports a Coke hat from fall through spring, I took especial delight in your inspired article by Janet Marsh, Top Hat Tales (January 17). Now I understand the allusion to the gentlemen of the discount houses of the Hetherington hat: "a tall structure having a shining lustre and calculated

to frighten timid people." Women fainting, children screaming, dogs howling—Big Bang was nothing to this. And then the Mephistophelean question "Money, Sir?"

Nevertheless, am I alone in thinking that the gold-banded topknots and scarlet surlouts of the head writers at Lloyd's are now an anachronism? They are of course the janitors of "a tall structure having a shining lustre and calculated to frighten timid people—women fainting, children screaming etc"—but should they replicate this on their heads, in these utilitarian times that which their edifice exemplifies? Would they not be more aptly clad in safety helmets and boiler suits? Could this be one of the details that Mr Rogers overlooked?

Brian Dowling, I. Meadowcroft, Hawthorne Road, Bickley, Kent.

## An appealing package

From Mr A. Harper

Sir,—May I suggest an amendment to Samuel Brittan's fiscal reform proposals displayed as a tax-benefit package table (January 15)?

Having found £11bn of extra revenue, why fritter it away in a form that could all too easily find its way into increased (and unnecessary) expenditure on imported consumer goods?

Rather than increasing relief and reducing standard rate income tax, why not use £7bn

to balance the overall budget, a further £2bn for funding (job-creating) capital works—roads, hospitals, schools, Channel Tunnels etc—and the final £2bn to repay part of the current year's maturing gilts.

The increase in public works will be popular with almost everyone and for all the right reasons.

The reduction in the overall National Debt, albeit a mere £2bn out of a colossal £180bn (or thereabouts) will have a gradual endowment effect on the budget in so far that interest payments the following year (ignoring rate fluctuations) will fall—an event which has not happened for nearly 50 years. It should not be forgotten that government debt interest payments run at approximately £19bn per annum, coming second in programme size only to defence. And it is expenditure which is uncuttable unless the Budget is balanced and debt is actually repaid—not refinanced.

One cannot help but suspect however that the general level of interest rates would fall also, if the government balanced its own books—further reducing its own interest payments while neatly assisting the miffed homeowners, still moaning over their lost MIRA's. And in so far as pension fund managers had less money to play with, perhaps their salaries might fall too.

Altogether a very politically appealing package!

Arnold J. Harper, 31 Russell Road, SW19.

## CONTRACTS

## Bovis builds Reading industrial park

BOVIS CONSTRUCTION has been awarded an £8.1m management contract to build the first phase of an industrial park at Winners Triangle, Reading, for Slough Properties, a member of Slough Estates. The project involves construction of three high-technology units for office and light industrial use providing a combined space of 180,000 sq ft. The building will consist of steel framework structures supporting light-weight reinforced concrete floors, single membrane roof coverings and panel and glass curtain wall envelopes. Each building will feature a distinctive entrance hall with lifts attached to the staircase and toilet core. An integrated landscaping scheme will allow for a large amount of car parking well-hidden among hillocks and bushes.

Bovis Construction has also been awarded two contracts worth over £1m to carry out works to Owen Owen stores in Liverpool and Shrewsbury. The company has already completed Phase I of works at Shrewsbury, a Grade II listed Tudor building, and will start Phase II in January for completion in August. Valued at £540,000, the second phase comprises creation

of an additional retail sales area, installation of a roof, complete renewal of the shop front, rationalisation of floor trading levels and installation of a passenger lift. Works at the Clayton Square branch in Liverpool comprise the removal of escalators and replacement with five new ones. This £500,000 contract is due for completion in July.

TAYLOR WOODROW INC. of Houston, Texas, has been awarded a £25m contract to construct a US embassy building in Gaborone, Botswana. The order has been placed by the US State Department and work is scheduled for completion in January 1989. The embassy will consist of a two-storey building with a basement and an additional single-storey structure. Both will have reinforced concrete frames and the work also includes fencing and landscaping. This is the second contract for work on a US embassy awarded recently to Taylor Woodrow companies. Taylor Woodrow-Towell Company (LLC), a related company of the Taylor Woodrow Group, is already working on a £8.4m sub-contract to Brown and Root Mid

East to construct a new US Embassy in Oman.

J. F. FINNEGAN has been awarded building contracts worth a total of £43m. Retail warehousing contracts include a £720,000 unit for Turret Developments in Sheffield to be occupied in five months time by W. H. Smiths Do-it-all; in Rudestonfield a project at a cost of £925,000 for Slough Properties for occupation by MFI, and a design and build contract in Ashfield (Kent) costing £550,000 for Martin Ford to be tenanted by Great Mills D.I.Y. Work has also started at Willington on a £576,000 youth club for the Inner London Education Authority. Three contracts in the Sheffield region include two at Nether Edge Hospital for the Sheffield Health Authority worth £530,000 and a film sheltered housing scheme at Kiveton Park for the "Johnnie" Johnson Housing Trust.

BAIFOUR BEATTY BUILDING has won orders worth £3.5m. Heading the list is a contract worth £1.4m to construct a new home and garden centre in Newcastle under Lyme, Staffordshire, for Homebase, part of the

Sainsbury organisation. Work involves construction of a single-storey building of some 2,600 sq metres together with roads, car parks and paved garden display area. The project is to be completed by September.

Balfour Beatty Building has also been awarded a contract worth £715,000, by ICI to carry out the building works package of its new toxicology laboratory situated in Alderley Park, Macclesfield. The project is the construction of a four-storey, steel framed laboratory including brickwork, partitions, fire encasing and internal finishings. Stent Foundations, part of the Balfour Beatty Group, has been awarded a £1.4m piling contract for the new John Lewis store to be developed in Kingston Town Centre opposite Bentalls. The contract is for construction of 361 piles with large diameter under-reams to a maximum of 4.5 metres diameter, and the main contractor is the civil division of John Mowlem & Co, Stent, in conjunction with Soletanche, has also obtained a £1.3m contract for the construction of a 800mm thick diaphragm wall up to 19 metres deep. The construction period for both contracts is 22 weeks.

## No-strike deals and automatic arbitration

From the General Secretary, Electrical Electronic Telecommunication and Plumbing Union

Sir,—I wish I had the GMBATU's educated flexibility with words ("Edmonds blames EETPU over strike-free deals," December 29). You report Mr Edmonds as rejecting EETPU style strike free agreements and as predicting their demise. You record him as saying that the GMBATU "will not sign no-strike deals or accept automatic arbitration or any of the 57 varieties of no strike deals."

If the GMBATU has not signed such deals, it must be because it has failed to convince any employer to make one. For, in direct contradiction to Mr Edmonds' words, they are on offer to British industry generally through its Managerial, Administrative, Technical and Supervisory Association single status/single union draft agreement. Within that

draft, the GMBATU offers an employer at the last stage of procedure:— "(d) If in the opinion of both parties and Acas it is felt that the matter could be resolved by conciliation, then that process should be used in preference to arbitration. (e) If conciliation fails, then the difference may be referred by either side to arbitration. (f) If arbitration is used, then both parties are considered bound by the findings of the arbitrator."

Unless the GMBATU and its general secretary are prepared to make agreements they will not honour, these clauses must amount to a strike-free deal—and Mr Edmonds accuses others of "conning!" We can teach him nothing about that.

Mr Edmonds' claim that the GMBATU has "...had to make concessions" because of EETPU deals does not square with the history of GMBATU's dealings with employers. A recent Institute of Personnel Management publication "No strike agree-

ments and pendulum arbitration" records—"In its evidence to the Donovan Commission, the General Municipal Workers' Union (GMWU now GMBATU) emphasised that 'fruitful co-operation' with firms could be offered in return for exclusive organisation of manual employees. At Iford in 1965, the union was granted a closed shop in return for signed statements by individual members unreservedly agreeing to abide by union rules and agreements by that union and company. The effect was to require the GMWU to 'discipline' its members if there were an unofficial strike in order to maintain its right to the closed shop" (Lane and Roberts, 1971).

I forbear to claim that it was the cosy GMBATU employer deals of that time that pushed the EETPU to make its radical new deals. Our agreements have a different genesis. They have been constructed to meet the needs

of the modern trade unionist and the industry in which he works. Within them, we have attempted to blend the best of our observations and experiences. They are complete industrial relations packages—parity of status, involvement, training and flexibility, and then a sensible means of settling any differences.

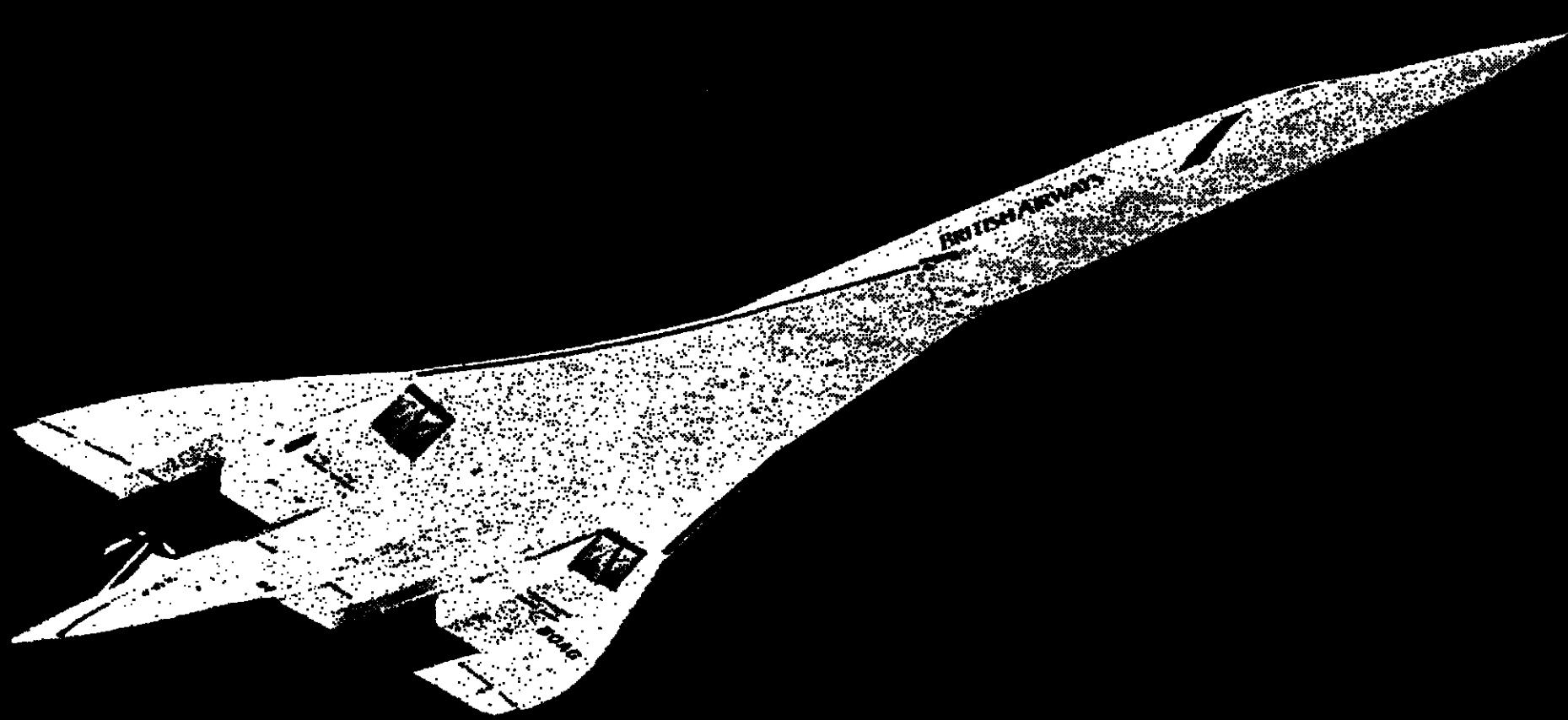
Our union conferences and members concerned have endorsed our policy and agreements. They have, in a number of cases, successfully protected existing employment and moved on to create additional manufacturing capacity and employment opportunities.

I'll rest with that bottom line and if my members are displeased, they have the opportunity to vote me out of office—GMBATU members have no such advantage!

Eric Hammond, Hayes Court, West Common Road, Bromley, Kent.

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## MANAGEMENT

EDITED BY CHRISTOPHER LORENZ

## TWA

## Back to profit but the hard decisions still lie ahead

Anatole Kaletsky explains how the reputation of Carl Icahn has been transformed as a result of his performance with only the second company he has managed

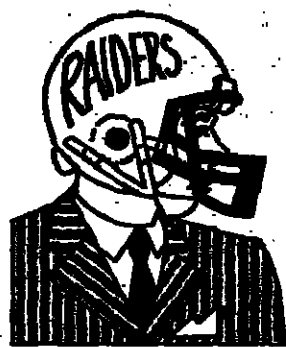
CARL ICAHN is the Tambores of corporate raiders — a man responsible for more plunder and dismemberment across the length and breadth of corporate America than any one ever imagined possible. This is feared and hated, of course. But these days he also commands respect and even admiration.

Nobody taunts him any longer as "Carl I-Cahn," or points to the contrast between Icahn's peremptory demands for instant demolition of long-established corporate structures and his own alleged inability to run anything more complex than a large overdraft.

The rehabilitation of Carl Icahn — and with him of the whole buccannery crew of corporate raiders — can be attributed largely to one success story, Trans World Airlines. "There is no question in my mind that TWA would be bankrupt today if I had not come along," Icahn claims. And the US financial establishment has mostly bought his story.

The basic financial facts on TWA's turnaround are certainly impressive. Icahn has managed to turn a loss of \$180m in 1985 and \$257m in the first half of 1986, into a profit of \$65m in the third quarter. The year ahead is generally expected to produce TWA's first decent profit since the deregulation of the US airline industry in 1978. Just as important, Icahn has reorganised the balance sheet of this financially-strapped company so that it enters 1987 with a large hoard of cash — perhaps as much as \$1bn — to keep its creditors at bay.

These are remarkable achievements for a man who had never run a major business and had no experience at all of the airline industry until he became TWA's chairman in January 1986. But do they begin to justify Icahn's characteristically self-confident appraisal of his performance — "what we have done at TWA was a microcosm of what should be done throughout American industry" — presumably through further aggressive



January 1984: TWA spun off by Transworld Corporation.  
Spring 1985: Carl Icahn starts buying TWA shares.  
June 1985: TWA solicits \$25 per share bid from Frank Lorenzo of Texas Air.  
July 1985: TWA unions offer Icahn pay concessions to block Lorenzo.  
August 1985: Lorenzo offers

\$55, but Icahn continues to buy stock.

August 1985: TWA board, under strike threat from unions, refuses Lorenzo's offer that would lock out Icahn.

September 1985: Icahn acquires 52 per cent stake and plans to buy 100 per cent.

November 1985: Fafne Webber fails to raise \$770m needed to buy out minority.

December 1985: Drexel Burnham raises up to \$750m, but cash must remain in TWA.

January 1986: TWA board reluctantly recommends revised part-cash offer. Icahn becomes chairman, with 68 per cent shareholding.

February 1986: TWA agrees to buy Ozark.

March 1986: Flight attendants reject pay cuts, strike and are sacked.

July 1986: disastrous results announced for first half of 1986.

October 1986: TWA announces record third-quarter profits.

div takeovers and corporate raids?

There seems to be no doubt that TWA today is healthier, as well as leaner, than it was two years ago.

Its labour costs have been cut by 25 per cent or \$400m annually through drastic pay reductions, productivity improvements and purges of managerial staff so that it now enjoys the second lowest unit costs among the major US airlines.

Its route network has been pruned aggressively in response to the collapse of transatlantic tourist traffic last summer. By selling and re-directing aircraft from the Atlantic, TWA managed to keep its aircraft among the fullest in the US airline industry last summer, at a time when blacking hysteria was knocking Pan Am's load factors from near the top to the very bottom of the airline industry league.

Icahn has also struck some shrewd business deals — buying Ozark Airlines for \$250m and thereby creating a near mono-

poly at the St Louis hub of TWA's domestic operations and selling a half-share in TWA's Paris computerised reservations system to North Western Airlines for \$140m.

There are, however, two large minutes to counterpoise against all these improvements — and the beginner's luck that Icahn enjoyed from the fall in oil prices and the general lessening of competition in the airline industry last year.

TWA, alone among the major US airlines, has not ordered a single new aircraft to secure its long-term future. Its fleet of 213 aircraft is one of the oldest in the industry and very costly replacement decisions will have to be made soon if it is to remain competitive with other airlines in terms of fuel efficiency and passenger comfort.

Those decisions will be harder to take than ever because of the second big question-mark hanging over Icahn's stewardship. Like most victims of aggressive takeovers these days, TWA is up

to its tail fins in debt. TWA's debt-equity ratio has shot up from two to seven since mid-1985, making it the second most leveraged airline in the US and "greatly increasing the risks of doing business in an industry that is already very risky," as David Treitel of airline consultants Simat, Helliesen and Eichner points out.

Only time can tell how heavily these long-term detriments will weigh against the short-term improvements in TWA's performance — although experience suggests that a strategic change of direction will soon be needed from Icahn's policies of retrenchment. "Airlines need to expand—nobody has ever shrunk an airline to profitability before," Glenn Engel of Goldman Sachs, the US finance house, points out.

But even if it is assumed that TWA is now a strong and viable business, how much credit is due to Icahn and to the disciplining effects of his corporate raid?

There is no evidence that TWA was sliding towards bankruptcy when Icahn attacked it. It may have been a badly managed company when it was first put "in play" by Icahn in May 1985. Certainly it had been starved of capital for years as a subsidiary of Transworld Corporation (itself now in the process of liquidation to thwart a raid from Icahn's friend Ronald Perelman). But as Engel of Goldman Sachs argues, "TWA was not on the brink. It is amazing how these older companies can generate lots of cash — they have all sorts of assets they can sell or mortgage and they can carry on like that for years."

Icahn's claim to have saved TWA is therefore something of an exaggeration. But what about the lesser claim that TWA was strengthened by the Icahn takeover? This may be true, but not necessarily in the sense intended by Icahn and the other apologists of corporate raiding.

The major causes of TWA's present strength—the lowering of labour costs and the improve-



Carl Icahn has not ordered a single new aircraft

ment in the cash position—are not attributable to the takeover itself but to the strange series of incidents which prevented the bid for TWA going the way of other recent corporate battles—and possibly the way Icahn originally intended.

After Icahn's initial bid of \$15 a share in May 1985, the TWA board turned for protection to an unusual white knight—Frank Lorenzo, the chairman of Texas Air and grand master of junk bond financing in the airline business.

In normal circumstances Lorenzo's bid of \$25 a share would probably have closed the matter. Icahn would have taken a profit of up to \$100m on his 33 per cent of TWA and the airline would simply have vanished into the Texas Air and Continental Airlines system.

The fact that TWA remained independent was largely attributable to one extraordinary circumstance—the fear and loathing induced in airline unions by Lorenzo. It was the Airline Pilots Association and the International Association of Machinists—both of which Lorenzo had ruthlessly smashed in his takeover of Continental Airlines — which persuaded Icahn to thwart Lorenzo.

In exchange, they offered him on a plate the massive pay concessions which have now enabled TWA to turn in a profit. Had Icahn bought TWA without Lorenzo's intervention, he might have been no more successful in winning such a deal than the airline's old man-

agement, which had been negotiating similar packages with the unions for over two years.

The deal with the unions also put significant restrictions on Icahn's ability to dispose of TWA's assets piecemeal, which is precisely what he did two years earlier with ACF, the New York-based shipping, railway stock and energy group, the only previous example of a company actually taken over and managed by Icahn.

The final, and possibly the most important, singular feature of the TWA saga involved the takeover's financing. Although TWA is today among the most debt-burdened companies in the US, it is less stretched than Icahn had originally intended. For, while the company now has \$2bn in long-term debt against an equity base of less than \$300m, it also has a large cash cushion—perhaps as much as \$1bn in liquid assets, according to estimates made last autumn by Icahn. This cash would not have been in TWA had Icahn's original plans for the company been fulfilled.

TWA's cash has been generated principally by borrowing over \$600m on the junk bond market. Icahn's initial plan was to use the proceeds of his bond issues to buy out the minority shareholders in TWA and take the company private. This strategy would have allowed Icahn to realise the capital gains on his own TWA shareholding but only at the cost of aggravating TWA's leverage still further.

As it turned out, even the junk bond market would not accept this arrangement, partly because of TWA's slimy asset backing and partly because Drexel Burnham Lambert, the unchallenged ruler of the junk bond market, happened to be acting initially for Frank Lorenzo in the TWA battle and not, as usual, for Icahn.

Ironically, therefore, TWA's financial future, which is ultimately underwritten by its large cash holdings, has been secured in part by the reluctance of junk bond investors to give Icahn free rein with the company's resources.

But Icahn is not so easily thwarted. Rather than spending TWA's cash on new aircraft, he has found another use for the money. Last autumn TWA quietly started accumulating a large position in the stock of USX Corporation, the large steel company. Icahn is now known to be attempting his ultimate corporate raid—the takeover and liquidation of USX — and TWA is to be used as the tactical air force.

As his old friend and fellow raider, Irwin Jacobs said when Icahn won control of TWA and found himself saddled with the task of actually managing the ailing company: "I don't envy Carl's situation—there's a lot of other things he could be doing out there in the market instead of running some airline."

Previous articles in this series, appeared on 13, 14, 15 and 19 January. The final one will be published on Friday.

## Management abstracts

Improving operational performance in service industries. R. Copeland + S. Globerson. In *Industrial Management* (US), Jul/Aug 86 (6 pages).

Discusses integrating accounting measures into operational management information systems in labour-intensive service industries with high variable costs. Compares the characteristics of accounting and operational management reporting systems, and describes how they may be integrated to provide more meaningful operational cost data for performance and quality measurement.

Telex as a response medium. *Industrial Marketing Digest* (UK), Vol 11 No 3 (11 pages).

Quotes the generally-favourable reactions of companies which have used telex as an alternative to direct mailshots; sees it as being a cheaper method for those who can live without space, colour, and graphics. Notes that the UK is catching up on France where telex has been more widely used.

Global marketing: an empirical investigation. S. M. Rossignol and other. In *The Columbia Journal of World Business* (US), Vol 20 No 4 (13 pages). Presents the results of empirical research into the effectiveness of global marketing; admits that there is no valid way of assessing its feasibility for any product category; highlights three issues—the tendency for the management of an autonomous unit to resent any incursion into their territory; the ability of the new technology to produce differentiated products; the constraints placed on global marketing by trade barriers.

These abstracts are condensed from the abstracting journals published by Amber Management Publications. Licensed copies of original articles may be obtained at a cost of \$4 each (including VAT and p and p; cash with order) from Amber, PO Box 23, Wembley, HA9 8JJ.

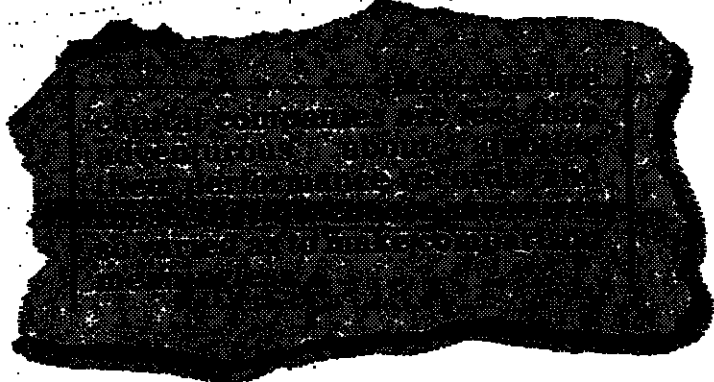
## Ever Ready

IN early editions of Monday's article on Ever Ready, Colin Stapleton, chairman of the company at the time of its takeover, was incorrectly quoted as saying "Hanson's a cash today man."

We were business inability people. This should have read "We are business viability people."

NO FT.

NO COMMENT



Financial Times December 1986.  
Venture Capital Survey.

Pre-tax profit £16.9 million  
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Midland Montagu Ventures January 1987.  
Annual Review '85/86.

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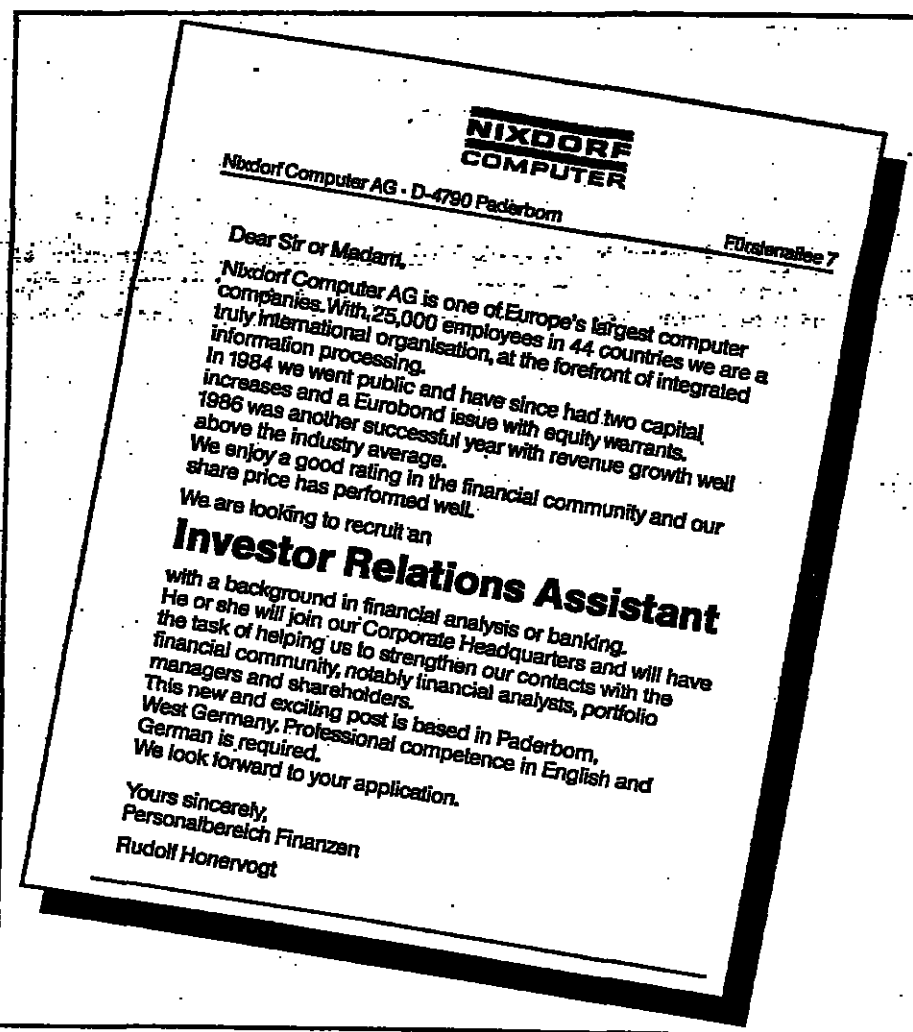
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## FINANCIAL TIMES

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Wednesday January 21 1987

## No room for complacency

IN PLACE OF the currency crises which have scarred previous Januarys, the Thatcher Government this year is reaping the benefit of a run of encouraging economic statistics. Unemployment has fallen for five consecutive months and independent forecasters are already suggesting the headline total could dip below 3m in time for an autumn election. Manufacturing output, for so long in the doldrums, has risen sharply in recent months and the latest surprisingly good productivity figures have prompted Lord Young, Employment Secretary, to point out that unit labour costs are rising less fast in the UK than in competitor countries.

The good news extends beyond output and employment. The pound has been largely unaffected by the recent turmoil in exchange rates partly because of the firming of oil prices since the autumn. Oil at \$18-\$19, rather than \$15, a barrel must have brought some slight relief to the North Sea energy sector quite apart from its positive impact on the public purse and the balance of payments. Other revenues have also been extremely buoyant, causing a substantial undershoot of public sector borrowing. Events have combined to put the Chancellor in a strong position: it looks as though he will be able to announce both sizeable tax cuts and a tighter PSBR target on Budget Day in March.

Given the gloom and doom of recent years, it would be only too easy to get carried away by this comparatively encouraging economic picture. The rate of decline of unemployment in recent months can be put in perspective by remembering that it would have to persist for seven straight years to bring the total back to the level of 1.5m inherited from Labour in 1979. Likewise the rise in manufacturing output looks less impressive when it is recalled that production is still barely back to levels enjoyed before the 1980-81 slump in the inter-imperial period other countries have experienced real expansion.

## Relative decline

Nor has Britain enjoyed much in the way of a productivity breakthrough. At first, the rise in productivity partly reflected the elimination of large chunks of the UK's least efficient industry: a cricket team's batting average is inevitably improved if the tailend

batmen are discarded. More recently, the remaining battlers have been making more runs. But so have their counterparts in competitor countries; as a result the UK's relative position does not appear to be improving. The National Institute pointed out in November that Italian manufacturing productivity was considerably higher than Britain's and that if GDP growth rates of the past decade were extended forward, Italy would soon become the richer nation.

Worries about Britain's relative decline are compounded by worries about the sustainability of the present upturn. It may well owe something to a credit explosion and a quite dramatic devaluation of sterling, which certainly could not have been negotiated from within the EMS — in the past 18 months, the pound has fallen almost 30 per cent against the D-mark and yen and by over 20 per cent even against the Italian lira. There is certainly a risk that the boost to competitiveness could be dissipated in higher wages and higher inflation.

On the other hand, economic policies designed to provide short run benefits are not necessarily injurious in the longer term. The UK has its full share of austerity in the early Thatcher years and it is far from clear that the promotion of this medicine would have done more to improve the industrial climate than the recent loosening of fiscal and monetary policy. It is up to individual businessmen to make the most of the opportunities for expansion which have been created.

## Jumbo wedding in Vienna

THE GRAND coalition of Austria's two biggest parties, the Socialists and the conservative People's Party, is entering into office today with an impressive list of good resolutions. If they are kept, well and good; if not, the partners in this Jumbo Wedding, as it has been dubbed, will be rendering bad service to their country, to Austrian democracy and, not least, themselves.

The policy aims upon which they have agreed bear witness to an intention to apply what by Austrian standards, will be radical measures to the economic problems that have bedevilled the country since the 1970s.

## Budget deficit

Dr Franz Vranitzky, the Socialist Chancellor, and his new deputy, Dr Alois Mock, leader of the People's Party, have agreed to seek economies calculated to reduce the central budget deficit from 5.4 per cent of GDP to 2.5 per cent by 1992. They have agreed to reduce top levels of taxation as an encouragement to enterprise and to pursue partial privatisation and rationalisation as a means to nurse back to health the widespread state-owned industrial holdings.

They have undertaken to work for a more market-oriented farm policy and for hemming in subsidies to an over-generous old pension system and to the railways. No less important, the Grand Coalition will have to think hard about Austria's relationship with the European Economic Community. At present a trade agreement provides for tariff-free mutual trade in industrial goods. Anticipating the day when all barriers to trade within the Community will have fallen, the Industrial Austrians are thinking about quasi membership and even of full membership in the EEC. Quasi membership of a sort already exists in the European Monetary System since the Austrian schilling is managed to retain a stable exchange rate with the D-mark and did follow the latest D-mark revaluation.

The Grand Coalition amounts to an alliance between the People's Party leadership and Dr Vranitzky, an ex-banker and pragmatist. Cross currents are

running in both parties, so that its stability is not guaranteed. Restiveness in the two coalition parties and among the electorate could grow quickly if the coalition is not seen to be living up to its undertaking to tackle industrial and budgetary emergencies. Austria had a similar coalition from 1947 to 1966 which did sterling work during post-war reconstruction but eventually degenerated into a machine for sharing out jobs between "reds" and "blacks". The danger of that recurring cannot be dismissed. Nor can the danger that the coalition will hide behind its impregnable parliamentary majority to avoid the very measures that majority is supposed to make possible.

That is not to say that the Grand Coalition could jettison the consensual tradition which has characterised most of Austrian political and industrial life since the war. The logic underlying the pact is to tackle the problems by consensual non-confrontational means. Enough good will for doing this exists on both sides of industry. But policy makers will have to prevent acceptable consensus from degenerating into sogginess or inaction.

## Protest parties

Festivals of that nature would only play into the hands of the environmentalist Greens and of the Freedom Party, especially since the rate of protest parties both did better than ever before on November 23, though the two big parties did hold on to 84 per cent of the electorate. The Freedom Party, under the leadership of Mr Joerg Haider, an eloquent populist, managed to scoop up a great deal of support from those threatened with redundancies, from nationalists, and from those who feared the wheeling and dealing in a Grand Coalition.

Since the electorate knew that the two big parties were likely to join in the Jumbo Wedding, its consumption cannot be described as a denial of democracy. But the democratic process could be brought into disrepute and the protest parties could advance dramatically if the Grand Coalition were to live up to its task. Its purpose should be to make enough progress with Austria's problems to make itself unnecessary.

## AUSTRALIA'S MEDIA BATTLES

## The barons go from strength to strength

By Chris Sherwell in Sydney

LATE LAST November, when Australia's Labor Government finally agreed on a long-awaited change in media ownership rules, many people forecast it would precipitate a substantial shake-up of the country's highly sophisticated and enormously influential print and broadcast empires.

A mere two months later, their predictions have been proved correct. However, no one foresaw the scale or the speed of the upheaval, nor the fabulous sums of money which would be involved. What is more, the process does not yet seem to be complete.

Already, two deals involving Australia's most important business rivals and the country's largest media giants have fundamentally altered the structure and ownership of one of the economy's most lucrative service industries.

In spite of alterations in the rules of media ownership aimed at reducing regulation and encouraging diversity, the effect has been a major consolidation in the industry, although a final picture has yet to emerge as further sales of media assets can be expected. Yet, intriguingly, the response from politicians—even those who in the past have expressed concern over the concentration of ownership in the sector—has been muted, underlining how powerful the media have become.

The first such deal, concluded last week, was the result of a classic six-week takeover battle between Mr Rupert Murdoch, the head of News Corporation, which was already the largest media empire, and Mr Robert Holmes & Court, the Perth-based entrepreneur. Mr Murdoch emerged with control of both the Melbourne-based Herald and Weekly Times (HWT), the second-largest group and the Brisbane-based Queensland Press, in a transaction which valued the two at A\$3.35bn (£1.43bn).

At a stroke, the number of big newspaper empires was slashed from four to two, and Mr Murdoch gained control of about two-thirds of Australia's total newspaper circulation. Added to his interests in Britain, the US, Hong Kong and elsewhere, the deal has made him a media magnate of truly global influence, a unique phenomenon in the industry.

The second deal, announced to a stunned market yesterday, involved the sale by Mr Kerry Packer of the two most successful television stations in the land, Channel Nine in Sydney and Melbourne, and the purchase of other electronic media interests, for A\$1.1bn.

The buyer was the mercenary Mr Alan Bond, another Perth-based entrepreneur whose interests cover brewing and

natural resources. As he already owns television stations in his home town and in Brisbane, he can now lay claim to the first nationwide commercial network in the country.

The HWT deal was scarcely a defeat for Mr Holmes & Court, however. Previously a second-line media owner, he emerged with an agreement to buy the HWT's newspapers in Perth and its Melbourne television station. Some further shuffling of assets on the newspaper side seems certain.

Only the family-controlled Fairfax Group, the third largest newspaper empire and publisher of the prestigious Sydney Morning Herald and Melbourne Age, ended up in the cold because of its own failed bid for Queensland Press. However, it is now sitting on a pile of enormous value. Though expansion at home may be difficult, it now knows it has the fuel.

The sums of money involved in the transactions already made have caused businessmen, bankers and investors to reassess completely the commercial value of media assets in Australia.

Mr Murdoch's bids for HWT and Queensland Press, for example, eventually valued the companies at a very high 60 to 70 times earnings. Quick

calculations suggest that Mr Bond is buying Mr Packer's interests for a price which values them at 80 or even 100 times earnings.

But if the announcement of that deal was breathtaking, the takeover of HWT will go down as historic. No such massive group of newspaper assets is ever likely to become available again in this highly concentrated industry.

Together, the two deals represent opportunities of a lifetime in a sector no ambitious Australian businessman could afford to ignore. The outcome has conceivably determined the basic framework of the industry for the next generation.

Whether the average Australian's daily diet of news and entertainment from the print and broadcast media will change much is another matter. Patterns of readership and newspaper styles are, on the whole, deeply entrenched. The quality and end of the newspaper market, dominated by the Fair-

fax's Group's somewhat parochial titles, the same group's specialist Australian Financial Review, and Mr Murdoch's Australian, is little affected by the latest changes.

At the popular end, where the battle is focused, Mr Murdoch may be able to revitalise HWT's afternoon broadsheet. The Melbourne Herald, which has been losing circulation in spite of the fact that it has no competition. Generally speaking, Australian newspapers match any in the world in terms of technical production. But the quality press falls short of its up-market counterparts in Europe while its down-market papers rarely plumb the low standards of tabloid news in the British popular press.

Commercial radio and television in Australia, on the other hand, while mass-oriented, are far more highly developed than in Britain. Unlike newspapers or magazines, however, radio stations and television channels need licences, and no new metropolitan commercial stations seem likely in the foreseeable future.

This scarcity is one crucial reason for the upward valuation of television companies. Mr Packer, in spite of running the most successful of Australia's stations, appears to be leaving the business because he

has been made an offer he cannot refuse. Another reason for the deal is the economy of scale available in networking. With four stations, Mr Bond can limit his costs and boost revenues. He can also call on the resources of a film library retained from his sale of the Screen Entertainment division of the EMI to Cannon Films of the US.

Mr Holmes & Court, with three stations, may try to pick up another television station or reach an accommodation with Fairfax to do the same. He can also run programmes from his Associated Communications interests in the UK. In radio, new FM and AM licences are to be issued in country areas, just as there are to be country television licences. The real rewards, however, to be found in the media. Recently two top stations in Sydney and Melbourne changed hands for no less than A\$55m.

Run more on US than British lines, Australian radio is already so segmented that

station owners and advertising agencies can package programmes and advertisements which are clearly directed at specific age groups, produce strong cash flows and occasionally make a handy profit.

Not everyone succeeds, however. The picture in television, too, is less than enticing. Costs have risen, both for staff and for programmes, while advertising rates have not kept pace with inflation.

Whichever way the industry evolves, no one doubts that the trigger for the fundamental changes emerging was the Government's decision at the end of November to alter the rules of media ownership.

Among other things the new rules, which are not yet legislated but deemed to be operative, removed the two-station ceilings on television ownership. Without this critical change, News Corporation might not have launched the HWT bid and Mr Bond would not have approached Mr Packer.

Since it was launched, Mr Murdoch's recent bid and the sharply increased concentration of ownership which it promised have aroused a mixed public response.

Editorials in Fairfax newspapers have complained loudly, but perhaps predictably—the Fairfax Group has long feared competition from Mr Murdoch, and even helped HWT defend itself from him back in 1979.

HWT newspapers were less vocal. This, it has been cynically suggested, was in part because HWT journalists saw the shares they bought on company loans under a participation scheme rocket in value.

The response from politicians has been decidedly muted. Only one Labor Cabinet member, Mr Bill Hayden, the Foreign Minister, has voiced concern, and he was overruled. Yet in the past, the Labor Party has openly expressed its worries about concentration of ownership in the media.

One view is that Labor's current hands-off attitude simply reflects its disdain for the HWT group, which only backed the party for the first time in 1984. Mr Bob Hawke, the Prime Minister, has hinted at this attitude when he has said that the market should be allowed to take its own course.

The picture is similar on the Opposition side. Mr John Howard, the leader of the Liberal Party, broke his holiday to carpet a shadow minister who had voiced doubts about the Murdoch takeover.

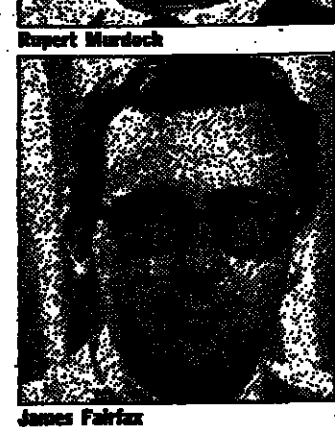
To some, all this is a measure of just how important it is to have the support of better groups such as Mr Murdoch's or Fairfax. No politician, it is argued, can afford to criticise Mr Murdoch with a general election due by April 1988. Commercially, the overall

## WHO OWNS WHAT

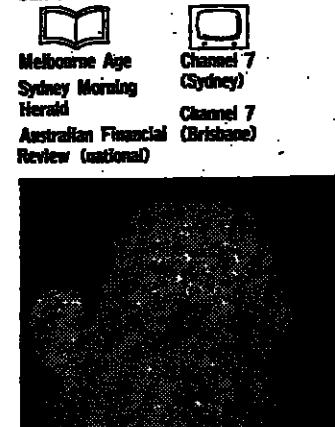
## Principal interests



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The Sun (Melbourne)  
The Advertiser (Adelaide)  
The News (Adelaide)  
Courier/Mail (Brisbane)



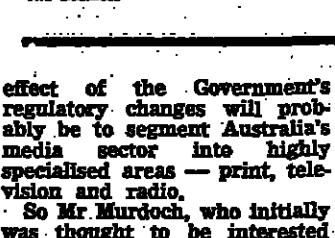
Channel 10 (Sydney)  
Channel 10 (Melbourne)



Channel 7 (Perth)  
The West Australian (Perth)  
Western Mail (Perth)  
Channel 7 (Melbourne)



Channel 9 (Sydney, Melbourne, Brisbane, Perth)



Channel 9 (Sydney, Melbourne, Brisbane, Perth)

As for Mr Holmes & Court, where he goes from here depends largely on how the rules and legislation are applied to him. The Trade Practices Commission, the anti-trust agency, is currently studying his effective newspaper monopoly in Perth, just as it is Mr Murdoch's prospective one in Brisbane before the HWT deal.

On the face of it, he can choose to concentrate either on newspapers or on television but must expect him to opt for television. There, he will compete directly with Mr Bond, who is plainly on the same course.

Meanwhile, the market is still trying to catch its breath. Perhaps the best judgment of Australia's media shake-up is that it is not comprehensive unless a 10-year view is taken of the industry. At a time when many Australian businessmen are pessimistic about prospects, the media barons have clearly staked their faith on the future.

## Cross-border exchanges

The Comedie Francaise could hardly have staged a better farce than the recent Franco-Belgian saga over the appointment of chairmen to large industrial groups in both countries. Paris and Brussels have been at loggerheads ever since the French government decided to ask Raymond Levy, former head of the French Union steel group who had been running the Belgian Cockerill-Sambre steel company, to become chairman of Renault last month.

The Belgians finally agreed to release Levy from his commitments at Cockerill-Sambre, but not without a ransom. Now, to ensure a happy ending and restore good relations between the two countries, France has agreed to the nomination of Jean Gandois as chairman of Cockerill-Sambre.

Gandois, one of the top trouble-shooters in French industry, had headed the Rhone-Poulenc chemicals group before becoming special adviser on steel to the Belgian government. He then returned to France last year to head the nationalised Pechiney group which has had four chairmen in the past five years.



"I didn't join the DTI just to spend days trying to make a Toucan tank"

## Men and Matters

Gandois will continue as chairman and chief executive of Pechiney, devoting most of his time to the French group, though supervising strategic decisions and European negotiations at Cockerill-Sambre.

At one stage, Gandois had been strongly tipped for the Renault job. He is a man of intense energy for whom no job appears too big, and he clearly feels comfortable about having one foot in Paris and the other in Belgium.

## No seagulls

Coopers and Lybrand, the accountancy and management consultancy, has gone outside its own massive array of talent (37,000 staff worldwide) to back a tiny, new firm of strategic management consultants.

C and L is taking a 30 per cent stake in Outram, Cullinan and company, which has been set up in London by two former senior men from Booz, Allen and Hamilton.

Christopher Outram, aged 37, and Geoffrey Cullinan, aged 36, secured C and L's backing after they decided to go it alone with a business offering high-level strategic advice.

Peter Allen, managing partner of C and L, sees the new business as being used to bridge the gap between "classical" strategy consulting, and the implementation of strategy which C and L, with its considerable firepower internationally is adept at handling.

Outram, Cullinan is to be allowed to ride "piggyback" on C and L's office resources at home and abroad. Apparently it is now essential in strategy consulting to think beyond the "cooky cut" approach—which means

applying a standard set of techniques to a problem.

Of course, there is always the alternative "seagull" approach. That simply means circling over a client's head and dropping a strategy upon him from on high.

Call off Among the casualties of the cold war (restructuring) and/or the industrial action by British Telecom engineers (increasing, according to their union) has been the London headquarters of the TUC.

Harassed switchboard operators at Congress House yesterday were not blaming the weather, but were telling callers—external calls could get through— that they could not be connected with people in the building because all the internal phone lines were out of order.

The previous day, the switchboard had been able to put calls through. But TUC officials could not make calls from the building.

The TUC could not comment yesterday on whether all this inconvenience was due to the action of the BT engineers—no press calls could be put through to put the question.

## Salt-free diet

Spreading salt on snow-covered and icy streets has been forbidden in West Berlin for environmental reasons. The city is turning the city into a giant skating rink in the most severe winter weather in memory.

An alarming increase in broken bones and crushed carwings has not so far been enough to persuade the city

fathers from rescinding their ban.

The conservative Christian Democrat city government ordered the ban to protect trees and shrubs from the lethal effects of salt. City trucks now spray an innocuous granulated substance, which has the effect of leaving ice and snow virtually untouched.

Usually impatient Berlin motorists have taken to driving remarkably slowly. But that has not stopped the number of accident insurance claims from rocketing. More serious: pedestrians are falling like flies, and hospitals are filled with casualties in the skating rink city.

East Berlin, which puts off cleaning before environment, is merely continuing to salt its streets.

But the West Berlin city government is showing no sign of giving in to complaints from its citizens. Worried by the inroads made by the Green party in recent years, the city politicians are increasingly adopting environmental issues. They take the anti-salt lobby very seriously.

Although property owners are still legally responsible for keeping their stretches of pavement clear the authorities are turning a blind eye. Layers of snow and black ice are building up, even in the fashionable boulevards of Kurfurstendamm.

Meanwhile, the West German salt industry is sending thousands of letters to West Berlin households and businesses protesting against the curbs on the use of its product.

## Whisper It

Genteel Edinburgh has never quite known how to respond to the "Glenlivet" sales promotion campaign being run by its rival for the accolade of being Scotland's top city.

But a slogan season a car in Charlotte Square makes up in style whatever it lacks in punch: "Edinburgh's slightly superior."



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Observer



**THE BRAZILIAN** Government is in a state of shock. While laws of the market place are being brought down to earth with a bang, many politicians continue to float on a cushion of wishful thinking and rhetoric.

Just 11 months after its anti-inflationary, price-freezing Cruzado plan was greeted with universal euphoria, the economy appears to have gone through a time warp—back to its fragile condition of a year ago.

As in January 1986 monthly inflation is set to exceed double digits. Unions are again growing over pay and public criticism of the Government, for weakness and incompetence, is ubiquitous. Many analysts are arguing that the situation is substantially worse than before the shock treatment.

Foreign exchange reserves, last year more than \$3bn, are believed to be less than \$2bn. The balance of trade—crucial to meeting foreign debt commitments—as dropped from a monthly surplus of about \$1bn to an estimated \$100m in December.

But behind the sense of déjà-vu lies a more fundamental cause for unease—the realisation that Brazil's root problem is not economic, but political.

How has the Cruzado triumph of last February been turned so rapidly into a disaster? The answer lies in inherent weaknesses and more acutely, in its execution.

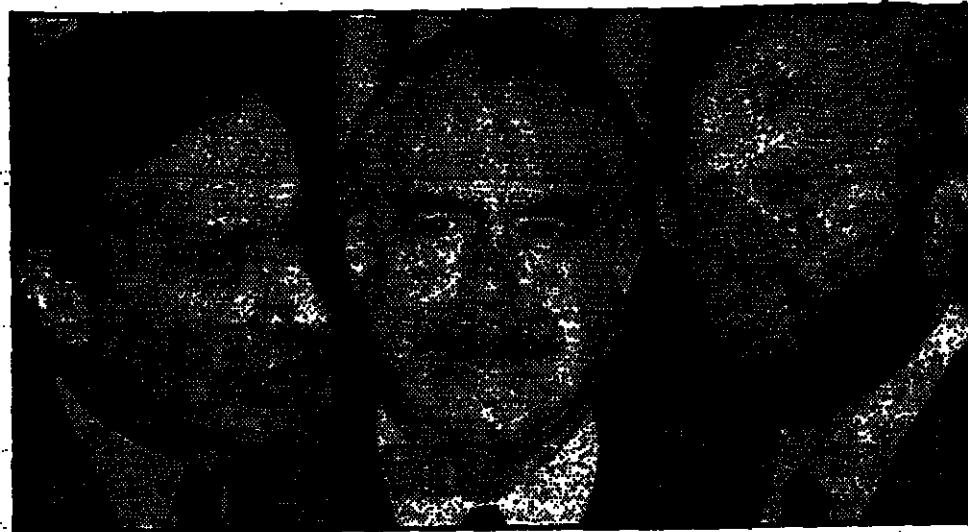
The original plan, as submitted by government economists, contained no price freeze. However, politicians added a price freeze, alongside such other measures as forcing a pay-rise trigger allowing full indexation of wages once inflation hit 20 per cent.

Soon after its presentation, Mr. Milton Fumero, the Finance Minister, announced that a "defreeze" would begin in May. But when President José Sarney and his ministerial colleagues looked at their soaring popularity ratings, they noted that it was the price freeze and an across the board salary rise that had won over the public.

The decision to maintain the freeze in defiance of economic advice, was aimed at securing the maximum political advantage in the November congressional elections. But its inevitable side effect was to build up unprecedented inflationary pressure.

With the Government's main coalition party, the Brazilian Democratic Movement (PMDB), holding a majority in the Federal Congress and all but one of the state governorships, the task of the administration is to dismantle a price freeze which formed the main platform for most candidates' success.

## BRAZIL



At loggerheads: Finance Minister Milton Fumero (left) and Planning Minister José Sarney. Caught in the middle is President José Sarney.

# Mr Sarney's sweet pill turns sour

By Ivo Dawson in Rio de Janeiro

As virtually the only unelected politician in the country (he inherited the presidency from the nominated position of Vice-President on the untimely death of President-elect Tancredino Neves), Mr Sarney wishes to work through consensus. But the power-base that the PMDB's victory was supposed to give him has disappeared.

Furthermore, the problem with the PMDB is that it is not so much a party as a popular movement that unites political groups as diverse as socialists and hard-line conservatives under the banner of a democratic opposition to the military regime.

The end of 21 years' military rule in 1986 should have paved the way for a break-up into more rational left and right alliances. But the promise of electoral victory and ministerial office has kept widely divergent factions clinging to the PMDB hand.

The President is a case in point. A late convert from the right-wing junior coalition partner, the Liberal Front, he was sought to build his influence in the PMDB by adopting a populist approach that sits uncomfortably with his establishment origins.

The right-wing parties, successors of the military party,

are also disunited, divided by personality and strategy conflicts. These have left the Liberal Front in Government and the Democratic Social Party (PDS), from which they split, a lone voice in the wilderness.

Mr Roberto Campos, PDS Senator, admits that while perhaps 25 per cent of Congress would favour a return to more free market policies, a united opposition is impossible. It does not inhibit him, however, from launching scathing attacks on the PMDB which he describes as a natural opposition party, "totally incapable of governing as it has never before had the responsibility of power."

Evidence of this emerged last week at a meeting of 21 governors-elect of the PMDB with the economic ministers, called by President Sarney in an attempt to force the party leadership to share responsibility for the difficult, austere steps ahead.

The outcome was near farce. As each minister reviewed the situation and its possible resolution, it rapidly emerged that they all had widely varying prescriptions. Mr Fumero and planning minister Mr José Sarney—whose names until November had been indivisible

—were most at loggerheads. While the Finance Minister sought a three-month general price realignment followed by a new freeze, Mr Sarney argued that this would have explosive inflationary effects. Instead, he advocated a gradual, partial decrease aimed at minimising the impact on inflation—a view that appears to be gaining ground.

Both agreed, however, that the automatic wage rise trigger had to go. But Mr Almir Peres, Labour Minister, said there was "not the slightest possibility that a wage-restricting social pact could be agreed with the unions."

Faced with this baffling display of disunity, the governors reacted to opposition-type. After a formal pledge of support to the President, they issued a statement demanding the maintenance of low inflation, economic growth and an accelerated redistribution of wealth, ending with a reaffirmation of their "historic commitment to the struggle of the people."

For President Sarney, the choices are limited and time is short. In March, the newly-elected congress will sit as a constituent assembly, required to devise a constitution that

will define not only the form of government—presidential or parliamentary—but also the length of his term of office. The danger of Brazil is that these objectives will be eroded by continuing indecision.

Without a managed defreeze, senior industrialists have warned that "civil disobedience" to the price laws will become universal. Despite an increase in real earnings of 22 per cent in 1986, workers may soon find themselves worse off than a year ago—sparking widespread industrial unrest.

The economists' prescriptions are clear, if orthodox. A tight squeeze on the public sector deficit, still about 4 per cent of gross domestic product, is one. A reduction of state interventionism through such costly instruments as the \$1.25bn yearly wheat subsidy is another. Tougher fiscal policy and wage restraint are a third and fourth.

But all agree that what is needed are measures to encourage the expansion and growth of private investment, at home and from abroad.

Most worryingly, such a programme is anathema to large sections of the PMDB. Centralism and political and economic patronage is a condition of life in Latin America. And rampant xenophobia, the political glue that unites both militarist right and nationalist left, is likely to be heavily represented in the new Congress.

Already, respectable voices in the party have called for an extension of the country's market protection policies to exclude foreign companies, and at least a partial moratorium on the overseas debt—hardly an incentive to inward investment. Both have been ruled out by President Sarney.

Instead, the Government looks set to attempt to trade off control on essential prices in return for limits on wages rises, and restrictions on business profits in return for cuts in public expenditure.

The outlook is not all gloom. Federal revenues will greatly increase in February when new tax legislation feeds through into the system. It is predicted that this will dampen demand and lead, with an expected bumper harvest, to a recovery in the balance of trade.

A successful outcome to the difficult foreign debt negotiations, giving reduced interest payments and spreads, could cut the Government's 1987 budget.

What is most lacking is sufficient unity and political courage in the PMDB to admit to the electorate that the return of democracy is no guarantee of Utopian economic conditions, that it is now formally a party of government and that national unity means national belt-tightening.

## Unemployment

# Lessons to be learnt from Japan

By Takatoshi Ito and Martin L. Weitzman

JAPAN possesses an outstanding employment record. Even after correcting for inevitable international differences in reporting methods, Japanese unemployment rates are regularly the lowest among leading capitalist countries.

This is all the more remarkable considering that the Japanese have suffered as much as any other nation, and probably more so, from the effects of economic shocks beyond their control, including the two oil crises of the 1970s and the present recession caused by rapid appreciation of the yen.

While debilitated European economies have allowed Japanese long-term unemployment to develop, remaining mired in double-digit rates that would have been considered astronomical little more than a decade ago (and the US has had to settle for no better than around 7 per cent), Japan's unemployment rate has never exceeded 2 per cent.

How do the Japanese keep unemployment so low? And are there lessons for other countries?

It is instructive to examine how Japan is coping with its latest economic crisis. During the past year, the yen has soared more than 40 per cent above the trade-weighted value of the currencies of Japan's main partners. That represents a catastrophe for Japan's vaunted export industries, including such pillars of national pride as steel, electronics and automobiles. It is as if their products were subjected to a 40 per cent export tariff.

In any other country that would be a recipe for mass layoffs, with a wicked snowball effect on the rest of the economy as the redundant workers' loss of purchasing power feeds into further layoffs.

A key ingredient in the Japanese success story is that they seem able to contain the unemployment damage when it first threatens, before it explodes and becomes entrenched. The European experience shows how much more difficult it is to eradicate unemployment after it settles in. Japan has the will, backed by an appropriate micro-economic structure, to deal vigorously, pragmatically and

almost automatically with the unemployment problem at company level, right from the beginning. An ounce of micro-economic prevention is worth a pound of macroeconomic cure.

Japan's first line of defence against layoffs is the world's most flexible labour payment system. A quarter of an average Japanese worker's total pay comes in the form of a semi-annual bonus with strong profit-sharing overtones. Studies show that bonus payments are significantly correlated with profits. The bonus represents an automatic shock-absorbing cushion that helps to save jobs during times of economic stress.

This year's reaction has been notable. For the first time since the 1950s, bonuses have been cut from the previous year's level by all major vehicle makers. The total of summer and winter bonuses at Nissan, for example, is down by 2.6 per cent on last year and further reductions are likely.

Manufacturing has endured the only absolute decline in bonus payments in the post-war period. The ability of Japanese companies to cut labour costs rapidly comes across clearly during times of stress. This job-saving potential is the envy of policy-makers throughout the "Euroclerotic" countries, whose unresponsive pay systems have proved their undoing in the face of extraordinary shocks leaving a residue of enduring European unemployment.

"This constitutes the Achilles' heel of the British economy," says Mr Nigel Lawson, Chancellor of the UK Exchequer, about their notoriously unresponsive pay system. He adds something which is obvious to everyone, but unfortunately isn't: "If the one element of flexibility is in the numbers of people employed, then redundancies are inevitably more likely to occur."

If the bonus system, along with base wage moderation, facilitates a Japanese company's retaining of workers when times are bad, what does the company do with the extra workers when there is weak demand for its products? Herein lies Japan's second, and complementary, line

of defence—a strong acceptance of intra-firm work mobility based on the principle of flexible job assignments. Instead of being laid-off, car production workers are shifted to the sales arm of the company, or to a dealership to help clear inventories, or to repair jobs within the plant.

Although about 40 per cent of factories in Japan are reportedly planning "labour force adjustments," this is not merely an euphemism for layoffs, as it would be in most other countries. Japanese adjustments mainly take the form of a reduction in bonuses and overtime, encouragement of early retirement and shifting of workers to alternative tasks.

Companies feel obliged to find jobs for redundant workers, if not within the firm then among subsidiaries and affiliated companies. Hitachi Shipbuilding has made arrangements for transfers to other Hitachi-group companies. Nissan has moved some of its steel workers into brand new joint ventures ranging from data processing to mushroom growing.

Although workers sometimes have to accept a different job, perhaps after considerable retraining—and the process entails some implicit retention of transitional workers, making the unemployment rate look better than it is by a percentage point or two—all this is generally viewed as a welcome trade-off during a time of economy-wide contraction.

Indeed the lifetime employment system is contingent upon a discretionary right by the firm to alter job assignments, as well as a high degree of pay flexibility. Some layoffs do occur, but only as a last resort and principally among temporary workers not covered by the lifetime employment commitment. Even during hard times, the total loss is sufficiently limited to keep the national unemployment rate below 3 per cent.

The lesson is that the battle for full employment can be won. But success will require a more flexible labour payment system and a less rigid attitude towards work rules than exists in most Western countries. The authors are visiting Professors of Economics at Harvard University.

## No fun for insiders

From Dr L. F. Farnhill

Sir—The naive laissez-faire fundamentalism of the Government clinging to the dogma that if every individual pursues his own advantage regardless of the rest, the result will be a flourishing economy. Taken literally this doctrine is a recipe for human misery. Even the founding fathers of the West German "economic miracle" realised the need to impose some restraints on the free-for-all when they invented the "social market economy."

Presented with an attractive offer, the private shareholder may well find it to his advantage to sell his shares and turn a potentially greener pasture. Nor should such a decision be condemned as immoral. As a responsible citizen the investor may have important commitments (children's education, provision for old age, etc.), as he is not selfish in maximising his assets—in any case his choice is irrelevant to the outcome. But the institutions holding the vast majority of the shares will be faced with the same dilemma. Though they ought to know better, they will be sorely tempted to increase their assets "in the interest of their clients" by moving from one short-term scam to the next. Surely, it should be possible with a fraction of the ingenuity spent on tax avoidance and whizz-kidney to find a way of forestalling such undesirable results.

This takeover conundrum forms part of a wider picture of the City from a speculator's playground into an institution serving the British economy, and British manufacturing industry in particular. Common sense suggests that a step in that direction could be taken by a drastic revision of CGT.

There is nothing immoral in buying shares today and selling them at a profit within the account or a month later. I do it when I can. But this system is bad for the national economy; it foments exaggerated fluctuations in share prices detrimental to the companies affected and it creates a casino atmosphere that is exciting and lucrative for market makers and up shoots, but is harmful to industry. This could be counteracted by penalising short-term speculative gains. Let CGT be set at, say, 90 per cent for gains within the account, 80 per cent for up to a month, and 25 per cent thereafter. Let furthermore capital appreciation of 10 per cent or more achieved within 48 hours (or two dealing days) of purchase be taxed at 95 per cent whether or not the assets in question have been disposed of. If this were done, the scene

## Letters to the Editor

would be dramatically transformed. The fun would be taken out of insider trading, and investors, instead of imitating the whizzkiddies and "playing the market," would be encouraged to do what their name implies to invest and take an interest in "their" companies. Such an arrangement, to be sure, would deliver a sharp shock to numbers of influential people; it will (I'll be told) spell the end of the City-as-known-it (or "as-we-know-it"). In fact, that end has come already, now that the reasonably effective unwritten code of gentlemanly deportment is but a nostalgic memory. Let the City be helped to become an institution of a truly social market economy—capitalism with a human face.

(Dr) L. E. Farnhill, 61, Kidmore End Road, Reading, Berks.

### A phoney war

From Mr P. Hobroyd

Sir—I am indeed sorry to see the phoney war between reductionism and holism being raised again by the industrialist, Sir Owen Green (January 12).

The situation is simple. No organisation that ignores either the reductionist or holistic aspect of its business can survive for very long. It is not a question of one or the other, but how effectively the two aspects are merged together and managed. This is not helped by such dubious claims, that systems analysis is an holistic activity. It is not. It is a heavily disguised reductionist approach to business.

My involvement with Pilkington suggested to me that it is a company very well aware of, and quite able to handle, the complex issues of managing a technical organisation in an era of considerable change. Many examples can be offered in support of this, but without going into the meaning of reductionism and holism, let one example suffice. As long ago as 1970, Mr (now Sir) Alastair Pilkington, FRS, Pilkington's technical director, set up a system of handling technical working-groups on the holistic principle, that all aspects of the business must be involved in technical issues. So production, personnel, finance, marketing,

planning people and others were formally brought together to work on the technical future. As far as I know, that spirit survives at Pilkington. This approach was organised on the basis of behavioural studies by Professor Morris of the Manchester Business School, and these in turn being based on the effect of holistic characteristics of living organisms. We really must get away from the characterisation of activities as being "good, if this" or "bad, if that" and concentrate rather on how organisations can progress to the benefit of everyone; the customer, the shareholder, the workers, the capitalist and the community. That is holism.

Phil Holroyd, The University, Bradford, West Yorkshire.

### Not such a surprise

From the Managing Director, Perryform Systems.

Sir—I was interested to read in the business summary (January 17) that Pilkington's forecast of profit was likely to be far ahead of the city's expectations.

After price increases amounting to 25 per cent in the last 12 months I wonder why? My company purchases a great deal of glass manufactured by Pilkington and its record profitability could be said to be at the cost of my reduced margins. We don't all have the "clout" that a company the size of Pilkington has.

Could this not be said to be a rather unfair way of upping the value of the shares? David Langhams, Padgett Lane, Moons Moor South, Redditch, Worcs.

### Removing ignoble motivation

From Mr D. Moss

Sir—I am not a "City" person but wonder whether a "simple" rule would serve to remove some of the more ignoble motivations in takeovers and also clarify for the shareholders the value of bids and counter-bids.

All companies initiating a bid or wishing to enter "the competition" should declare their interest during a stipulated

period prior to announcing their offers. During this period their share prices should be frozen and all dealings in their shares should be totally prohibited until the deal is finally concluded.

D. W. Moss, Beechwood, Box Lane, Bovingdon, Herts.

### Faith in the auditors

From Mr D. Duckett

Sir—In view of the revelations since the DTL investigation of Guinness it is clear that several individuals and organisations in the financial world have not been "playing cricket."

The one person the shareholder can rely on is the auditor thanks to the integrity of the accountancy profession.

I suggest that the Companies Act might be amended to provide for a mandatory audit of the share and transfer registers of all companies party to a takeover bid (by their own auditors). Such audit to commence within 7 days of the bid announcement and to cover such total period as the auditor consider relevant. Reports to be issued in due course to the shareholders, directors and the DTL.

David Duckett, 11, Holt Avenue, Adel, Leeds.

### The bottom line

From Mr C. Pike

Sir—The bottom line is undoubtedly very important to a company, for without the support of shareholders, the company could not exist. It is, however, not time to remind our

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selves that there are three other interested parties, namely the customers who expect good service, and money to be spent on research to cater for future requirements; the employees, without whose involvement no successful company can thrive; and the public on behalf of the environment, which should not be adversely affected by the company's activities?

I feel this reminder is necessary in view of the pressure being brought to bear by pension funds, and others, for short-term bottom line performance. C. D. Pike, Watts Blake Bearn & Co. Park House, Courtenay Park, Newton Abbot, Devon.

All these securities having been sold, this announcement appears as a matter of record only.

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Swiss Bank Corporation International

Union Bank of Switzerland (Securities)

Westdeutsche Landesbank Girozentrale





# FINANCIAL TIMES

Wednesday January 21 1987



Hugh Carnegie pinpoints the economic differences that split the Dublin cabinet

## Why Irish coalition was doomed

FROM the beginning, in late 1982, there was a contradiction inherent in the coalition Dr. Garret FitzGerald, the Irish Prime Minister, constructed between his Fine Gael Party and Labour, led by Mr. Dick Spring.

Dr. FitzGerald was committed to tackling a widening gap between Government spending and revenue and the escalating borrowing which that implied by a firm dose of "fiscal rectitude" - a slogan that became as familiar in Ireland as "monetarism" became in Britain after Mrs. Thatcher's election.

So, too, was Labour committed to the need to rein in the budget deficits and state borrowing. But its socialism meant that it was always pulling in a slightly different direction from the more liberal economic approach of Fine Gael.

In the end, it was this difference in approach that brought the end of the coalition 10 months short of its full term.

The brutal truth is that the coalition goes out of office with the economy in worse shape than ever. The list of woes is depressing:

● The current budget deficit last year was equivalent to more than 8 per cent of gross national product, with Government spending exceeding revenue by 30 per cent.

● The national debt totals £24bn (£35bn) or nearly 1½ times GNP. Almost all revenue from pay-as-you-go taxation goes on servicing debt.

● Unemployment at the end of the year rose by more than 250,000 to 19.3 per cent of the workforce, a figure that excludes emigration at the rate of some 30,000 a year. A growing young population means unemployment will go on rising.

● The economy has shown negligible growth over the past two years. The central bank's latest forecast for 1987 is growth of 1.5 per cent. Irish economists talk of the country becoming "decoupled" from international growth trends.

Dr. FitzGerald and Mr. John Bruton, his Finance Minister, were determined that this miserable situation



Charles Haughey (left) the opposition leader whose Fianna Fail party holds a clear lead in the opinion polls, is still blamed by Prime Minister Garret FitzGerald (right) and his Fine Gael party for many of Ireland's economic woes.

tion demanded tough medicine. They set about persuading the Cabinet that the public finances could only be brought under control by heavy spending cuts - to about £1210m out of Government spending which last year totalled £68.1bn.

They argued that the tax base was already at its upper limit and could not be extended.

Labour simply could not swallow the medicine, especially as it would have involved hitting social welfare and health payments to its own constituency of the least well off.

Dr. FitzGerald can claim with some justification that his attempts to control the economic decline have not been without success. Last year, the overruns on the target deficit figure were almost all non-recurring items such as bad weather payments to farmers or due to falling revenues as a result of the oil price collapse. Inflation at 4 per cent is lower than for years. Exports have performed well.

The fact is, however, that he is going to have a very hard time selling his "fiscal rectitude" to the electorate once more, as he intends to do.

Nor will he find much electoral

mileage in other areas. The principle achievement of his Government was the Anglo-Irish Agreement, signed with Mrs. Thatcher in November 1985.

It is long since off the front pages, however, and will be completely eclipsed by the economy as an election issue.

Dr. FitzGerald's other major platform on coming to office was the need for a "constitutional crusade" to make the Roman Catholic-dominated republic a more plural society, not least to make it more attractive to Northern Ireland's Protestant majority.

A bill legalising the sale of non-medical contraceptives was passed. But referendum votes entrenching the ban on abortion and divorce in the constitution were a severe setback to those seeking a more liberal society in Ireland.

So what is the likely complexion of the next government?

Labour, scraping the bottom of the opinion polls, is already committed to staying out of government. As Fine Gael has never held a majority on its own, Dr. FitzGerald's only real hope of a return to power is in coalition with the Pro-

gressive Democrats, a new party with a similar economic stance formed by Mr. Desmond O'Malley, a former leading member of the Fianna Fail Party.

The performance of the Progressive Democrats, who hope to gain more than 10 seats in the 166-seat Dail (lower house), will be crucial to the outcome.

Its challenge in a number of key constituencies is the main obstacle standing in the way of Mr. Charles Haughey, the leader of Fianna Fail, who has overcome a series of scandals and leadership contests after election defeats in 1981 and 1982 to lead his party from an unchallenged position.

Fianna Fail would also be the loser if Sinn Féin, the political wing of Irish Republican Army, wins seats. It is contesting this election for the first time committed to take up any seats it wins. It could win several under Ireland's proportional representation system.

At this stage, with the opinion polls showing Fianna Fail in a clear lead, the odds are on Mr. Haughey to win a majority. His offer of strong single party government may well sway voters tired of the compromises and uncertainties of the last months of the coalition.

Mr. Haughey is still blamed by Fine Gael for many of the economy's problems. It accuses him of reckless spending and borrowing in government and predicts the same will happen again.

The Fine Gael leader says he will make no commitments to any economy at this stage, except to say that control of the public finances must be balanced by policies of growth. His intention to cut tax and keep spending to 1986 levels in real terms implies some considerable belt-tightening by the state coupled with the gamble that tax cuts will stimulate growth.

On Northern Ireland, Mr. Haughey says he will pursue any progress forthcoming from the Anglo-Irish Agreement and has recently softened his earlier talk of renegotiating the accord.

## BTR drops £1.2bn bid for Pilkington Brothers

By Martin Dickson in London

BTR, the industrial conglomerate, yesterday abandoned its £1.2bn bid for Pilkington Brothers, the glass manufacturer, bringing to an abrupt end one of the most politically contentious takeover battles in recent years.

BTR said that after taking soundings with Pilkington's major institutional shareholders, it had concluded that it would have to pay too high a price to capture the glass company, which last Friday made an extremely strong profits forecast, far ahead of BTR's expectations.

Sir Owen Green, BTR's chairman, said the move had not been influenced by the political storm which the bid provoked. "BTR's decision is a manifestation of the workings of the free market, whose judgment they may not always respect, but whose verdict they will always accept," an official company statement added.

Together with the Guinness scandal, BTR's defeat could mark a watershed, hastening an end to the boom of the past few years in large, contested British takeovers. For while the Guinness affair has focused attention on the dangers of share price manipulation in a bid, the BTR-Pilkington battle crystallised a national debate over the industrial impact of the merger wave.

The defeat is an embarrassment for BTR and, more particularly, for 61-year-old Sir Owen, who, while retaining strategic control of the group, handed day-to-day running of the affairs over to a new chief executive at the start of the year.

The Pilkington bid was widely viewed as the crowning battle of Sir Owen's 30-year leadership of BTR, which has taken the company from humble origins to become one of the UK's biggest businesses.

The outcome is also a further serious blow to Morgan Grenfell, BTR's merchant bank adviser, which had regarded the bid as one it must win to restore a degree of credibility in the wake of the Guinness scandal. Pilkington was advised by Schroder Wagg.

Mr. Anthony Pilkington, chairman of the glass company, last night expressed delight at the victory and said he was sure the confidence everyone had expressed in the group would be demonstrated by its future performance.

● In the House of Commons, Mr. Nigel Lawson, the Chancellor of the Exchequer, said that BTR's withdrawal from the bid "in the light of Pilkington's dramatically improved profits forecast" was a clear indication of the Government's view that issues other than competition are "generally best left to the verdict of the market," writes Peter Riddell in London.

Those institutions which decide to securitise home loans will be able to boost their mortgage lending without increasing their capital. They should therefore be able to offer lower interest rates, undercutting societies.

Societies, though, seem unlikely to rush into the new market for two reasons: they are afraid doing so might help their competitors and they are concerned about the reaction of their customers.

One widely canvassed view in Frankfurt is that the Bundesbank will agree to cut its Discount and Lombard rate by between 0.5 and 1 per cent. The rates have been pegged at 3.5 per cent and 5.5 per cent since March 1986 and August 1985 respectively, in spite of frequent pressure from the US Administration for a cut.

Following the recent changes in Government policy, Mr. Packer declared that he had no intention of selling his extensive magazine publishing interests, which include the magazines Australian Business, The Bulletin and Australian Women's Weekly.

He also put on record that he was not leaving Australia. But he refused to discuss expansion plans, and in particular how Consolidated Press Holdings might use the proceeds of the sale.

Consideration for the purchase comprises A\$800m in cash, A\$200m in 6 per cent convertible preference shares redeemable in three years, and options to subscribe for 50m shares in the new Bond Media company.

THE LEX COLUMN

## Resignation in the Rue Morgue

Ministerial responsibility may no longer be a mainstay of the British constitution, since the men at the top in Whitehall can usually avoid carrying the can. But at Morgan Grenfell, the sins of the corporate finance department have now travelled to the very top of the organisation. Sadly, the windings of the Guinness affair have now devoured not only Morgan's head of corporate finance but its group chief executive, Life Guinness, last week.

Morgan is having to fill a vacuum at the top by temporarily replacing the chief executive with an ad hoc committee of line managers.

Damned if they knew what was going on, and damned for looking pretty silly if they did not, Christopher Reeves and Graham Walsh probably had to go sooner or later. That they should have gone so soon after Morgan's drum-beating statement of confidence must, of course, be attributed partly to Bank of England intervention. But it would be odd if the young Turks within Morgan had not added to the moral pressure for a clean sweep of the responsible directors.

The trouble with clean sweeps is that whatever good they do by breaking with past mistakes is apt to be outweighed by the damage to management control and continuity. With perhaps even greater urgency than Guinness, Morgan needs to establish a credible successor to the chief executive who presided over such rapid and impressive growth. The bank's name is second to none in the City, but will be a wasting asset if the group is seen to founder. If a definitive management succession is not quickly arranged Morgan will become a plundering ground for executive head-hunters and the roster of blue chip customers could easily turn into a mailing list for other houses.

Unfortunately, the ranks of top-class management in UK merchant banks are thin, and already fully stretched in other places. Until the agglomerations that preceded Big Bang, merchant banks were relatively small outfits, where management was apt to be seen as one of the more dispensable non-fee-earning activities; now it is a scarce commodity that stands at a huge premium. Almost anyone that the Bank of England's appointments department may call is going to

think twice about so much as going round for a chat.

Though the paucity of transferable management and the remarkably strong Morgan share price are alike in pointing to the virtues of a friendly takeover, that too may be difficult to arrange. Those big fees from corporate finance look like drying to a comparative trickle - the retreat of BTR is a portent, here - and the securities division is far from getting up to speed. The threat of litigation from the likes of Mr. Gulliver eats away at the value of the asset base. A share price in excess of 400p is no place to start an auction.

But there are other ways in which IBM must change to recover. The impact of early retirement costs on the fourth-quarter figure, with net earnings down from \$4.38 to \$2.28 per share, accounts for some, but certainly not all, of the fall in 1986 post-tax margins from 13.1 to 9.3 per cent. Other measures to reduce the high level of fixed costs have also been taken, but there must be some doubt whether even these are sufficient to bring overheads into line with the volume of business. With the first half of 1987 predicted to be tough it is early to be taking the second half on trust. On a historic multiple of 16, the shares are still looking pricey.

But with BTR unlikely to try another bid in the UK for some time, where does that leave its growth prospects? On BTR's own admission, volume growth will be limited and margins in the existing business cannot be pushed much beyond their present 13 per cent. In the short-term, earnings per share growth could even narrowly underperform the market. Something is needed; but the options are fewer than they were when BTR looked Pilkington over last autumn.

Leaving aside whether Pilkington was any longer an appropriate target - perhaps it had already proved itself too successful a disciple of modern financial management - BTR's biggest mistake was to launch the bid two weeks before the DTI inspectors walked into the Guinness headquarters. That piece of ill-luck made it hard for BTR to win; had BTR succeeded, though, the poisoned atmosphere would

have stifled its attempts to manage what it had bought. In the circumstances, few would quarrel with BTR's unusual judgement in walking away: the price had simply gone too high.

IBM

Will IBM ever be the same again? No doubt it will recover to some extent from its present difficulties, severe though they are. But its dominance of the computer business may be irreparably dented and morning about the difficult market does not look too good when other computer makers are turning in respectable profit increases. With mainframes still providing the bulk of IBM's profits, the current lack of growth in that sector, disturbing in itself, is also bringing in price competition. Down among the mini-computers, where demand is still good, IBM has suffered at the hands of Digital Equipment and others. The launch of IBM's new PS/2 range later this year should regain some business. The problems in the personal computer market are only too well known.

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Leaving aside whether Pilkington was any longer an appropriate target - perhaps it had already proved itself too successful a disciple of modern financial management - BTR's biggest mistake was to launch the bid two weeks before the DTI inspectors walked into the Guinness headquarters. That piece of ill-luck made it hard for BTR to win; had BTR succeeded, though, the poisoned atmosphere would

have stifled its attempts to manage what it had bought. In the circumstances, few would quarrel with BTR's unusual judgement in walking away: the price had simply gone too high.

IBM

Will IBM ever be the same again? No doubt it will recover to some extent from its present difficulties, severe though they are. But its dominance of the computer business may be irreparably dented and morning about the difficult market does not look too good when other computer makers are turning in respectable profit increases. With mainframes still providing the bulk of IBM's profits, the current lack of growth in that sector, disturbing in itself, is also bringing in price competition. Down among the mini-computers, where demand is still good, IBM has suffered at the hands of Digital Equipment and others. The launch of IBM's new PS/2 range later this year should regain some business. The problems in the personal computer market are only too well known.

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## Airbus renews bid for jet order from SAS

By Sara Webb in Stockholm

SAS, the Scandinavian airline, says it has received "an aggressive offer" from the European Airbus Industrie consortium to replace its fleet of DC-10 aircraft.

SAS turned down an offer from the consortium and plumped for McDonnell Douglas last December, signing a letter of intent to buy 12 McDonnell Douglas MD-11 long-range airliners in a deal worth over \$1.6bn.

Since then, the Airbus Industrie consortium has revised its offer. It has come up with a new design for a high performance super fan engine, and is offering two different sizes of aircraft - the standard 220-seat model and a new 280-720 seat model.

The engine is being developed by International Aero Engines, a consortium consisting of Rolls-Royce UK, Pratt & Whitney of the US, Japan Aero Engines, Motoren and Turbinen-Union of Germany, and Fiat Aviazione of Italy.

"We are being offered a different airplane now" said Mr. Ulf Abrahamsson, head of planning at SAS. He said that the consortium was making an aggressive offer, but would not release details of the offer's value.

SAS plans to replace a total of 11 DC-10 aircraft. Delivery of the MD-11 aircraft was due to start in August 1986, but the consortium would not be able to deliver its A340 aircraft before 1992. It needs at least five confirmed orders before it can launch the programme.

Last week, Lufthansa announced plans to order the proposed A340 airliner. SAS has until the end of March to decide whether to go ahead with the MD-11 order or take up the consortium's renewed offer.

## UK mortgage investment group launches £50m Eurobond

By CLARE PEARSON AND HUGO DIXON IN LONDON

NATIONAL Home Loans, the mortgage investment company, yesterday issued a Eurobond backed by UK residential mortgages, marking a milestone in the development of a secondary market - in which loans are repackaged and sold as securities - in British mortgages.

About 1,250 mortgages are being sold by National Home Loans to a separate UK-incorporated company, NHI First Funding, which will use the funds raised by the £50m floating rate note issue to pay for them.

This enables National Home Loans to remove the mortgages from its balance sheet and free its capital for further lending. Securitised mortgages are already common in some other countries, notably the US.

Unlike the only previous Eurobond issue backed by UK mortgages, which was launched for Bank of America two years ago, Standard & Poor's, the US credit rating agency, is providing a rating for the bond.

This is expected to be triple-A, the highest available, and this was a key element in the welcome that the market awarded the issue yesterday.

The Bundesbank remains concerned about above-target growth in West German money supply, currently rising at roughly double its new 3 to 6 per cent target band for 1987.

But in the light of fresh indications from industry that economic growth is fading, partly because of difficulties faced by exporters caused by stronger D-Mark, domes-

tic and international pressure on the central bank to act is clearly intensifying.

The Frankfurt foreign exchange market yesterday was rife with rumours about the possible outcome of tomorrow's meeting.

The timing of Mr. Stoltenberg's attendance, ostensibly to discuss the consequences of the European Monetary System realignment 10 days ago, implies that "something is

cooking," according to one Frankfurt dealer.

One widely canvassed view in Frankfurt is that the Bundesbank will agree to cut its Discount and Lombard rate by between 0.5 and 1 per cent. The rates have been pegged at 3.5 per cent and 5.5 per cent since March 1986 and August 1985 respectively, in spite of frequent pressure from the US Administration for a cut.

Following the recent changes in Government policy, Mr. Packer declared that he had no intention of selling his extensive magazine publishing interests, which include the magazines Australian Business, The Bulletin and Australian Women's Weekly.

He also put on record that he was not leaving Australia. But he refused to discuss expansion plans, and in particular how Consolidated Press Holdings might use the proceeds of the sale.

Consideration for the purchase comprises A\$800m in cash, A\$200m in 6 per cent convertible preference shares redeemable in three years, and options to subscribe for 50m shares in the new Bond Media company.

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## World Weather

Amsterdam	12	15	Partly	12	15	Partly	12	15	Partly
Bombay	28	20	Partly	28	20	Partly	28	20	Partly
Buenos Aires	18	15	Partly	18	15	Partly	18	15	Partly
Calcutta	30	25	Partly	30	25	Partly	30	25	Partly
Canton	25	20	Partly	25	20	Partly	25	20	Partly
Cebu	28	20	Partly	28	20	Partly	28	20	Partly
Colon	28	20	Partly	28	20	Partly	28	20	Partly
Hankow	25	20	Partly	25	20	Partly	25	20	Partly
Hong Kong	25	20	Partly	25	20	Partly	25	20	Partly
Kobe	15	15	Partly	15	15	Partly	15	15	Partly
London	12	15	Partly	12	15	Partly	12	15	Partly
Lyons	12	15	Partly	12	15	Partly	12	15	Partly
Manila	28	20	Partly	28	20	Partly	28	20	Partly
Medan	28	20	Partly	28	20	Partly	28	20	Partly
Osaka	15	15	Partly	15	15	Partly	15	15	Partly
Paris	12	15	Partly	12	15	Partly	12	15	Partly
Perth	12	15	Partly	12	15	Partly	12	15	Partly
Shanghai	12	15	Partly	12	15	Partly	12	15	Partly
Singapore	28	20	Partly	28	20	Partly	28	20	Partly
Tientsin	12	15	Partly	12	15	Partly	12	15	Partly
Yokohama	12	15	Partly	12	15	Partly	12	15	Partly

Area	Temp	Wind	Cloud	Temp	Wind	Cloud	Temp	Wind	Cloud
Amsterdam	12	15	Partly	12	15	Partly	12	15	Partly
Bombay	28	20	Partly	28	20	Partly	28	20	Partly
Buenos Aires	18	15	Partly	18	15	Partly	18	15	Partly
Calcutta	30	25	Partly	30	25	Partly	30	25	Partly
Canton	25	20	Partly	25	20	Partly	25	20	Partly
Cebu	28	20	Partly	28	20	Partly	28	20	Partly
Colon	28	20	Partly	28	20	Partly	28	20	Partly
Hankow	25	20	Partly	25	20	Partly	25	20	Partly
Hong Kong	25	20	Partly	25	20	Partly	25	20	Partly
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Manila	28	20	Partly	28	20	Partly	28	20	Partly
Medan	28	20	Partly	28	20	Partly	28	20	Partly
Osaka	15	15	Partly	15	15	Partly	15	15	Partly
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Perth	12	15	Partly	12	15	Partly	12	15	Partly
Shanghai	12	15	Partly	12	15	Partly	12	15	Partly
Singapore	28	20	Partly	28	20	Partly	28	20	Partly
Tientsin	12	15	Partly	12	15	Partly	12	15	Partly
Yokohama	12	15	Partly	12	15	Partly	12	15	Partly

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Shanghai	12	15	Partly	12	15	Partly	12	15	Partly
Singapore	28	20	Partly	28	20	Partly	28	20	Partly
Tientsin	12	15	Partly	12	15	Partly	12	15	Partly
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Calcutta	30	25	Partly	30	25	Partly	30	25	Partly
Canton	25	20	Partly	25	20	Partly	25	20	Partly
Cebu	28	20	Partly	28	20	Partly	28	20	Partly
Colon	28	20	Partly	28	20	Partly	28	20	Partly
Hankow	25	20	Partly	25	20	Partly	25	20	Partly
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Manila	28	20	Partly	28	20	Partly	28	20	Partly
Medan	28	20	Partly	28	20	Partly	28	20	Partly
Osaka	15	15	Partly	15	15	Partly	15	15	Partly
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Perth	12	15	Partly	12	15	Partly	12	15	Partly
Shanghai	12	15	Partly	12	15	Partly	12	15	Partly
Singapore	28	20	Partly	28	20	Partly	28	20	Partly
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London	12	15	Partly	12	15	Partly	12	15	Partly
Lyons	12	15	Partly	12	15	Partly	12	15	Partly
Manila	28	20	Partly	28	20	Partly	28	20	Partly
Medan	28	20	Partly	28	20	Partly	28	20	Partly
Osaka									



## JOBS

## The biter bit • Singapore and Thailand • Saudi

BY MICHAEL DIXON

ONE THING this column has not been slow to do is criticise people for underestimating how greatly working conditions have changed.

A particular target, for example, has been the persistent belief that the overwhelming majority can go on expecting to be handed their jobs ready-made by someone else. Surely nobody but the legendary ostrich could fail to see that if Britain at least is to remain a prosperous western-style democracy, more and more of its public will have to create ways of earning a living for themselves.

In accusing others of burying their heads in the sand, I of course never dreamt that I might be doing the same. But the biter has now been bit, and finds it painful. John West, head of the Little Dudley House "Pizza Pizzeria" company, has faced me with evidence that I am as guilty as anyone of harbouring outdated attitudes.

As is typical of such attitudes, the one in question was deeply ingrained. So much so that I previously did not think of it as an attitude. It seemed to me a self-evident truth, which makes it all the more embarrassing to reveal.

I am not aware of ever doubting people's right to make a living by selling their money wherever they choose in the various markets, or even on horses and dogs. But it turns

out that for longer than I can remember I have assumed that doing a job is something intrinsically different from—and, usually to tell, better than—just investing cash. That led me to see it as wrong for employers to offer an the guise of jobs appointments conditional on the recruits putting up money, and I have excluded such offers from this column.

My reflex was to do the same on hearing from Mr West that a stake was required from the unspecified number of go-getting people Little Dudley House is seeking to start and run new franchised restaurants. But a few phrases late in his letter set me thinking about my previously unquestioned attitude. They read:

"The key point is that we seek to recruit young people now into our own company, train them to help run our business, and then set them up in their own businesses. We are happy to provide the bulk of the capital, so it is not a conventional franchise. But it does give our managers a possible route to their own business."

It soon struck me that refusing to pass on an offer like that contradicted my belief that the sort of future I want my grandchildren to live in will depend on more and more people becoming able to create their own means of living. In any case, this column cannot do more than draw attention to

openings on the principle of let the buyer beware. (While I would never mention recruits or employers had not reason to think reliable, I lack the resources to inquire deeply into their particular offers.) Who, then, am I to deny admit readers knowledge of interesting-looking openings merely because they require recruits to invest some money as well as their other talents?

So tossing the disapproving attitude into the waste bin and determining henceforth to treat each such case on its apparent merits, I telephoned Little Dudley House to find out more.

Mr West was away. But fellow-director Anthony Hawkesley said they were thinking of people who, although not necessarily having catering experience, were ambitious to run their own outfit and might view a franchised Pizza Pizzeria as a first step. They were certainly not required to invest very much money. Indeed, anyone able to do so would not be considered as a candidate.

"We think that those with lots of cash tend to be the least suitable for the work. They aren't going to want to put in 70 hours a week, take all the risk, and persevere through the rest of the tolls and tribulations that being an owner-manager involves. We don't even want a size of stake that would put the person under stress outside the business. The idea is that they should put in enough just to

concentrate their minds on the profit and loss account," Mr Hawkesley said.

"If both sides still wish to go ahead after the interview, we'll provide them with a minimum of three months' training on pay of something like £10,000 to £15,000 to cover their mortgage and so on, and then carry on paying them until we've jointly found a site and got the new operation under way."

Readers wishing to inquire further should contact Mr West at 436 Hook Road, Chessington, Surrey KT9 1NA; telephone 01-891 0198.

## Far East

NOW TO THE Far East where recruiter John Steele of the Menserv consultancy in Switzerland wants to export two managerial types of work for separate subsidiaries of a Swiss-owned trading group. As he may not name it he promises not to identify any applicant who so asks to the employer at this stage — as does the other headhunter to be mentioned later.

The first and more senior of the posts is in Singapore as managing director of a subsidiary which besides being the marketing representative of various big pharmaceutical companies, produces and sells its own brands of high-tech furniture and fittings for optician

offices. Responsible to the group's main board in Switzerland, the recruit will be in charge of a workforce of about 1,000 people which has been built up over about a quarter century. Although the subsidiary also markets in Malaysia and parts of Australasia, the bulk of its business remains in Singapore.

The prime task for the incoming managing director will be to maintain the profitability of trading in the present products and territories while developing new ranges and outlets.

So candidates should be familiar with marketing to a variety of different nationalities — while previous Far East service would be an advantage of course, it is not essential.

More important is success as the profit-responsible general manager of a bigish business. If it was in or around the pharmaceuticals industry, so much the better. But a background in fast-moving consumer goods could well fill the bill. Moreover, since most of the office furniture and fittings are manufactured locally, knowledge of production management could come in handy.

No salary indicator is quoted, but my guess is that the figure for a comparable post in Switzerland would range from about SFr 150,000. Other benefits are negotiable but they are expected to be of usual expatriate copiousness, including accommodation.

The other job offered through Mr Steele is for the marketing manager of the group's subsidiary in Thailand whose business is confined to marketing pharmaceuticals, both over-the-counter and ethical, within the national boundaries. The base is Bangkok.

Candidates should have played a responsible role, even if only as a member of a headquarters team, in the selling and marketing of similar goods across several countries.

Again no salary is quoted. My estimate, on the same basis as before, would be SFr 100,000-plus. Accommodation among expatriate perks.

Inquiries to John Steele at (Rue) Leclerc 42, 9500 Wül, Switzerland; tel (78) 257644, telex 883889 Mserch.

## Financial chief

SAUDI ARABIA will be the base of the Arabic-speaking qualified accountant sought by recruiter Jackson Taylor as financial controller of a Saudi-owned holding company. Candidates should be skilled in all aspects of financial management including negotiation with banks. Salary around £31,000 tax-free plus expatriate benefits. Inquiries to the London branch of Jackson Taylor International, 27 Blackwellgate, Dartington DL1 5EX; Tel 0325 55426, Telex 587259 Recpar G.

## Capital Markets

£15 – 25K

A number of exciting and challenging origination opportunities exist for ambitious young bankers. If you have 1-2 years' experience, preferably in investment banking and are seeking career progression in 1987 then please contact Julia Cartwright or Fiona Collins on 01-404 5751 or write in confidence to them at Michael Page City, 39-41 Parker Street, London WC2B 5LH.



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## Major Investment Co-SE Home Counties Senior Administration Managers-Client Services

Neg to £36,000 + car + benefits

Our Client, the U.K. arm of a major international investment organisation, with a particular reputation for innovation and excellence, seeks two senior managers who will be responsible for the day to day administration of the Client Services Division. These appointments involve both the management of people and the development of computerised administrative systems. Our Client places absolute emphasis on the maintenance of Client relationships through sound operational management and superior service.

Candidates should have a background in the financial services, insurance or banking industries. Experience of unit trust administration would be useful, but the ability to communicate effectively at all levels, together with sound administrative skills gained within a relevant environment are of more importance in these positions.

The Company operates in a particularly pleasant, modern environment in a market town in the South Eastern Home Counties. Working conditions are relaxed, informal and progressive. The package includes a generous salary, performance related bonus, an executive company car and various other benefits.

Please apply in the first instance quoting ref. 788 to Caroline Magnus, Overton Shirley & Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD. Tel (01) 248 0355.

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INTERNATIONAL SEARCH AND SELECTION CONSULTANTS

## CORPORATE AND INVESTMENT BANKING SENIOR EXECUTIVE

Our client, the merchant banking subsidiary of a European Bank, wishes to recruit a self motivated and assertive solicitor, accountant or business graduate in his or her early 30s, to join its small specialist team marketing and implementing a broad range of Corporate and Investment Banking services to existing and future clients principally in the Far East, Iberia and Latin America. The successful candidate will ideally have existing marketing experience and have knowledge of the Far East.

Contact Philip Dille or Tim Clarke ACA.

## CORPORATE FINANCE EXECUTIVES INVESTMENT BANKING

Our client is a prime international investment bank expanding and regrouping its corporate finance function. They are now looking for executives from backgrounds in domestic corporate advisory work, with a Chartered Accountancy qualification, who wish to develop these skills in the international markets, and contribute to a house renowned for its innovations in new product development.

For a confidential meeting to discuss this position in more detail please contact Jon Michel or Robert Digby, (who can be contacted outside office hours on 01-870 1896).

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Our client, a publicly quoted investment holding company and subsidiary of a highly successful Australian group, is expanding its U.K. operations and requires an ambitious, highly motivated analyst to supplement its specialist team.

Reporting to the group's Investment Director, the appointed individual will be responsible for in-depth analysis of investment opportunities presented by listed and unlisted companies throughout the U.K.

This is a highly demanding role, involving lengthy working hours, intellectual flexibility and a determination to contribute to the U.K. growth of this dynamic company. This is an exceptional opportunity and the rewards will be correspondingly attractive for the successful applicant.

For a confidential discussion, please contact Stuart Clifford, Christopher Lawless or Hilary Douglas.

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Financial Controller  
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## Opportunities in International Banking

Banque Nationale de Paris p.l.c. is the British subsidiary of one of the world's largest banks, providing a full range of financial services for international companies.

We invite applications for two appointments:-

### Account Manager

To be responsible for the management of existing corporate relationships and the development of new business with major companies. You should be of graduate calibre, about thirty, with at least three years' experience in a major corporate bank. Your experience should include lending and financial instruments (including those associated with Capital Markets), with an ability to interpret the needs of clients in these areas. A working knowledge of French would be advantageous.

### Assistant Legal Adviser

To assist in advising the Bank on a wide range of legal matters. You should be a solicitor with sound general experience, including that of handling banking or company and commercial work. An aptitude for drafting is essential. The preferred age is between twenty eight and thirty five, but others with relevant experience will be considered.

For both appointments, the ability to communicate effectively, good personal presentation and ease in personal relationships are important. A competitive salary will be offered, plus normal banking sector benefits. Please write with full career details to:-

Mrs. Paula Keats,

**Banque Nationale de Paris p.l.c.**

P.O. Box 416,  
8-13 King William Street, London EC4P 4HS.  
Tel: 01-826 5678.



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Your role within this elite team is to promote the use of newly developed financial products and to provide a link with the fixed interest traders, the sales force and the firm's clients. This is a demanding position in a highly volatile and competitive environment and requires a strong interest in the financial sector.

Intellectual ability and good analytical and communications skills are essential. A good degree and proven numeracy are prerequisites and further study or relevant experience in a demanding business role would be desirable. Opportunities and rewards could be exceptional, based on individual contribution to the team. There will be an initial training period in New York.

Please write in confidence to Neil Cameron, quoting reference N749, at 84/86 Grays Inn Road, London WC1X 8AE (telephone 01-404 5971).

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## Syndicate Executive

Our client, a major international investment bank, require an experienced liaison officer for their syndication department with particular emphasis on Eurobonds and International Equities.

The successful candidate will be able to demonstrate a sound knowledge of New Business procedures, the syndication of bond issues within the Capital Markets and most importantly the US and European bond markets.

Applicants must have a proven track record in this area with a minimum of 6 years' experience and be fluent in English and at least 2 other European languages.

A competitive salary with generous banking benefits will be offered to the successful candidate.

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We are therefore seeking to recruit a number of ambitious and successful bankers who, after a short assimilation period, will be ready for appointment to a range of managerial posts, from Assistant Branch Manager to Senior Branch Manager, within our network.

Our requirements are very specific. Applicants will be qualified Associates of the Institute of Bankers and be able to demonstrate an impressive record of achievement in their careers to date. In addition, you must be adaptable, have the potential to make a significant personal contribution to the continued development of the Bank and be prepared to work in London.



In return for your commitment to TSB England & Wales, we offer:

- \* Immediate career progression
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- \* An attractive remuneration package including the usual banking benefits
- \* London Allowance
- \* A generous relocation package where applicable

If you would like a faster return on the investment of your talent, please apply in writing including a full CV and details of your present remuneration to:

Mr. R. Bentley, Development & Training Manager, TSB England & Wales plc, Administration Centre, 100 Lower Thames Street, London EC3R 6AQ. If before applying, you wish to discuss the range of opportunities available, please telephone 01-623 6000 Ext 2473. Closing date for applications is 6th February 1987.

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## COMMERCIAL BANKER

Our client is a substantial European bank, with a rapidly expanding international business. As a result of 1987 growth plans for London Branch, they now offer a challenging new position for the right candidate to develop his/her career.

They wish to appoint a Manager, whose responsibility will be for the area of project development finance, with an emphasis on property. The branch's diverse loan portfolio already includes an element of sophisticated property finance, which will be used as the basis for a significant extension of the bank's involvement in the more complex

property-related project financing.

Candidates (aged 27-33) need not have a background of property specialisation—rather, the experience and attributes required in the role are essentially those of major corporate relationship management in international banking: marketing, financing, communication skills and a strong analytical background.

Salary will reflect the seniority of this position and its importance to the Bank. In addition, our client offers a comprehensive range of executive banking benefits, including a car.

Please contact Anita Harris; telephone 01-606 1706, or send a detailed Curriculum Vitae in confidence to the address below.

Anderson, Squires Ltd.,  
Bank Recruitment Specialists,  
127 Cheapside, London EC2V 6BU

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## Corporate Banking - Benelux

Canadian Imperial Bank of Commerce, one of North America's largest banks, is currently seeking a Manager for the Bank's activities in the Benelux.

Based in Amsterdam, the Manager will develop our existing relationships in the area and will take an active role in generating new business. He/she will make a significant contribution to the Bank's strategic and management issues and will work closely with our Capital Markets Group when appropriate. We accordingly seek an aggressive and imaginative person who has at least 5 years international banking experience, including 2 years marketing exposure to major corporates in the Benelux. A working knowledge of Dutch is desirable.

The challenge of this position will be reflected in a highly competitive salary package. If you wish to apply, please send a detailed curriculum vitae to:

Mr. John Hardisty,  
Manager, Human Resources  
Europe, Africa and Middle East  
Canadian Imperial Bank of Commerce  
55 Bishopsgate  
London, EC2N 3NN



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Please write giving a brief summary of your background and experience to Jim Hetherington.

Any approach will be treated in the very strictest confidence.

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Phillips & Drew is looking for a number of young market makers to join its successful and rapidly expanding team.

Applicants should have 1-2 years relevant experience and should be in their early 20s.

An excellent package will be offered including a competitive salary, bonus, mortgage subsidy, pension scheme, free life assurance and free BUPA.

Please apply in confidence to: Keith Martin by telephone on 01-628 4444 or by writing to him at:

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120 Moorgate, London EC2M 6XP; Telephone: 01-628 4444.

## Euronote Sales Specialists

### US Bank

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In order to expand its young dynamic team, our client is seeking high calibre Euronote Sales entrepreneurs. This will appeal to the individual who has a broad understanding of the Money and Capital Markets and wants the challenge of building his/her role and contributing to the future of the team.

Reporting at a senior level, you will have 2-3 years substantial sales experience in the product, including high-yield paper. Credit and exposure

management knowledge would be a plus. You will be capable of generating business through your already substantial client base.

Your career track record to date will be progressive and stable. Maturity, developmental thinking, and a healthy level of aggression and ambition are essential qualities.

Respond to the challenge! Telephone or write in confidence to Beverly Kemp, quoting Ref: BK113.

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## Sales Assistant

Required for Senior U.S. Equity team covering European institutional sales.

The position involves liaison with clients, including taking orders and commenting on the market, together with some administration. There is potential for the right person to become actively involved in sales.

You must be a registered representative and have experience of the U.S. equity market. You should also be confident, organised and be able to work as part of a team. A graduate is preferred.

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Please write enclosing your curriculum vitae, to: Mrs. Elizabeth Bell, Personnel Associate, Dean Witter Reynolds Inc., 56 Lundenhall Street, London EC3A 2BH.

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Our client has a superb opportunity and offers:

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The position requires:

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- \* An above average academic background, aged mid 20's, with an ability to achieve and maintain high standards

This appointment will command an excellent remuneration package, with a bonus, mortgage subsidy and non-contributory pension.

For more details, contact: Timothy R. Wilkes at Michael Page City, 39-41 Parker Street, London WC2B 5LH or on 01-404 5751.



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## Jonathan Wren

LONDON

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## LEASING ADMINISTRATION MANAGER

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The leasing and finance division of a market leader in the field of information technology currently seeks an experienced lease administrator to manage a portfolio currently valued at £150M. The successful applicant, ideally aged 25 to 35, will have a sound basic education coupled with at least three years small/medium ticket lease administration experience and an understanding of the relevant legal and accounting criteria. As there will be substantial client contact, as well as liaison with senior corporate executives, good written and oral communication skills are essential. Reporting directly to the Head of the Leasing Department supervising a small, efficient and motivated team, the appointee will be responsible for all day to day matters as well as the computerised administration of the portfolio and the efficient running of a branch headquarters in the City of London.

Please contact Peter Haynes.

Jonathan Wren  
Recruitment Consultants  
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As an integral part of this approach, we have targeted the corporate banking sector as one of the prime areas in which we will increase our market share and are now actively seeking the skilled, experienced personnel who will step up the flow of new corporate business, together with their counterparts who will provide the best service attainable in this important sector.

## CORPORATE BUSINESS MANAGERS (Corporate Banking Division)

Strategically based, you will be required to develop the Bank's small to medium sized corporate sector and to work closely with Branches in your designated area. However, you will also have a considerable degree of autonomy to work on your own initiative. Essentially we are looking for individuals with a strong banking background, probably gained through working with a major financial institution, who will also need a substantial degree of commercial experience, sound judgement and a high degree of self motivation.

## CORPORATE RELATIONSHIP MANAGERS (Corporate Banking Division)

These individuals will be required to develop profitable business, portraying in the market place the full range of services the Bank has to offer.

Whilst forming part of a closely knit team, you will need to demonstrate your ability to work at a high level under your own initiative. Your role will include maintaining a close relationship between the Bank and its existing major clients together with the development of new relationships.

The role calls for individuals who have a full understanding of all aspects of corporate finance, probably gained through working with a major financial institution. However, these skills will need to be complemented by commercial acumen, sound judgement and a high degree of motivation in order to reach our objectives.

The salary and benefit packages will fully reflect the importance of these positions and will present an opportunity for further advancement.

If you feel you have both the technical and personal attributes that would qualify you to be considered for either of these positions, please write in strict confidence to: Kevin Farrell, Head of Personnel, Co-operative Bank plc, PO Box 101, 1 Balloon Street, Manchester M60 4EP enclosing a curriculum vitae.

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The essential requirements are:

- Around 30 to 35 years of age
- At least an upper second degree, probably in a quantitative discipline
- Personable, determined and persuasive
- Quantitative skills and computer literacy
- A record of achievement to date.

This is an unusual and highly attractive mid-career opportunity to join a major financial group. Remuneration is expected to be in the range £25-£30,000 and attractive banking benefits are available. Please write in confidence to Don Gardiner who is the consultant advising on these appointments at:

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For this new appointment we invite applications from individuals aged 33-45, who must have had at least 5 years experience in software development and state of the art computer technology gained within a leading software house, management consultancy, major financial institution or commercial organisation. The selected candidate, who will report to the Managing Director, will be responsible for identifying the requirements of the key user departments and applying the most appropriate computer based solutions to meet both immediate and longer term business goals of the bank. To achieve this aim the candidate must demonstrate a proven track record of acting in a successful 'change agent' role within a dynamic and volatile environment and above all be able to communicate in an effective and positive manner to senior management within the user departments and the systems development teams. Essential qualities are strong communication and presentation skills, plus the high level of commercial understanding required to blend the systems needs of senior management, user departments and computer analysts. Negotiable base salary plus excellent benefits including company car, mortgage subsidy and scope for share option. Applications in strict confidence under reference HSD/18657/FT will be forwarded unopened to our client unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager: C.J.R.A.

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35 NEW BROAD STREET, LONDON EC2M 1NH. TELEPHONE: 01-588 3588 OR 01-588 3576. TELEX: 887374. FAX: 01-256 8501.  
ORGANISATION REQUIRES ASSISTANCE ON RECRUITMENT - PLEASE TELEPHONE 01-588 3588

## Third World Loan Swaps Junior Trader to £30,000

A U.S. Money Centre Bank wishes to develop further its London Swaps team. The role will involve structuring, negotiating and documenting transactions in this emerging market. Although candidates need not have direct experience in debt swaps, the following qualifications are sought:

- 2-4 years' International Banking experience. Syndicated lending or country restructuring/rescheduling experience preferred.
- Fluency in Spanish and/or French.
- Strong level of commitment.

All candidates interested in this position should contact Christopher Smith or Julia Cartwright on 01-404 5751 or write in strictest confidence to them at Michael Page City, 39/41 Parker Street, London WC2B 5EH, quoting reference 3712.

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## Outstanding Marketing Opportunity Divisional Marketing Manager Creditor Insurance c£30,000

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Including performance related bonus and quality car. Opportunities for personal development are considerable and may in the medium term lead to Director level responsibilities on a wider stage. Write with comprehensive CV to: Stephen Hales, Personnel Director, Financial Insurance Group, Financial House, Eaton Road, Enfield, EN1 3TL.

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## International Banking

**MARKETING OFFICER c£18,000**  
A U.K. Bank of significant standing require a practical banker with international experience to sell both credit and specialist services to particular client sectors. Job content will include the analysis supervision and responsibility for proposal presentation.

**ASSISTANT MARKETING OFFICER c£15,000**  
An International Bank with a first rate reputation has a vacancy within Corporate Banking for a person in their mid 20's to undertake junior marketing responsibilities. Previous banking experience is essential and will include a minimum twelve months financial analysis. Appreciation of credit administration procedures would be useful.

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A progressive International Bank seeks a person to join an Audit team based in London and also servicing several branches around the world. Candidates should have several years experience in operational audit within International Banking. It is envisaged that progression to a line management role would be available within 2/3 years.

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We are retained by a number of major International banks who are seeking high calibre dealers with proven experience of Spot, Forwards and Deposit markets. Dealers who feel their current contribution is not adequately recognised are invited to call to discuss these positions discreetly and informally.

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*Gordon Brown*

NUMERATE?

## INVESTMENT BANKING

ACA M.B.A. ECON. ANALYST  
A leading investment bank with a substantial UK presence is looking for additional people in both bond and equity research.

Numeracy and computer literacy are required for both areas. The bond researcher will be researching the world bond book and will ideally have some first hand experience of the bond market; the equity researcher must have good experience of European analysis and will have excellent languages - European Nationals would be ideal.

Candidates aged 24-32 will have a first class academic background, currently working with a professional or financial institution.

For further details, please write or telephone quoting reference NJAP, who will treat all responses in strict confidence, to:

Rochester  
Recruitment  
Limited

 R

32A College Hill  
London EC4R 3RP  
Telephone:  
01-248 8246

## CORPORATE FINANCE ADMINISTRATOR £25,000 negotiable

A leading UK merchant bank seeks an exceptional person as the administrative manager to oversee the smooth running of its corporate finance department. The successful candidate will head a small team, and be responsible for the department's administration, documentation section and library. Other duties will include the preparation of the department's annual budgets and the recruitment of secretaries. Initiative, numeracy, good organisational skills and the ability both to manage and to get on with people are essential qualities. The ideal candidate will be 35 or over, with commercial legal or corporate finance background. Full package of excellent banking benefits offered.

For further information please call or send cv in confidence to Sara Bonsey.

15, Eldon Street, Moorgate, London EC2M 7LA. Tel: 01-588 4224

 CAPITAL FUTURES  
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### BUILDING THE MEDIA INDUSTRY NORTH EAST MEDIA DEVELOPMENT COUNCIL

NEMDC is an agency developing the media industry in the North East of England.

#### ENTERPRISE PLANNING AND DEVELOPMENT

Salary: £12,000 pa

The Officer will advise and act for the Council in the development of production, exhibition and distribution enterprises based in the region.

The successful applicant will be expected to have experience in at least one of the following:

- Finance and/or enterprise planning in the public or private sector
- Co-operative development work
- Preparation of economic development assistance packages (grants and loans, capital equipping, common services provision).

Previous experience of the film, video and television industry is not essential.

NEMDC is an equal opportunities employer.

For further information, please send a stamped addressed envelope to: NEMDC, 41 Stowell Street, Newcastle upon Tyne, NE1 4YB. Closing date for applications: February 5 1987.

## FIVE YEARS FINANCE OR BANKING EXPERIENCE?

### Move up to a management role in asset financing

At Cable and Wireless, our reputation for excellence in high technology has established us as leaders in 45 countries throughout the world.

And as our 'digital highway' communication system circles the globe, efficient Asset Financing is becoming an increasingly important factor in our success.

Which is why we are currently looking for an experienced finance/banking professional to head up a London-based Asset Financing team.

This is an ideal career opportunity for someone with a solid background in economics, banking or international trade finance, who now feels confident enough to assume a leading role with a world leader in its field.

Reporting to the Financial Group Manager and taking charge of a small team of executive assistants, your brief will be to devise strategies, implement procedures and apply the techniques necessary to achieve the efficient development of Asset Financing for the entire Cable and Wireless Group worldwide.

This is a demanding and responsible role, so you'll need a first degree in a numerate discipline and ideally an MBA, ACT, or recognised banking qualification.

And since you'll be making key decisions, you'll need a strong personality and will need to complement your formal qualifications with self-motivation, strong communication and interpersonal skills and the ability to perform well under pressure. Familiarity with the use of PCs is also vital, as is the ability to think laterally and see implications before the requirements of an immediate task.

The salary will be individually tailored to attract the best, and benefits include: a company car, BUPA and overseas travel allowance. Generous re-location assistance will also be given if appropriate.

To arrange an early interview, please send your CV, quoting ref. 562/DT to: Recruitment Manager, Cable and Wireless plc, Mercury House, Theobalds Road, London WC1X 8BX.



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## Fund Manager – UK Equities

### An autonomous role with a major institution

This is an opportunity for a young UK Equities Fund Manager to take on an influential role in the investment department of one of Britain's highest calibre financial organisations.

Assisted by a team of analysts, you will be responsible for the performance of sizeable managed funds. You will be actively involved in the development of investment policy and in the selection of individual stocks within the overall portfolio. You will also undertake dealing in UK equities in a new and sophisticated dealing room.

The Company's funds have outperformed the market over a number of years and its success has been achieved through progressive management and a readiness to

respond quickly to market developments. Your efforts will have a major impact on its future expansion and the compensation package will be correspondingly attractive.

You should have a minimum of two years' experience in the fund management of UK equities and be able to demonstrate a record of consistent success and sound judgement. You will be a graduate, preferably in a numerate discipline and will probably be aged 25-30.

To apply, please write with CV to John Sears and Associates, Executive Recruitment Consultants, Cavendish Court, 11-15 Wigmore Street, London W1H 9LB, or telephone 01-629 3532.

**John Sears  
and Associates**

A MEMBER OF THE **SMCL** GROUP

## North American Equities Analyst

### An exciting opportunity with prospects of promotion to Fund Manager

This is a chance for you to become assistant to the North American Fund Manager in one of the most competitive and successful British institutions. The company has substantial investments in US and Canadian equities and your job will be an interesting blend of analysis and some dealing responsibilities. You will also be a participant in investment policy meetings, so all in all there is great scope for personal initiative and rapid advancement.

You will work in a brand new sophisticated dealing room due to be completed in the next few weeks. Promotion prospects are outstanding – the majority of the company's existing fund managers were appointed through internal promotion and

new management positions have been created to capitalise on market change or particular expertise.

To be a candidate you should be a professional investment analyst probably aged 22-30 and with a degree or appropriate qualification. You should have at least two years' experience in US or Canadian equities, or preferably in both, gained with a major institution.

There is an attractive compensation package. To apply, please write with CV to John Sears and Associates, Executive Recruitment Consultants, Cavendish Court, 11-15 Wigmore Street, London W1H 9LB or telephone: 01-629 3532.

**John Sears  
and Associates**

A MEMBER OF THE **SMCL** GROUP

### PRIVATE CLIENTS £12,000 to £50,000

Executives aged 24 to 40 with UK or international private clients experience to join expanding portfolio management teams... specialise in options... become involved in marketing... set up regional offices. Contact James Younger or Anthony Innes.

### EQUITY RESEARCH £12,000 to £60,000

Analysts aged 23 to 40, with sector, U.K., Japanese or European experience to join specialist research team... cover a range of sectors or markets... become involved in Fund Management. Contact James Younger or Emma Weir.

### GILT/BOND ANALYSIS £15,000 to £70,000

Economics or mathematics graduates, aged 23 to 40, with at least two years experience of gilt and/or bond analysis, plus good written and communicative skills, for expanding major names. Contact Clare Kearns.

Whether you wish to make a move, would like to discuss the market, or want to be kept informed, we are pleased to advise in confidence, 20 Cousin Lane, London, EC4A 3TE. Telephone 01-236 7307.

**STEPHENS ASSOCIATES**

SEARCH & SELECTION IN SECURITIES & INVESTMENTS

## Marketing Officer

International Banking Group  
to £25,000 & benefits

Our client is a leading International Bank with a long-established Branch in the City. Due to the promotion of the incumbent Officer, we wish to recruit an experienced marketing officer to have responsibility for relationships with European head-quartered multi-national companies in the U.K. Candidates will have had a thorough grounding in credit, preferably U.S. bank trained, and 2-3 years experience in client relationship work, preferably with working knowledge of European corporations. A second European language other than French would be advantageous.

The Bank has an excellent reputation in all facets of corporate lending, Trade finance, treasury and foreign exchange products and has an impressive world-wide network of branches, subsidiaries and associates in over 85 countries.

The Bank is committed to career development and has excellent training facilities based in the U.K. Please contact David Grove, Consultant to the Bank, by telephone on 01-374 8838, or in writing, enclosing an up-to-date curriculum vitae, to: March Consulting Group, 12 Sheet Street, Windsor, Berkshire, SL4 1BG.

**MARCH**

CONSULTING GROUP

### FIXED INCOME PORTFOLIO MANAGER

Smith Barney is a leading U.S. investment and securities house. As a result of expansion, we currently have a vacancy in our London office for a portfolio manager to be responsible for the investment of multicurrency bond portfolios and research into capital markets. A minimum of 2-3 years in fixed income fund management is essential, preferably with a multicurrency bias. A fully competitive salary package will be offered to the right individual. Please write, enclosing full CV and salary details, to:

Head of International Fund Management  
Smith Barney, Harris Upham International Inc.  
18 Finsbury Circus  
London EC2M 7AQ

Enquiries will be treated in strictest confidence.

Smith Barney, Harris Upham International Incorporated

### GENERAL MANAGER

An expanding company specialising in health care related insurance brokerage services is seeking to make this key appointment to spearhead the next phase of development throughout the U.K.

Responsibilities will include the control of all aspects of the Company's day to day activities, including a key contribution to forward planning and product development.

An attractive remuneration package is available to the successful candidate, who must be able to demonstrate a proven record of success in business development, together with appropriate experience in the field of insurance.

For further details please write to: Box A0380 Financial Times  
10 Cannon Street, London EC4A 4BY

### TRAINEE BROKER

A vacancy has arisen for a Trainee Broker. The successful applicant will be aged 24+, of smart appearance and ambitious. Excellent prospects offered. Call the Recruitment Officer on 01-408 7218

### GILTS SALES/TRADER to £50,000 package

Our client is a large diverse UK Financial Services group and member of all major exchanges in London and overseas.

As a result of continuing expansion they seek a highly motivated and ambitious Sales/Trader, ideally aged 27-40, with a sound track record in Gilts, to join their inter-dealer-broker subsidiary. Stock exchange floor trading experience would be an advantage but trading ability is more important.

For an informal talk about the standing, scope and prospects within this major name, please contact Simon Kennedy or Sarah Davies who will treat all enquiries in confidence, 20 Cousin Lane, London, EC4A 3TE. Telephone 01-236 7307.

**KENNEDY STEPHENS**

SEARCH & SELECTION IN THE FINANCIAL MARKETS

## Manager – Corporate Finance

Westpac Banking Corporation is the largest banking group in Australia with substantial wholesale banking operations in Europe. From its divisional headquarter in London, a wide range of capital market, project and advisory financial services are transacted.

The Bank is now seeking another experienced executive to join its Corporate Finance unit located within the Bank's International Capital Markets Group. The unit's principal activities are merger and acquisition work, leveraged and management buyouts and specialised financings.

The successful applicant will be in his/her early 30s and have a number of years experience in financial services, industry or the accounting profession. An essential requirement is a sound knowledge gained through working experience of European market conditions, acquisition law and accounting practice. As some of the work will be on behalf of Australian based clients, a knowledge of the Australian market would be desirable although not essential. Appropriate academic and professional qualifications are necessary.

An attractive salary and benefits package is offered and those interested are invited to write in confidence with full curriculum vitae to:—

Mr Peter Roberts, Personnel Manager,  
Westpac Banking Corporation,  
Walbrook House,  
23 Walbrook, London EC4N 8LD

**Westpac**  
Australia's world bank.

## Guidehouse LIMITED

### CORPORATE FINANCE APPOINTMENTS

Guidehouse Limited, a member of the publicly quoted Guidehouse Group Plc, is seeking to recruit up to three corporate finance executives. Guidehouse is an active Issuing House which specialises in providing corporate finance and related advisory services to rapidly developing companies. The present vacancies arise as a consequence of a planned expansion of activities to coincide with the launch of the Third Market.

Suitable candidates will be working in the corporate finance department of a Merchant Bank, Stockbroker or one of the larger firms of accountants. Ideally, candidates will have had direct experience in the preparation of prospectuses and related documentation, be familiar with the principles of the Take-Over Code and have a particular interest in the smaller companies sector.

Guidehouse Limited expects to make three appointments, one at director level and two at either assistant director or manager level. The remuneration package (which will include a substantial bonus element) will be negotiable dependent upon experience.

Candidates should apply in confidence (enclosing CV) to: Guidehouse Limited, (Ref. JD), Vestry House, Greyfriars Passage, Newgate Street, London EC1A 7BA.

### FINANCIAL ADVISER

Financial Adviser, the new weekly newspaper for intermediaries, shortly to be launched by Financial Times Business Information, offers journalists with a keen interest in investment and money matters the opportunity to join us and progress within Britain's most successful publishing group. Applications, in writing, are invited for the following posts:

**DEPUTY EDITOR**—He or she must have working knowledge of the financial sector as well as having organisational and production ability. An excellent salary is available to someone who can demonstrate the potential for leadership.

**STAFF WRITERS**—Will be selected from those who have proved their worth in financial journalism or have shown they have the clarity of expression and other reporting skills that will serve them well in this fast expanding field.

**CHIEF SUB EDITOR**—He or she will be responsible for the production of the newspaper, and will be expected to have solid experience and an eye for attractive presentation.



Applications to:  
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Personnel Officer  
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London EC4A 1ND



## DIRECTOR OF SYSTEMS DEVELOPMENT

Among the large number of companies offering international banking systems to the financial community around the world one stands out head and shoulders above the rest. Discrete yet dynamic, professional but progressive, their systems are in great demand worldwide. In two years of controlled growth their unparalleled expertise within the financial market place has them firmly established as the company most likely to capitalise on the many opportunities presented by deregulation and changes in the City's infrastructure.

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BANKING AND D.P. BACKGROUND

BUSINESS ACUMEN

BUDGETARY CONTROL

This is one of a number of key appointments to be made in the New Year. We will be looking for a clear-thinking, innovative and committed individual with a mobile, flexible approach. Someone who will enjoy and respond to the variety and responsibility offered.

For more information contact: **JUAN ROCA-MAS** in the office or on 01-554 6637 evenings and weekends. Alternatively send a detailed CV to Marshall-Wilkins, FREEPOST, London E1 6BR quoting ref. JRM071.

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96 London Wall Exchange, Broadfield Street, London E1 6EP  
Telephone 01-247 1172

## Corporate Finance

c.£35,000 + bonus

Our client, a major international Investment Banking Securities house, is seeking to strengthen its existing M&A team by recruiting an exceptionally bright and energetic young Corporate Financier.

With a good academic record and an MBA, ACA or legal qualification, the successful individual will have at least two years' experience of UK Corporate Finance work, accompanied by a high degree of self-motivation and energy. Good communicative skills, flexibility and the ability to work both as an individual and as part of a diverse team of international bankers, are essential.

The role involves all aspects of Corporate Finance work for both UK and international clients and includes computer modelling, documentation and initiating new business. This is an exceptional opportunity to progress within and make a major contribution to, the success of a rapidly growing team.

Please contact Stephen Embleton for an initial discussion in strict confidence.

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S.W. London, to £28K + car.  
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Metaprax is a young and fast-growing management consultancy. We specialise in helping the Chief Executives and Finance Directors of large Groups to improve the presentation of financial information and the quality of corporate control. We have developed two techniques to facilitate this process.

- \* **RESOLVE:** a corporate and financial control system for personal use by Board directors.
- \* **VISION:** a design expertise for innovative Boardroom computer-based information display.

Our techniques are now used by a client base with combined turnover in excess of £40 billion, covering economies, banks, large companies and project control.

We now seek Project Consultants and Trainees to deal with all aspects of the client relationship, from initial meeting through to project proposal, acceptance and implementation. The work is extremely demanding and requires creativity and a very high level of personal drive.

Please telephone Kirstie Harrison to ask for background information on Metaprax; if this stimulates you to consider a career with us, write to the Managing Director, Robert Bittlesstone, enclosing comprehensive career details, and explaining why your track record and personality should be of value to us.

Metaprax Ltd., Hanover House, Coombe Road, Kingston, KT2 7AH, Surrey, Tel: 01-541 1696



All candidates should:

- be familiar with Head Office information and budgetary control;
- be adept at the critical interpretation of management accounts;
- be equipped with a practical multi-disciplinary approach;
- be aged 25-35 with a First/2.1 degree, or MBA.

Trainee Consultants must have 2-3 years of relevant experience including interaction with Head Office on issues such as capital expenditure and annual budgeting. After training you can expect to be promoted to Project Consultant to spearhead the implementation of our techniques in client organisations.

Project Consultants must have 4-5 years practical experience in areas such as strategic planning, acquisition analysis and financial monitoring. After training you can expect rapid promotion to Senior Consultant, where you will be personally responsible for a number of major accounts.

## Senior Corporate Finance Executive

Wallace, Smith Trust Co. Limited is an established City institution engaged in providing financial strategy and investment banking services internationally to companies, financial institutions and government bodies. We have built our reputation by combining in-depth research and analysis with active financial markets operations. In addition to working closely with our clients on major issues of financial strategy, we are also involved in implementing and executing transactions.

The Corporate Finance Group continues to expand its activities and currently seeks to appoint a Senior Executive. This individual will be responsible for structuring and marketing a range of financial products such as private placements, mergers and acquisitions, management/leveraged buy-outs, new issues and general advisory work. The Senior Executive will head a team of highly motivated professionals in servicing and developing further a customer base in the U.K. and Europe.

The successful candidate, aged 28 to 35, will be a graduate and may have a further degree or professional qualification, with at least five years' corporate finance experience in a leading merchant bank. Also, the individual will possess the personal attributes to negotiate at senior levels within the U.K. and international corporate sector.

Prospects for advancement in this fast growing and successful organisation are excellent. A highly competitive remuneration package which recognises ability and experience will include the usual banking benefits.

If you are interested in joining us please send a full curriculum vitae in strict confidence to George Romanowski, Manager, Human Resources, Wallace, Smith Trust Co. Limited, Winchester House, 77 London Wall, London EC2N 1AB.

WALLACE, SMITH TRUST CO. LIMITED

### DEBT & EQUITY

**CORPORATE FINANCE** to £100,000

A major European Investment bank is looking to expand its corporate finance team, both at assistant director and director level, to handle the direct investment programmes for major companies in Europe. Candidates will have gained experience in the following areas: mergers and acquisitions, with specific experience of management and leverage buy-outs, disposals and other debt and/or equity financial projects.

**PROJECT FINANCE** c.£35,000

Major merchant bank seeks an energetic and ambitious banker with a strong project related background. The likely candidates will be creative thinkers, having practical experience in marketing and evaluation of projects of all kinds. Minimum experience of two years in a financial institution required.

**CITY LAWYER** c.£30,000

An opening for a corporate lawyer in capital markets. Excellent exposure to all aspects of the structuring, negotiation and execution of new issue contracts for a wide spectrum of capital instruments. Medium term opportunities to become an investment banker.

For further details, please write or telephone quoting reference: JB, who will treat all enquiries in strict confidence, to:

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London EC4R 3EP  
Telephone:  
01-448 8346

## Insecurities? Equity Sales

Confidence in your own position and the direction of your firm will be vital in 1987 - a critical year for the securities market in general, and equities in particular.

We work closely with the institutional departments of many of the City's most important securities houses (both UK and international) which means we are ideally placed to offer informed advice on a broad range of opportunities.

Demand for those with a successful track record in institutional equity sales is presently strong at all levels of seniority. Experienced analysts wishing to switch to sales would also be of interest.

If you wish to discuss a significant career move or would simply like to be kept informed of market developments, please contact Sally Poppleton or Anna Robson at the Securities and Investment Division, 39-41 Parker Street, London WC2B 5LH, or telephone 01-404 5751. Strictest confidentiality assured.

Only those with relevant City experience should apply.



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## Operations Manager

c.£35,000 + Benefits

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Life Assurance Company seeks insurance executive or trainee for its marketing offices in Geneva dealing with Swiss/German/French clients. Excellent remuneration package  
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My client, one of the most renowned and successful international finance and investment organisations, is about, through a newly-formed U.K. subsidiary, to embark on a most exciting phase of diversification and development.

A vitally important member of the new management team is now sought. As OPERATIONS MANAGER, you will be expected to contribute to the control of all admin/back-up functions and, notably, develop and manage an IBM System 36 utilising MIDAS software, for which previous experience is highly desirable.

Probably aged 30-35 years and with at least 5 years' relevant exposure to the Banking and Capital Markets range of merchant banking operations, you must be creative, confident and capable of developing the function consistently and directly in relation to the rate of business growth.

An excellent range of banking benefits is offered, including private health and pension schemes, mortgage subsidy, etc., in addition to a negotiable salary as indicated. Future prospects are exceptional.

If you believe you have the depth of experience and ingenuity this new appointment demands, please ring or preferably write (in total confidence) to me, Richard J. Sowerby, Sowerby's (Selection) Ltd., Personnel Consultants, 500 Chesham House, 150 Regent Street, London, W1R 5EA. Tel: 01-439 6288.

**INTERSEC RESEARCH CORP.**  
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**THE FIRM:** 12 years old, InterSec Research is the only consulting firm to the world concentrating exclusively on providing a full range of international investment services. With only 30 people worldwide, we nonetheless serve some 120 major fiduciaries in 12 countries: banks, insurance companies, investment groups and pension funds. Our underlying function is to further our clients' efforts in internationalising their investment process and their business strategies. But don't ask us—ask our clients.

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Please send C.V. with salary history to David Bocher, our London partner. All replies will be acknowledged and treated with the strictest confidentiality.

P.S. If you haven't noticed, we also have fun.

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TELEX: 881342



# PRODUCT MARKETING

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The Information Services Division of the Stock Exchange has become a leading provider of on-line information and trading support systems to financial institutions in the UK. Due to the dramatic growth and development of Topic, our videotext information system, we need to expand the Product Marketing Group, generating exciting opportunities for young creative professionals within the financial markets.

Working within this specialist team you will enjoy a highly visible role managing and enhancing existing products, whilst defining, recommending and packaging new products for launch.

Ideally a graduate with at least two years' experience in marketing, support, or financial services you are likely to

possess an understanding of either the securities markets, on-line information services, or PC hardware and software.

These positions offer excellent prospects for career development and you will receive a comprehensive remuneration package which includes free season ticket and non-contributory pension scheme.

For further information please contact our recruitment consultant Paul Chambers as soon as possible on 01-387 4549 (office hours until 7.30 p.m.). Alternatively, send your CV to:

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40 Triton Square,  
London NW1 3HG  
Please quote ref: PC2201



# CJA

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Age 25-35

Salary c£18,000 + car

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## NEW JAPAN SECURITIES EUROPE LIMITED

### FIXED INTEREST SECURITIES TRADING/SALES

Due to the expansion of our business, a number of positions have arisen on the trading and sales side of the fixed interest securities desk. Applications will be considered from positive, well-educated people aged 20 to 30 with a wide interest in financial and economic affairs and who are prepared to work in multi-national/Japanese environment. Previous experience, whilst an advantage, is not essential since training will be provided. Knowledge of foreign languages would be beneficial.

The posts offer significant career prospects as well as opportunities for overseas travel. Remuneration will be competitive and commensurate with experience.

Please apply in writing with a full curriculum vitae to:



David Bennett  
Cannon Recruitment Consultancy RECRUITMENT  
35/36 Great Marlborough Street,  
London W1V 1HA

The application should be received by us by 6 February 1987

## Investment Analyst

W.1.

£ Neg

An exciting opportunity has arisen for a U.K. or European analyst to join a new specialist European Investment team at Merrill Lynch Asset Management, one of the world's leading mutual fund management groups. Scope exists for an experienced individual to extend their existing market or sector expertise into new areas.

This is an important appointment which will be reflected in an attractive compensation package. Please write with full C.V. to Keith Robinson, Personnel Services Manager, Merrill Lynch Europe Ltd, 27 Finsbury Square, London EC2A 1AQ.



**Merrill Lynch**

## Portfolio Manager/Investment Advisor

Nassau, Bahamas, subsidiary of Bank Leu A.G. wishes to engage an investments expert for a senior position in their Private Banking Division. Previous experience in a wide variety of financial instruments in Asian, European and particularly U.S. markets is important. Responsibilities include making investment decisions for managed, discretionary portfolios as well as counselling clients who want investment advice. Considerable scope for initiative and imagination. Ideal candidate would preferably be Swiss national, at least thirty-five years old, with a good personality and a successful record in investments. Initial contract would be for three years, renewable thereafter, with attractive tax-free compensation package that includes salary fully commensurate with experience and ability, annual performance bonus, housing allowance and other benefits.

Interested candidates should apply in confidence to  
The Managing Director  
BANK LEU INTERNATIONAL LIMITED  
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with full details of experience in investments.

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**Bankers Trust  
Company**

## Head of Investment Administration

- International Fixed Income Group -

The Investment Management Group of Bankers Trust Company is one of the major growth areas of the Bank. As a result, this new senior appointment has become essential to future development. It offers an exciting and unique career challenge.

You would take full managerial responsibility for the administration of the Fixed Income activity. Reporting to the Director, the role involves providing a positive contribution to the management and development of the administrative function including the implementation of special projects. There is also extensive client liaison and reporting responsibility.

Applicants, ideally aged early 30's, should have a successful track record of managing the settlements, accounting and administrative procedures of international fixed income and currency instruments.

You should also have the maturity to take over the management of a team of administrators and to assume additional responsibilities as the business grows. A sound knowledge of computer systems, taxation and legal agreements would be an advantage.

The position carries a high basic salary, with excellent banking benefits including a car. You would have the opportunity to make a major impact on the development of this important business area and develop your own career within a premier organisation.

Interested candidates should contact Sarah Beaumont on 01-829 8070 or send a detailed curriculum vitae quoting ref. L 183 to her at Slade Consulting Group (UK) Limited, Metro House, 58 St. James's Street, London SW1A 1LD. All applications will be treated in strictest confidence.

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**SLADE CONSULTING GROUP (UK)**

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Financial Times  
10 Cannon Street  
London EC4A 3DF

## German speaking BROKER

A leading North American securities house is currently seeking a young, German-speaking Broker to join its highly-regarded institutional equity sales team in London.

The ideal candidate will be aged mid-20s to early 30s, with a minimum of two to three years' experience selling equities in Europe. Good sales skills and a high degree of motivation are essential, as is the ability to work as part of a team in a relaxed but competitive environment.

An attractive performance-related remuneration package is offered.

Interested applicants should write to:

Box A0382, Financial Times  
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## SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

Wednesday January 21 1987

**Travis & Arnold**  
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### Citicorp profits top \$1bn in full year

By William Hall in New York

A STRONG fourth quarter enabled Citicorp, the biggest US banking group, to report earnings of more than \$1bn for the first time in its history. With total assets growing 15 per cent to \$198.1bn it is now more than twice the size of its closest New York rival, Chase Manhattan.

Citicorp's earnings rose 26 per cent in the final quarter to \$306m, or \$2.03 a share, and its full year net income was up 6 per cent at \$1.06bn, or \$7.13 a share.

Among the other major New York banks reporting yesterday, Chase Manhattan saw a 4 per cent rise in 1986 net income to \$585m, or \$6.63 a share, while Manufacturers Hanover reported full-year earnings before special items of \$410.7m, or \$8.80 a share, compared with \$407.7m, or \$8.38 a share, in 1985.

Yesterday's earnings figures from the big New York banks centre the bank, which continues to be affected by sluggish loan demand and heavy overseas loan exposures to troubled third world countries, contrast with the continued rapid growth of many regional US banks which also reported their results yesterday.

Security Pacific, the Los Angeles-based group, posted a 19.5 per cent rise in 1986 net income to \$365.4m, or 4.06 a share, while Wells Fargo & Co, its San Francisco rival which recently acquired Crocker National from Britain's Midland Bank, reported a 44 per cent rise in full-year net income to \$273.5m, or \$5.03 a share.

Bank of Boston, the leading New England bank, increased its net income in 1986 by 34 per cent to \$223.8m or \$3.69 a share.

The only weak spot in yesterday's batch of US bank results came from Texas, where Texas Commerce Bancshares, which recently agreed to be acquired by New York's Citicorp, reported a fourth-quarter loss of \$21m and non-performing loans of close to \$1bn.

Citicorp's earnings growth continues to be powered by its increasingly important retail and consumer banking operations which increased their contribution by 41 per cent to \$462m last year.

The contribution of the segment called investment banking - products delivered to corporations, governments and financial institutions - also reported strong growth.

However, results from other investment banking products not related to institutional customers were down on the year as lower trading results and rapid expense growth offset solid revenue gains.

Chase Manhattan says that its improved performance reflected increased net interest income and higher other operating income, including substantial increases in virtually all fee-based income categories. However, this was offset by higher loan-loss provisions and increased expenses.

Manufacturers Hanover, which recognised an extraordinary after-tax charge of \$63.5m in the fourth quarter to cover the early repurchase of high-interest debt, reported sharply higher revenues from investment banking offset by a \$236.1m increase in annual loan-loss provisions to \$858.9m.

### Kone to acquire Italian lift-maker

By Alan Friedman in Milan

KONE OJ, the Finnish lift manufacturer quoted on the Helsinki and Stockholm bourses, has agreed to acquire Fiam, a family-owned Italian producer of lifts with headquarters in Milan.

ABK, an Italian investment banking group partly owned by Kleinwort Benson, has helped organise the deal, which will see Kone OJ acquiring Fiam for a price believed to be about 1.25bn (\$19.2m).

### Samsung halts £17m UK investment plan

BY TERRY DODSWORTH, INDUSTRIAL EDITOR, IN LONDON

SAMSUNG, the diversified South Korean manufacturing group, has called a halt to its plans to invest £17m in a microwave oven plant in the UK because of suggestions that the EEC may impose sanctions on imported components.

The investment at Billingham, in the north east, was claimed when it was announced only three months ago to be the first South Korean manufacturing venture in Britain. Initial expenditure of about £3.5m was expected to rise within five years to £17m, with employment going up from 150 to 500 within five years.

Samsung had been due to hand out contracts for equipping the plant, an old Rediffusion television facility, within the next few weeks. But Mr C. J. Chang, director of Samsung UK, said last night that the company would not go ahead with the orders until the EEC's intentions on component imports had been clarified.

"We have expressed our concern on this subject to the EEC, and we made it very clear that if legislation is enforced it may mean the cancellation of the UK manufacturing project," he said. Even if the EEC did not go ahead with the proposals, he added, the planned opening of the Billingham unit would now be delayed from the target date in June this year.

A withdrawal by Samsung would be a serious blow to the north east

region because of the prospects for expansion of the plant. The South Korean company has emerged in recent years as one of the most dynamic of the new generation of Far Eastern electronics producers, and was intending to expand the range of products at Billingham from microwave ovens to include videorecorders and eventually televisions.

The company's decision to try and put pressure on the EEC to withdraw its proposals follows the first draft of plan circulated in Brussels earlier this month which would restrict the siting of "screw-driver type" assembly operations in Europe. The aim of the plan, which has not yet been put together as a formal proposal for the Council of Ministers, is to prevent Far Eastern manufacturers from exporting parts rather than finished products.

Mr Chang said last night that Samsung's solicitor in Brussels had confirmed that sanctions against South Korean parts were a possibility under the draft proposals. Initially, he added, the group would need to import around 70 to 80 per cent of the parts for its microwave ovens until it set up satisfactory supply lines in the UK. It was likely, he believed, that the EEC would want to impose duties of 20 per cent and 30 per cent on imported parts, and this might be too "burdensome" for Samsung to accept.

### Wang hit by \$37m restructuring charges

BY OUR NEW YORK STAFF

WANG Laboratories, the US manufacturer of minicomputers and word processing systems, lost \$78.8m, or 49 cents a share, in the three months to December, the second quarter of its 1987 fiscal year.

The loss included charges of \$37m which were connected with a sweeping restructuring operation intended to improve profitability and sharpen the marketing of its recently revamped product line.

The company warned two weeks ago that it would report an operating loss of at least \$35m in the December quarter, on top of large special charges.

Of the \$37m charges revealed yesterday, \$7m were due to employee severance payments and consolidation of manufacturing facilities and \$30m to inventory write-downs.

Wang's share price improved by 5% to \$14.4 yesterday lunchtime, shortly after the results announcement. This compared with highs of

more than \$40 in 1983. Wang's second quarter loss of \$78.8m compared with net earnings of \$21.7m in the December quarter of 1985. In the six months to last December, Wang lost \$108.8m, or 69 cents a share, against a net profit of \$29.1m, or 20 cents a share a year earlier.

Revenues in the December quarter were down 2 per cent to \$668.8m, while in the six month period they were 2 per cent up at \$1.27bn.

Despite the latest drop in revenues, the company said that new orders had strengthened considerably. At \$763.3m, orders in the December quarter were up 12 per cent on a year earlier and 9 per cent higher than the record level achieved in the September quarter last year.

Because of the high order rate Mr Frederick Wang, the company's president, said he was "increasingly optimistic" about prospects.



Mr John Sculley, Apple chairman

### Sales rise fails to lift Apple

By Louise Kehoe in San Francisco

APPLE COMPUTER, the US personal computer manufacturer, has reported flat earnings on increased sales for the first fiscal quarter ending December 28 1986.

Net sales were up 24 per cent to \$662.3m compared to \$533.9m in the same period a year ago. First quarter earnings were \$53.5m, or 91 cents a share, virtually unchanged from last year's first quarter earnings of \$54.9m or 91 cents per share.

Mr John Sculley, Apple chairman and chief executive, said that holiday promotions, which included cash-back and special price offers, were extremely effective in generating sales over Christmas, but noted that the promotions resulted in higher marketing costs during the quarter.

"We still foresee a difficult comparison in our second fiscal quarter due to gross margin pressure and increased spending associated with new products we plan to introduce," he said, repeating warnings that Apple expects reduced earnings in the second quarter ending March 27.

Apple is widely expected to introduce new versions of its Macintosh business personal computer in the second quarter.

The company is said to be developing an "open" model of the Macintosh that can accept add-on circuit boards to boost its performance, as well as a larger screen version aimed at engineering and design applications.

Apple is confident of achieving a strong performance in fiscal 1987, Mr Sculley said. In earlier 1986, Apple has forecast a 20 per cent growth in sales and earnings for the year with most of the growth occurring in the second half.

FRENCH AIRCRAFT GROUP TO CUT 833 JOBS AS ORDERS FALL

### Uncertainty clouds Dassault future

DASSAULT-BREGUET, the French state-controlled aircraft manufacturer, which makes Mirage jets, has been forced to cut jobs for the first time, because of declining orders and uncertainty over the future of its Rafale fighter prototype.

The company, now run by Mr Serge Dassault, son of the founder Marcel Dassault who died last spring, announced to its labour unions this week that it would cut 833 jobs next June to reduce the group's workforce to around 15,000. Last October Dassault-Breguet warned of the need for job cuts because of the insufficient level of new orders. But at the time, the company indicated that it would need to cut its workforce by about 750.

For Dassault-Breguet, already struggling to win new orders for its military aircraft, this year also started badly. The company had hoped to clinch a FFr 1.8bn (\$286m) order from the Swiss Airforce for 20 of its Alphajet military training aircraft. But the Swiss surprised the French company by opting this

month for the Alphajet's UK rival, the Hawk.

This week Dassault-Breguet also said new orders last year had slumped to FFr 7.7bn from FFr 16.4bn the year before.

The unions say the company's sales last year declined to about FFr 14bn from FFr 16.1bn in 1985 and that 81 new aircraft were ordered last year while 135 were delivered in 1985.

Some analysts expect the company to report a 12 per cent decline in consolidated net profits to around FFr 480m last year compared with FFr 547m the year before.

The dollar's decline is also posing a problem for Dassault's exports by enhancing the competitiveness of

its US rivals, especially the McDonnell-Douglas F-16, which is competing directly with Dassault's Mirage 2000.

Many of the French company's traditional markets in the Middle East have been hit by the fall in oil prices. Dassault is intensifying its sales efforts abroad and is hoping to gain contracts in, for example, Egypt and Morocco.

In France, the company is awaiting a decision from the French Government to launch its new Rafale advanced fighter aircraft programme. Mr Serge Dassault has estimated that there is a potential market for about 1,000 of the aircraft and that once given the French Government greenlight the fighter would be operational before 1996.

The Rafale prototype has successfully completed its initial test flights and the company has repeatedly said it is open to co-operation on its development and production.

Although the prototype is intended to lay the basis for France's advanced combat aircraft to enter service in the 1990s, the Government has been dragging its feet, partly because of a power struggle between Dassault and Mr André Girard, the Defence Minister.

The struggle broke out after the death of the company's founder last April over management control of the aerospace group.

Mr Dassault owns 49.7 per cent of the shares in the company, through his family. The French Government owns 46 per cent but double voting rights on some shares gives it effectively 55 per cent control.

However, Mr Dassault won the first round by becoming chairman last October, although the Government still holds some crucial cards, including the decision on the Rafale.

### Jacobs-Suchard boosts payout and plans to raise SFr 504m

BY JOHN WICKS IN ZURICH

JACOBS-SUCHARD, the Swiss coffee and chocolate group which is contemplating a takeover bid for hero, a local foods company, yesterday reported increased profits for 1986 and said it planned to pay a higher dividend.

Last year's profits have risen about 27 per cent to about SFr 190m (\$128.8m). Turnover is put at about SFr 5bn excluding Van Houten and trading activities. The dividend is to rise from SFr 155 to SFr 180 per bearer share.

An extraordinary general meeting will be asked today to approve raising about SFr 504m by a series of rights issues. At the same time

bearer shares will be issued without drawing rights and reserved for convertible or warrant-bond issues, acquisitions, placings or other transactions, Jacobs said.

Jacobs has bought no further shares in Hero since stock market trading was resumed last Friday. The company recently announced that it had purchased almost one-third of Hero's capital.

By refraining from buying further shares for the time being, the company hoped to contribute to an understanding with Hero, said Jacobs. Hero has said it opposes a takeover by Jacobs.

However, Jacobs would buy fur-

ther Hero shares later "at market conditions" and said it was "not out of the question" that a bid would be made to Hero shareholders.

Jacobs stressed that there was no link between today's capital moves and Hero. It said the recent takeover of Brach's - the US confectionery company for SFr 730m - was strategically and financially more important than any possible Hero transaction.

Brach's has sales equivalent to SFr 815m (Hero turnover was SFr 425m in 1985) and will lift Jacobs' US turnover to about 18 per cent of the group total.

### Franz Haniel buys US foods group

By Our Financial Staff

FRANZ HANIEL, the West German transport and trading group, has acquired Quinn Wholesale, the US foods group with sales of around \$250m and a workforce of some 300.

The takeover was made through Haniel's US arm, Sorinver, which notched up a turnover of \$2.75bn in 1985.

Haniel, which is one of Germany's largest privately-owned companies, reported modestly improved net profits for 1986 despite a cut in turnover.

Turnover dipped from DM 12.7bn (\$7m) to DM 10.8bn, largely because of the weakness of the dollar

### R. J. Reynolds to move to London

BY LISA WOOD IN LONDON

R.J. REYNOLDS Tobacco International, the international tobacco arm of R.J.R. Nabisco, the US tobacco and food group, is to move its headquarters to London from Winston-Salem, North Carolina.

The move, which will be completed by midsummer, is part of a major restructuring at R.J.R. Nabisco, which is moving its corporate head-

quarters from Winston-Salem to Atlanta, Georgia.

Mr Lester Pullen, chairman and chief executive of R.J. Reynolds International said the time had come for the company to be located in a major world centre that reflected its size and scope.

The company's major international cigarette brand is Camel,

with others including Winston and Salem. In the UK, the company also sells Dorchester.

Cigarette sales account for some 48 per cent of R.J.R. Nabisco's group sales. The US market accounts for some two-thirds of its cigarette volume sales.

Most cigarettes sold by the group abroad are manufactured overseas.

### Klöckner-Werke turnover falls

BY PETER BRUCE IN BONN

KLÖCKNER-WERKE, one of West Germany's private sector steel and engineering groups, said yesterday that its worldwide turnover for 1985-86 fell 1.5 per cent to DM 7.5bn (\$4.18bn) following a 9.4 per cent fall in sales abroad.

The group said raw steel output fell 0.8 per cent to 4.3m tonnes,

while rolled steel production also fell, by 5.5 per cent to 4.1m tonnes. Reductions of this size have been reported by most West German steelmakers recently, following a year of ruinous price competition among European producers.

The year nevertheless represents something of a success for the

group because, according to Mr Herbert Gienow, its chairman, turnover in what he called processing activities was higher than in steel-making for the first time.

Sales of plastic machinery fell 2.6 per cent to DM 490m but special machinery turnover rose 21.4 per cent to DM 2.4bn, the group said.

Restructured the board of directors. A senior Metallgesellschaft official will shortly take over as head of Cominco's metal sales department.

Mr Koevli, who is also president of Teck, said that Cominco "is a highly attractive company on the asset side and the job is to make the debt side compatible with today's economic conditions."

Noranda, another of Canada's big resource groups, has reversed plans to sell part of its 87 per cent owned oil and gas subsidiary Canadian Hunter.

Noranda chairman Mr Alfred Powis said that debt had been reduced sufficiently without having to sell Canadian Hunter. In addition, he said that low oil prices would make it difficult to realise Hunter's "long-term value".

### Dome Mines in plan to raise C\$100m

BY BERNARD SIMON IN TORONTO

DOMINE MINES, the Canadian gold producer which is the largest shareholder in the ailing Calgary energy group, Dome Petroleum, is to strengthen its balance sheet with a public offering of between 7m and 8m shares worth about C\$100m (US\$73.8m).

Dome will use C\$44m of the proceeds to repay debt and the remainder to increase working capital. Dome Petroleum, which is also Dome Mines' biggest shareholder, will not take up its entitlement, thus reducing its interest in the mining group from 23.2 per cent to less than 23 per cent. The share issue will increase Dome Mines' equity base by about 10 per cent.

The two companies are exploring ways of severing their links. A Dome Mines official said yesterday

that the mining company and its two subsidiaries, Campbell Red Lake Mines and Sigma Mines, had sold several million Dome Petroleum shares. Dome Mines has reduced its holding in Dome Pete to 19.5 per cent and the two subsidiaries have disposed of all their shares.

Dome Mines has also asked four Canadian banks for a release from its guarantee on C\$225m of Dome Petroleum's debt. The official said that negotiations were continuing. Meanwhile, Dome Petroleum has agreed to help maintain an orderly market in Dome Mines shares during its equity issue. The oil producer will not put any Dome Mines shares on the market for the next 90 days. The Dome Mines share issue is underwritten by the Toronto

securities firms Dominion Securities, Wood Gundy, Burns Fry and Gordon Capital.

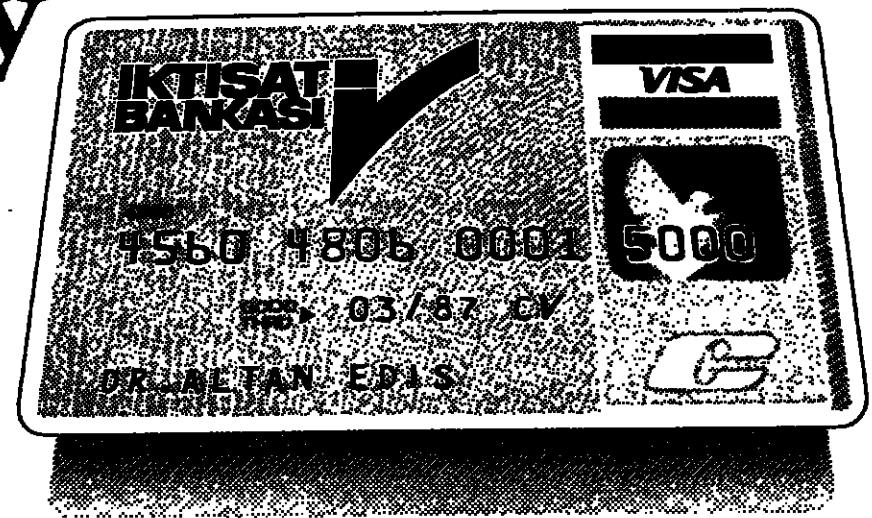
Cominco, the Vancouver-based metals and fertilizer group, plans to reduce its C\$700m debt by disposing of assets or creating openings for partners in existing ventures, the company's new chairman, Mr Norman Koevli, said.

Efforts to put Cominco on a sounder financial footing are the latest in a series of rapid moves by the Canadian, West German and Australian consortium which bought control of the company from Canadian Pacific last October.

The consortium, consisting of Teck Corp of Vancouver, Metallgesellschaft and MIM Holdings of Australia, has already installed new senior management at Cominco and

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Loans, net	87,591	65,415
Total assets	204,211	154,970
Deposits	100,292	78,470
Funds borrowed from banks	44,586	30,976
Shareholders' equity	13,289	10,117
Total liabilities and Shareholders' equity	204,211	154,970

For September 30, 1986 Financial Statements please contact Arthur Wilkinson, Assistant General Manager, Iktisat Bankasi, Buyukdere Cad. 165, Esentepe, Istanbul, Turkey. Telephone: 172 7000. Fax: 172 3071. Telex: 27685.

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December, 1986

## INTL. COMPANIES AND FINANCE

### Salomon warns of 39% downturn

By Our New York Staff

**SALOMON INC.**, one of the biggest Wall Street investment banks, warned yesterday that it expected to report a 39 per cent drop in its fourth quarter net income to \$80m, or 53 cents a share, mainly because of sharply increased start-up costs at its expanded London and Tokyo operations.

The group took the unusual step of releasing an earnings estimate to the Dow Jones news service after the close of business on the New York Stock Exchange.

News of the group's earnings downturn comes as a surprise - many observers had thought that the buoyant financial markets in 1986 and the record pace of merger and acquisition activity would enable the company to post record 1986 earnings.

However, Mr John Gutfreund, Salomon chairman, said that while the company's fourth quarter revenues rose modestly from last year's \$3.59bn, the improvement was outstripped by cost increases.

For the year Salomon expects to report net earnings of \$515m, or \$3.45 a share, compared with \$357m, or \$3.78 a share, in 1985. The company says that a major portion of the cost increase was a 40 per cent rise in personnel during 1986 - to 6,000 - in the company's brokerage operations.

Most staff increases occurred in Tokyo and London where the company has recently moved into larger premises.

Salomon also blamed the downturn on a sluggish market for securities and government bonds in late December.

Salomon's Phibro energy business also turned in sharply lower profits in the final quarter.

### Kaiser Aluminum reduces loss to \$18.3m in fourth quarter

BY WILLIAM HALL IN NEW YORK

**KAISER ALUMINUM & Chemical Corporation**, the US West Coast aluminum producer which recently lost a proxy battle of more than a year with Mr Alan Clore, the British investor, has posted a \$18.3m fourth-quarter loss and reported sharply higher losses on its core aluminum business. This compares with a \$107.8m deficit last time.

Sales for the quarter were \$354.8m, against \$512.5m, taking the year's total to \$2.23bn, from \$2.03bn last time.

Mr Cornell C. Maier, Kaiser's chairman, said the group's aluminum division increased its operating losses from \$2.8m in the third quarter to \$32.9m in the fourth quarter due to "a less favourable product mix caused by a 10 per cent decline in fabricated products shipments."

"However, the company expects its fabricated products shipments will increase in the current quarter

and is optimistic that economic and industry gains will allow further gains in later quarters."

For the full year Kaiser cut the operating losses of its aluminum division from \$153m to \$94.2m by reducing its raw material and primary metal production costs and by increasing fabricated products output and sales volume.

Aluminum shipments rose by 13 per cent in 1986 to 840,000 tonnes. The company says a 3 per cent drop in prices for US fabricated aluminum products offset a large part of its 1986 cost cuts but it is confident that it can further reduce costs in the next 18 months.

Kaiser lost \$32.7m, or 82 cents a share, in the year to end December 1986, compared with \$186.5m, or \$4.33 per share, in 1985. Comparison of the two years' figures is complicated by special factors which

distorted earnings. The 1986 earnings include \$21.7m of net income from discontinued operations and a \$59.4m pre-tax loss from the write-down of oil and gas reserves.

A \$54.5m gain from the sale of Kaiser Development Company was also included, and a \$32.5m pre-tax gain on the cancellation of a natural gas contract.

A \$16.9m pre-tax gain on the sale of a stake in Anglessey Aluminum and a \$20.2m pre-tax gain following new accounting standards were also among the special factors.

Last month Kaiser approved a restructuring plan under which Mr Clore, who controls 30 per cent of Kaiser's equity, would inject \$140m of new equity and become chairman of a new holding company. Shareholders are expected to vote on the proposal in March.

### Raytheon lifts revenues despite flat earnings

BY JAMES BUCHAN IN NEW YORK

**RAYTHEON**, the diversified US electronics company, yesterday reported booming revenues in the fourth quarter but only flat earnings of \$99.6m, against \$98.7m in the last quarter of 1985.

However, the company's aggressive programme of share repurchase reduced the average outstanding equity by 4 per cent, and per share earnings were \$1.32 against \$1.33.

Earnings for the year were up 4 per cent, at \$383.2m or \$5.10 a share. The slow progress was partly accounted for by the phasing out of investment tax credits under the new tax law. This reduced earnings for the year and the quarter by \$8.1m.

Despite growing competition and slower growth in the US defence industry, Raytheon's sales revenues advanced strongly with an increase of 20 per cent to \$2.04bn in the final quarter and 14 per cent, to \$7.3bn, for the year as a whole.

Raytheon, maker of the Hawk and Patriot missile systems, has recently qualified as second-source supplier on five Pentagon contracts.

Raytheon's order backlog stood at \$7.77bn, up 20 per cent.

IC Industries, the Chicago conglomerate in the throes of a drastic reshaping, yesterday reported fourth-quarter earnings from continuing businesses up 21 per cent at \$89.9m, or 82 cents a share, against \$74.4m, or 72 cents a share.

### Champion Intl. profits up 69% in quarter

By Our Financial Staff

**CHAMPION INTERNATIONAL**, the world's largest paper producer, lifted fourth-quarter net earnings by 69 per cent to \$64.5m, or 37 cents a share, from \$38.1m, or 21 cents.

This took the full-year total to \$201m, or \$2.05, against \$103m, or \$1.03, last time. The results reflect generally strengthened conditions throughout the industry as well as cost-cutting and increased productivity.

Revenues for the year totalled \$1.1bn, compared with \$1.2bn previously, despite a fall to \$4.4m in the quarter from \$5.6m.

The board is recommending an increase in the dividend to 16 cents from 13 cents.

## North American quarterly results

BALL CORPORATION Packaging, Aerospace				DOW CORP. Chemicals, Machinery				STYRENE Specialty chemicals				WELLS FARGO BANK Bank holding company			
Fourth quarter	1986	1985	\$	Fourth quarter	1986	1985	\$	Fourth quarter	1986	1985	\$	Fourth quarter	1986	1985	\$
Revenue	251.2	252.0		Revenue	273.2	261.2		Revenue	350.4	375.4		Revenue	15.0	15.0	
Net profit	71.3	70.5		Net profit	23.0	21.0		Net profit	45.0	37.0		Net profit	15.0	15.0	
Net per share	0.40	0.40		Net per share	0.75	0.75		Net per share	0.25	0.25		Net per share	0.42	0.42	
Year	1,070	1,170		Year	1,040	1,040		Year	1,040	1,040		Year	1,040	1,040	
Revenue	3,510	3,510		Revenue	3,510	3,510		Revenue	3,510	3,510		Revenue	3,510	3,510	
Net profit	1,070	1,170		Net profit	1,070	1,170		Net profit	1,070	1,170		Net profit	1,070	1,170	
Net per share	0.50	0.50		Net per share	0.50	0.50		Net per share	0.50	0.50		Net per share	0.50	0.50	

## SAINSBURY'S

J Sainsbury plc

£100,000,000

Sterling Commercial Paper Programme

Arranger

S. G. Warburg & Co. Ltd.

Dealers

Swiss Bank Corporation International Limited

S. G. Warburg & Co. Ltd.

Issuing and Paying Agent

The Chase Manhattan Bank, N.A.

December 1986

U.S. \$250,000,000



**Crédit Lyonnais**

Floating Rate Notes Due 1996

Interest Rate	6 3/4% per annum
Interest Period	21st January 1987 21st July 1987
Interest Amount per U.S. \$10,000 Note due 21st July 1987	U.S. \$314.24

Credit Suisse First Boston Limited  
Reference Agent

### NOTICE OF PREPAYMENT



**The Kyowa Bank, Ltd.**  
(Incorporated with limited liability in Japan)

US\$20,000,000

Floating Rate Certificates of Deposit

Issued 24th February 1987

Maturity 29th February 1988; Callable 27th February 1987

Notice is hereby given in accordance with the conditions of the above certificates of deposit (the "Certificates") as printed on the reverse of the certificates that the Kyowa Bank, Ltd. (the "Bank") will prepay all the outstanding certificates on 27th February 1987 (the "Prepayment Date") at their principal amount.

Payment of the principal amount, together with accrued interest to the prepayment date will be made on the prepayment date against presentation and surrender of the certificates at the London Branch of the Kyowa Bank, Ltd., Princes House, 93-95 Gresham Street, London EC2V 7NA.

Interest will cease to accrue on the certificates on the prepayment date.

Manufacturers Hanover Limited  
Agent Bank

21st January 1987

### African Development Bank 11 1/2% Loan Stock 2010

Baring Brothers & Co., Limited announce, on behalf of African Development Bank, that in the 6 months preceding 4th January, 1987 none of the above Loan Stock was cancelled pursuant to the provisions of the purchase fund relating to the above Loan Stock. As at 4th January, 1987 £50,000,000 nominal amount of the above Loan Stock was outstanding.

Baring Brothers & Co. Limited  
Purchase Agent  
for  
African Development Bank

21st January, 1987

The First In-Depth Conference on -

### LEVERAGED BUY-OUTS IN EUROPE

with Mr. T.J. Roosthuis & over 20 leading local experts at the Dorchester Hotel, February 5th & 6th 1987  
Please contact: J. Gifford or Dr. M. Friescher, VENTURECORP  
Tel: 482 5357 or 439 6288

### ALLIANCE LEICESTER

Alliance & Leicester Building Society

£300,000,000

Floating Rate Notes 1994

Notice is hereby given that the Notes will bear interest at 11.08% per annum for the interest period 20th January, 1987 to 21st April, 1987.

Interest payable on the relevant interest payment date, 21st April, 1987 will amount to £138.12 per £100,000 Note and £2,762.41 per £1,000,000 Note.

Agent Bank

Morgan Guaranty Trust Company of New York  
London

This announcement appears as a matter of record only.

**OXYCHEM**  
CANADA INC.

A company jointly owned by L'Air Liquide and Atochem

Can. \$43,900,000  
Limited Recourse  
Project Financing

Arranged by

The Royal Bank of Canada

Provided by

The Royal Bank of Canada

Crédit Lyonnais Canada

July 1986

U.S. \$200,000,000  
**CANADIAN IMPERIAL BANK  
OF COMMERCE**  
(A Canadian Chartered Bank)



Floating Rate Debentures  
Due 1994

For the six months  
21st January, 1987 to 21st July, 1987  
In accordance with the provisions of the Debentures, notice is hereby given that the rate of interest has been fixed at 8 1/2% per cent. and that the interest payable on the relevant interest payment date, 21st July, 1987 against Coupon No. 10 will be U.S. \$317.92.

Agent Bank: Morgan Guaranty Trust Company of New York, London







# International Placing **SARRIO** Compañía Papelera de Leiza S.A. (Spain)

16,848 La Montañanesa S.A. 12.1% p.a.  
Convertible Bonds 1991

14,357 Sarrío Compañía Papelera de Leiza S.A.  
10.9% Convertible Bonds 1990

both immediately convertible into  
**952,367 shares in**  
**SARRIO Compañía Papelera de Leiza S.A.**

**CMB**  
Benito Concha y Monjardín S.A.  
Sociedad Instrumental de  
Agentes de Bolsa

**SAVORY MILLN LTD.**  
(Members of the Stock Exchange, London)

December 1986

## U.S. \$200,000,000 **Hydro-Quebec** Floating Rate Notes, Series FY, Due July 2002

Interest Period 21st January 1987  
21st July 1987

Interest Amount per  
U.S.\$10,000 Note due  
21st July 1987 U.S.\$304.81

Credit Suisse First Boston Limited  
Agent Bank

### Bank of Greece

U.S.\$150,000,000  
Floating Rate Notes  
due 1994

Notice is hereby given that the  
Rate of Interest relating to the  
above issue has been fixed at  
6 1/2 per cent for the period  
21st January, 1987 to 21st April,  
1987.

Total interest payable on 21st  
April, 1987 per U.S.\$10,000  
Note will be U.S.\$320.69 and per  
U.S.\$250,000 Note will be  
U.S.\$801.74.

Agent Bank  
Morgan Guaranty Trust Company  
of New York  
London



## **HALIFAX** BUILDING SOCIETY

U.S. \$150,000,000  
7 1/2 per cent. Notes 1992

The following have agreed to subscribe or procure subscribers for the Notes:

Credit Suisse First Boston Limited	Bache Securities (U.K.) Inc.
Bankers Trust International Limited	Morgan Grenfell & Co. Limited
Banque Nationale de Paris	Banque Paribas Capital Markets Limited
Barclays de Zoete Wedd Limited	Baring Brothers & Co., Limited
Citicorp Investment Bank Limited	County NatWest Capital Markets Limited
Deutsche Bank Capital Markets Limited	Mitsubishi Trust International Limited
The Nikko Securities Co., (Europe) Ltd.	Nomura International Limited
Salomon Brothers International Limited	Swiss Bank Corporation International Limited
Union Bank of Switzerland (Securities) Limited	S.G. Warburg, Akroyd, Rowe & Pitman, Mullens Securities Ltd.
Westdeutsche Landesbank Girozentrale	

The issue price of the Notes is 100% per cent. of their principal amount. Application has been made to the Council of The Stock Exchange for the Notes to be admitted to the Official List.

Interest will be payable annually in arrear on 18th February of each year, the first such payment to be made on 18th February, 1988.

Listing Particulars relating to the Notes and the Society are available in the statistical service of Exel Statistical Services Limited and copies may be obtained during usual business hours up to and including 23rd January, 1987 from the Company Announcements Office of The Stock Exchange and up to and including 4th February, 1987 from:

Credit Suisse First Boston Limited, 22 Bishopsgate, London EC2N 4BQ	Morgan Grenfell Securities Limited, 20 Finsbury Circus, London EC2M 7BB and The Stock Exchange	Orion Royal Bank Limited, 1 London Wall, London EC2Y 5JX	Halifax Building Society, Trinity Road, Halifax, West Yorkshire HX1 2RG
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21st January, 1987

## INTERNATIONAL COMPANIES and FINANCE

### First listing for Singapore market

BY STEVEN BUTLER IN SINGAPORE

SINGAPORE'S new second-tier stock market, the Stock Exchange of Singapore (SES), is set to have its first listing, after 7m shares of the government-owned Singapore National Printers go on offer to the public today.

The shares, of 50 cents nominal value, will be issued at \$1 and represent 37 per cent of the company's issued equity. The balance is to be held by Tanasek Holdings, the govern-

ment holding company.

SNP has enjoyed a monopoly on government printing operations and has in recent years expanded to perform printing work on a commercial basis. Profits before tax for 1986 are estimated at S\$1.2m (US\$564,000), and are projected to rise to S\$1.7m this year, on an expected turnover of S\$2.4m. The offering will be watched keenly as a first indication of how successful the new market is likely to be. Sesdaq was aimed

at encouraging new, growing companies to seek public listing. Even though they may not meet requirements for listing on the Stock Exchange of Singapore (SES).

Sesdaq, in contrast to SES, will be scrippless and will have a system of market makers. Brokers have reacted somewhat sceptically to the SNP offering. Although they believe the Government will do what is necessary to make the flotation a success, the projected price

earnings ratio, at 15, may not be a great bargain.

There are also questions about why the listing on a market designed for adventurous young companies should be an established, government-owned enterprise. This had raised doubts about the purpose of the new market.

Of the 7m shares, 5m will be newly issued; 1.5m shares will be placed privately with market makers to enable them to make a market for the new shares.

### Nine-month profits at Honda fall by 45%

By Yoko Shibata in Tokyo

HONDA, the Japanese car and motorcycle producer, suffered from the year's steep appreciation in its nine months to November, with consolidated net profits down by 45.5 per cent to ¥63.47bn (¥11.5m), or ¥465 per depositary receipt compared with ¥118.8.

The group said that although most of its consolidated overseas subsidiaries continued to increase sales in their local currencies, denominated in yen these declined by 7.4 per cent. As a result, consolidated sales for the first nine months amounted to ¥2,098.5bn, down 3 per cent.

Domestic sales showed a 7.7 per cent increase from a year ago, helped by increased sales of cars. Worldwide sales of motorcycles declined by 25.5 per cent to ¥279.5bn, while car sales gained 5.3 per cent to ¥1,434.1bn.

For the latest three months, group net earnings were nearly halved to ¥17.15bn from ¥33.92bn, on flat sales of ¥565.5bn against ¥565.5bn. Net earnings per American or European share were given as ¥173, down from ¥334.

Last March, Honda revealed a drastic three-year restructuring programme starting from this March, which is intended to enable the company to earn profits even with an exchange rate of ¥120 to the dollar in 1989. The plan includes streamlining production lines and expanding overseas production.

### Increased production from two JCI gold mines

BY JIM JONES IN JOHANNESBURG

RANDFONTEIN ESTATES and Western Areas, the two gold mines managed by Johannesburg Consolidated Investment (JCI), have recorded increased production in last year's December quarter and have overcome most of the teething problems arising from the introduction of the new metal mill which involves major mechanical programmes and is new to South Africa's labour-intensive gold mining industry.

Randfontein raised mill throughput to 1.7m tonnes from the previous quarter's 1.66m tonnes and increased grade to 4.1 grams per ton (g/t) from 3.7 g/t. Revenue from gold was restrained by a drop in the average rand-denominated gold price but nevertheless increased to R205m (\$101m or \$65.8m) from R200m.

Western Areas' gold recovery grade was unchanged at 4 g/t but the mill throughput increased to 1.03m tonnes from 946,000 tonnes. Revenue from gold increased to R116m from R102m, helped by the winding down of gold hedging contracts.

Forward contracts in force at the end of December are believed to have covered about 20 per cent of the mine's expected annual gold output. At the end of September the proportion was about 40 per cent.

In the six months to December Randfontein's distributable earnings after capital spending were 834 cents a share and the mine declared an interim dividend of 750 cents. Western Areas had an interim distributable deficit of 2.9 cents a share but declared an unchanged interim dividend of 18 cents a share.

Although the mine dipped into reserves to pay the dividend, it is confident that earnings will be strong during the

second half of the year. At present just under half Randfontein's ore production is produced using traditional mining equipment but this is expected to increase to 60 per cent by July.

Higher earnings for the December quarter are reported by the gold and base metal mines in the Anglovaal group, adds Kenneth Marston, Mining Editor.

Hartebeestfontein lifted working profits as a result of

NET PROFITS				
	Dec	Sept	June	
	000	000	000	
Consolidated				
Murchison	4,326	4,120	4,143	
Transvaal	14,854	9,200	11,557	
Hartebeest	63,718	53,847	72,461	
Lorraine	16,319	11,031	14,232	
Pretoria	5,313	3,408	4,276	
Randfontein	86,157	86,230	76,270	
Western Areas	29,487	10,673	36,729	
1 Restated.				

increased gold production and a higher bullion price. A further uplift to the mine's net profits came from a reduced tax charge.

A sharp increase in tax-offsetting capital expenditure also resulted in higher earnings for Eastern Transvaal Consolidated. The tax charge at Lorraine was little affected and gold output was slightly lower.

The copper and zinc-producing Prieska did well thanks to an extra shipment of copper concentrates deferred from the previous quarter and an award of R4.2m received following arbitration proceedings involving the mine's main customer Consolidated Murchison, the gold and antimony producer, saw non-mining income fall from the previous quarter's exceptional level but earnings rose following a tax credit

### MIM Holdings well ahead in first half

By Kenneth Marston, Mining Editor

MIM HOLDINGS, the Australian base metal and coal producer based in Queensland, yesterday reported that all its operations had traded profitably in the first half to December, with net operating profits for the period rising to A\$38.96m (US\$ 25.4m or £16.6m) from A\$30.79m a year earlier.

On the latest occasion, however, the company has had to provide for the amortisation of unrealised exchange losses on borrowings, in compliance with Australia's new accounting standards.

Consequently, the latest results are subject to an extraordinary charge of A\$50.31m, which leaves an overall loss of A\$11.25m. The interim dividend is unchanged at 2 cents.

The company says that higher metal prices received in terms of Australian dollars offset lower sales, notably of copper and silver. Higher production and sales were achieved at the Newlands, Collingville and Oak Creek coal operations, although world coal prices continued to ease.

### Kumagai Gumi suffers 20% decline for year

By Our Tokyo Staff

KUMAGAI GUMI, the leading Japanese construction company which has been aggressively expanding overseas, suffered a 20.1 per cent fall in consolidated net profits to ¥13.14bn (¥6.8m) in the year to September.

The higher proportion of contracting projects abroad meant it was adversely affected by the yen's steep appreciation. Group net earnings per share declined to ¥28.39 from ¥42.31.

Turnover increased 14.7 per cent to ¥860.52bn, supported by public works civil engineering contracts and steady private-sector demand particularly for office buildings. The turnover total included property sales of ¥116.81bn, up 66 per cent.

Completions overseas increased 35 per cent to ¥20bn, but the group barely broke even as a result of losses on some projects.

Orders received during the year surpassed the ¥1,000bn mark for the first time to reach ¥1,400bn. However, overseas orders fell 33 per cent to ¥290bn, affected by the rise in the yen.

For the current year, Kumagai Gumi expects a hangover from unprofitable orders received during the construction industry recession, and has projected setbacks in sales and profits.

### Modest earnings rise for Japanese printing groups

BY OUR TOKYO STAFF

JAPAN'S TWO largest printing companies achieved modest earnings growth in the half-year to November, hampered in part by an erosion of profitability in the electronics sector.

Dai Nippon Printing, the industry leader, lifted interim pre-tax profits by 3.1 per cent to ¥79.81bn (¥18.5m). Net profits were 1 per cent higher at ¥72.94bn, on turnover of ¥739.49bn, up 4.7 per cent.

The company's earnings increase was scribbled largely to an increased surplus on financial transactions, mainly in fund management which provided a ¥3bn surplus. Operating profits deteriorated by 3.7 per cent, showing the first fall in 13 years.

Sales in commercial printing, the mainline of revenue, showed a steady 7 per cent growth. Sales of integrated circuit lead-frames and photomasks flattened out, reflecting falling semiconductor prices.

Full-year pre-tax profits are estimated to rise 2 per cent to

¥85.3bn, on sales of ¥760bn, up 5.8 per cent. The company will maintain its annual dividend at ¥10 per share, including an interim payout of ¥3.

Teppan Printing lifted pre-tax profits a marginal 0.3 per cent to ¥19.85bn, up 3.9 per cent, on sales of ¥310.68bn, ahead by 2.6 per cent.

The company attributed the modest performance to the deflationary squeeze caused by the yen's steep appreciation, even though it was not directly engaged in exports. The interim dividend per share is unchanged at ¥4.50 to pay ¥9 for the year.

During the period, sales in securities printing rose 5.9 per cent, reflecting growing demand for cash and credit cards. The company expects full-year pre-tax profits to reach ¥39bn, up 1 per cent, and net profits to be ¥18.5bn, up 3 per cent, on sales 4 per cent ahead at ¥620bn.

### NOTICE OF REDEMPTION

#### Kaiser Aluminum & Chemical International Company

5% Subordinated Guaranteed Sinking Fund Debentures Due 1988

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of February 1, 1968 and the Debentures of the above-described issue, there has been drawn by lot for redemption on February 1, 1987 at 100% of the principal amount thereof through operation of the Sinking Fund, \$1,500,000 principal amount of said Debentures bearing the prefix M and the following numbers:

5	1845	3405	5305	6912	8809	10209	12112	14045	16345	18699	20882	23313	25705	27345	28774
9	1849	3409	5309	6936	8812	10212	12115	14074	16348	18699	20882	23313	25705	27345	28774
13	1853	3413	5313	6945	8815	10215	12118	14077	16351	18699	20882	23313	25705	27345	28774
17	1857	3417	5317	6949	8818	10218	12121	14076	16354	18699	20882	23313	25705	27345	28774
21	1861	3421	5321	6953	8821	10221	12124	14075	16357	18699	20882	23313	25705	27345	28774
25	1865	3425	5325	6957	8824	10224	12127	14074	16360	18699	20882	23313	25705	27345	28774
29	1869	3429	5329	6961	8827	10227	12130	14073	16363	18699	20882	23313	25705	27345	28774
33	1873	3433	5333	6965	8830	10230	12133	14072	16366	18699	20882	23313	25705	27345	28774
37	1877	3437	5337	6969	8833	10233	12136	14071	16369	18699	20882	23313	25705	27345	28774
41	1881	3441	5341	6973	8836	10236	12139	14070	16372	18699	20882	23313	25705	27345	28774
45	1885	3445	5345	6977	8839	10239	12142	14069	16375	18699	20882	23313	25705	27345	28774
49	1889	3449	5349	6981	8842	10242	12145	14068	16378	18699	20882	23313	25705	27345	28774
53	1893	3453	5353	6985	8845	10245	12148	14067	16381	18699	20882	23313	25705	27345	28774
57	1897	3457	5357	6989	8848	10248	12151	14066	16384	18699	20882	23313	25705	27345	28774
61	1901	3461	5361	6993	8851	10251	12154	14065	16387	18699	20882	23313	25705	27345	28774
65	1905	3465	5365	6997	8854	10254	12157	14064	16390	18699	20882	23313	25705	27345	28774
69	1909	3469	5369	7001	8857	10257	12160	14063	16393	18699	20882	23313	25705	27345	28774
73	1913	3473	5373	7005	8860	10260	12163	14062	16396	18699	20882	23313	25705	27345	28774
77	1917	3477	5377	7009	8863	10263	12166	14061	16399	18699	20882	23313	25705	27345	28774
81	1921	3481	5381	7013	8866	10266	12169	14060	16402	18699	20882	23313	25705	27345	28774
85	1925	3485	5385	7017	8869	10269	12172	14059	16405	18699	20882	23313	25705	27345	28774
89	1929	3489	5389	7021	8872	10272	12175	14058	16408	18699	20882	23313	25705	27345	28774
93	1933	3493	5393	7025	8875	10275	12178	14057	16411	18699	20882	23313	25705	27345	28774
97	1937	3497	5397	7029	8878	10278	12181	14056	16414	18699	20882	23313	25705	27345	28774
101	1941	3501	5401	7033	8881	10281	12184	14055	16417	18699	20882	23313	25705	27345	28774
105	1945	3505	5405	7037	8884	10284	12187	14054	16420	18699	20882	23313	25705	27345	28774
109	1949	3509	5409	7041	8887	10287	12190	14053	16423	18699	20882	23313	25705	27345	28774
113	1953	3513	5413	7045	8890	10290	12193	14052	16426	18699	20882	23313	25705	27345	28774
117	1957	3517	5417	7049	8893	10293	12196	14051	16429	18699	20882	23313	25705	27345	28774
121	1961	3521	5421	7053	8896	10296	12199	14050	16432	18699	20882	23313	25705	27345	28774
125	1965	3525	5425	7057	8899	10299	12202	14049	16435	18699	20882	23313	25705	27345	28774
129	1969	3529	5429	7061	8902	10302	12205	14048	16438	18699	20882	23313	25705	27345	28774
133	1973	3533	5433	7065	8905	10305	12208	14047	16441	18699	20882	23313	25705	27345	28774
137	1977	3537	5437	7069	8908	10308	12211	14046	16444	18699	20882	23313	25705	27345	28774
141	1981	3541	5441	7073	8911	10311	12214	14045	16447	18699	20882	23313	25705	27345	28774
145	1985	3545	5445	7077	8914	10314	12217	14044	16450	18699	20882	23313	25705	27345	28774
149	1989	3549	5449	7081	8917	10317	12220	14043	16453	18699	20882	23313	25705	27345	28774
153	1993	3553	5453	7085	8920	10320	12223	14042	16456	18699	20882	23313	25705	27345	28774
157	1997	3557	5457	7089	8923	10323	12226	14041	16459	18699	20882	23313	25705	27345	28774
161	2001	3561	5461	7093	8926	10326	12229	14040	16462	18699	20882	23313	25705	27345	28774
165	2005	3565	5465	7097	8929	10329	12232	14039	16465	18699	20882	23313	25705	27345	28774
169	2009	3569	5469	7101	8932	10332	12235	14038	16468	18699	20882	23313	25705	27345	28774
173	2013	3573	5473	7105	8935	10335	12238	14037	16471	18699	20882	23313	25705	27345	28774
177	2017	3577	5477	7109	8938	10338	12241	14036	16474	18699	20882	23313	25705	27345	28774
181	2021	3581	5481	7113	8941	10341	12244	14035	16477	18699	20882	23313	25705	27345	28774
185	2025	3585	5485	7117	8944	10344	12247	14034	16480	18699	20882	23313	25705	27345	28774
189	2029	3589	5489	7121	8947	10347	12250	14033	16483	18699	20882	23313	25705	27345	28774
193	2033	3593	5493	7125	8950	10350	12253	14032	16486	18699	20882	23313	25705	27345	28774
197	2037	3597	5497	7129	8953	10353	12256	14031	16489	18699	20882	23313	25705	27345	28774
201	2041	3601	5501	7133	8956	10356	12259	14030	16492	18699	20882	23313	25705	27345	28774
205	2045	3605	5505	7137	8959	10359	12262	14029	16495	18699	20882	23313	25705	27345	28774
209	2049	3609	5509	7141	8962	10362	12265	14028	16498	18699	20882	23313	25705	27345	28774
213	2053	3613	5513	7145	8965	10365	12268	14027	16501	18699	20882	23313	25705	27345	28774
217	2057	3617	5517	7149	8968	10368	12271	14026	16504	18699	20882	23313	25705	27345	28774
221	2061	3621	5521	7153	8971	10371	12274	14025	16507	18699	20882	23313	25705	27345	28774
225	2065	3625	5525	7157	8974	10374	12277	14024	16510	18699	20882	23313	25705	27345	28774
229	2069	3629	5529	7161	8977	10377	12280	14023	16513	18699	20882	23313	25705	27345	28774
233	2073	3633	5533	7165	8980	10380	12283	14022	16516	18699	20882	23313	25705	27345	28774
237	2077	3637	5537	7169	8983	10383	12286	14021	16519	18699	20882	23313	25705	27345	28774
241	2081	3641	5541	7173	8986	10386	12289	14020	16522	18699	20882	23313	25705	27345	28774
245	2085	3645	5545	7177	8989	10389	12292	14019	16525	18699	20882	23313	25705	27345	28774
249	2089	3649	5549	7181	8992	10392	12295	14018	16528	18699	20882	23313	25705	27345	28774
253	2093	3653	5553	7185	8995	10395	12298	14017	16531	18699	20882	23313	25705	27345	28774
257	2097	3657	5557	7189	8998	10398	12301	14016	16534	18699	20882	23313	25705	27345	28774
261	2101	3661	5561	7193	9001	10401	12304	14015	16537	18699	20882	23313	25705	27345	28774
265	2105	3665	5565	7197	9004	10404	12307	14014	16540	18699	20882	23313	25705	27345	28774
269	2109	3669	5569	7201	9007	10407	12310	14013	16543	18699	20882	23313	25705	27345	28774
273	2113	3673	5573	7205	9010	10410	12313	14012	16546	18699	20882	23313	25705	27345	28774
277	2117	3677	5577	7209	9013	10413	12316	14011	16549	18699	20882	23313	25705	27345	28774
281	2121	3681	5581	7213	9016	10416	12319	14010	16552	18699	20882	23313	25705	27345	28774
285	2125	3685	5585	7217	9019	10419	12322	14009	16555	18699	20882	23313	25705	27345	28774
289	2129	3689	5589	7221	9022	10422	12325	14008	16558	18699	20882	23313	25705	27345	28774
293	2133	3693	5593	7225	9025	10425	12328	14007	16561	18699	20882	23313	25705	27345	28774
297	2137	3697	5597	7229	9028	10428	12331	14006	16564	18699	20882	23313	25705	27345	28774
301	2141	3701	5601	7233	9031	10431	12334	14005	16567	18699	20882	23313	25705	27345	28774
305	2145	3705	5605	7237	9034	10434	12337	14004	16570	18699	20882	23313	25705	27345	28774
309	2149	3709	5609	7241	9037	10437	12340	14003	16573	18699	20882	23313	25705	27345	28774
313	2153	3713	5613	7245	9040	10440	12343	14002	16576	18699	20882	23313	25705	27345	28774
317	2157	3717	5617	7249	9043	10443	12346	14001	16579	18699	20882	23313	25705	27345	28774
3															



## UK COMPANY NEWS

## Matthew Clark falls 9% after cocktail launch costs

THE COST of establishing its new cocktail, West Coast Cooler, saw interim profits at Matthew Clark (Holdings), disappoint market expectations of £2.2m with a 9.3 per cent fall from £2.89m to £2.62m.

Mr Francis Clark, chairman, said the creation of Moreland Agencies to distribute Benelux and Lang's whiskies led to higher overheads for the wine and spirit group.

"It is anticipated that these will be absorbed both by the growth of West Coast Cooler and the development of new brands."

Establishing the Australian operation caused further losses, he said. But two important agencies had been obtained, tight budgetary controls installed and much improved figures were expected.

"The development of the company has continued during the year and the reduction in profits in no way diminished the board's confidence in the future," he said.

"Turnover, excluding duty,

was up 9.9 per cent from £23.56m to £25.81m. After tax and minority interests attributable profit stood at £881,000 (£1.03m). Earnings per ordinary share were 10.1p (11.9p).

The board declared a higher interim dividend of 2.5p (3p).

The company's traditional



lines showed a 7 per cent profit growth. The Sealark Transport division produced a profit for the first time and the Finsbury Distillery made good progress, said Mr Clark.

The Christmas trade was better than last year and a satisfactory second six months is expected.

## comment

A profits decline is rarely a welcome sight in the stock market but there was no whiff of short-termism in the response to Matthew Clark's figures yesterday: faced with the 9 per cent decrease at the pre-tax level and a 15 per cent decline in earnings, the market put the share price up 5p to 465p. If it had not been for the three collars of Clark's expansion plans, profits would have been ahead, though not by much: the softness of the last Budget left Clark holding duty-paid stocks far longer than usual, with inevitable consequences for net interest receivable. The most important second half should enable the company to show a modest full-year advance to around £7m thanks to a good Christmas and the elimination of some of the first-half costs. After a tax charge of 35 per cent, that puts the shares on a fairly rich p/e multiple of nearly 15, but the price is looking conditionally ahead to £8m or so for the following year rather than the 1987 figure.

## TSL profits fall sharply to £0.6m

DIFFICULT MARKET conditions and intensified competition led to a sharp decline in 1986-87 profits of TSL Group, maker of vitreous silica and fused quartz products.

Despite a turnover virtually maintained at £19.4m, against £19.5m, pre-tax profits tumbled from £2.55m to £577,000 for the year ended October 31 1986. At the interim stage, profits had plunged to £69,000 (£1.38m).

Although the interim dividend was held at 1p, there is no final (2p last year).

Stated earnings per share fell from 18.5p to 3.56p. Tax charge was £201,000 (£258,000) and after an extraordinary credit of £57,000 (nil) and minorities, the attributable surplus declined from £1.85m to £442,000.

Mr W. H. N. Wilkinson, the chairman, said the West German company had an excellent year and the move to larger premises should mean further growth.

He reported that the group's holding in its Japanese associate, Japan High Purity Silica, had been reduced from 50 per cent to 19 per cent.

Objectives should be realised in the longer term, he said.

## comment

A chapter of disasters from TSL, which was one of the worst performing shares of 1986, the semiconductor market has fallen out of bed and fibre optics, in which TSL has invested a lot, has yet to show a worthwhile return. The result has been losses in the joint

venture with Mitsubishi Metal, which will now go off balance sheet because of the reduction in the holding to 19 per cent, and redundancies at the Walsingham factory which cost £250,000. In addition, TSL's market for supplying aircraft engine cores has virtually disappeared and losses at the glass subsidiary were around £100,000. The group has managed to hang on to its turnover but only by replacing semiconductor servicing with quartz tubes and moulded vessels, which carry much lower margins. Although there should be loss elimination this year, a full recovery depends on the health of the semiconductor industry, which is showing only limited signs of a bounce-back. Pre-tax profits may touch £1.5m, putting the shares at 78p on a prospective p/e of 9. They are unlikely to be attractive to many, especially since the yield support has gone.

## Borthwicks ahead

Mr Lewis Robertson, the chairman of Borthwicks, international meat trader, told the annual meeting yesterday that results of the continuing group for the first three months of 1986-87 were well ahead of the corresponding period.

He added that present indications were that full year results should show considerable further progress.

Borrowings continued at a satisfactory and much lower level, new products were being developed and some interesting acquisition possibilities were being explored, he said.

## Tip Top Drugstores rises 23%

BY ALICE RAWSTHORN

Tip Top Drugstores, which went public last spring, yesterday unveiled a 23 per cent rise in pre-tax profits to £785,000 for the first half of the financial year. The growth was achieved despite intense competition within the drugstore field.

During 1986 Tip Top, like most of its competitors, suffered from the pressure imposed by the Boots "You can't buy cheaper" campaign introduced in February. Sales growth in existing stores was relatively modest, at less than 2 per cent. The increase in turnover, of 16 per cent to £16.78m, was gained chiefly from the progress of new stores.

"Boots is still keeping up the pressure on prices and will continue to make life very difficult for drugstores," said Mr Frederick Brown, Tip Top's chairman. The company intends to counter this by introducing more own label and higher value products.

Own label goods provided 14 per cent of sales in the last financial year and, according to Mr Brown, should exceed the target of 20 per cent in the current year. Tip Top is also intensifying its diversification into value-added accessories.

The capital raised by the flotation has been ploughed into extending central warehousing facilities and opening new stores. Tip Top opened 12 new stores in the first half and intends to open eight in the second, bringing the total to 102 units. It

has now expanded from its Northern base into the Midlands and is considering a move into the South.

In the interim period, to November 28, Tip Top's earnings per share increased to 4.25p (3.82p). The board proposes to pay an interim dividend of 2.5p (2.25p).

Mr Keith Hardisty, Tip Top's financial director, has resigned because of "unforeseen domestic circumstances" and has been succeeded by Mr John Marsden.

comment

In many ways the flurry of interest created by Tip Top's flotation marked the end of the stock market's love affair with the drugstore phenomenon. Boots has, at long last, retaliated. The competitive prices, with which the drugstores broke into the toiletries market, have evaporated, leaving companies like Tip Top to tackle the arguably more difficult task of representing themselves as value added retailers. Meanwhile new stores are providing a useful boost to sales and the company is considering acquisitions as a means of accelerating its opening programme. With the warehouse in Wetherby it has a base from which to service the whole country and enough capacity for 180 units and for three years.

## COMPANY NEWS IN BRIEF

**NEW TOKYO INVESTMENT TRUST** Net asset value at December 31 1986: £34.5p (28.1p a year earlier). Net revenue: £63,000 (£280,000) after tax of £106,000 (£187,000). Earnings 0.3p (1.13p) per 50p share. Dividend 0.3p (0.8p) net.

**MAJEDIE INVESTMENTS** (Investment trust): Net asset value at December 31 1986 stood at 27.9p per 10p share against 26.2p

three months earlier. During the quarter net assets, including listed investments with a £60m market value, rose from £88.82m to £73.17m.

**CRESCENT JAPAN INVESTMENT TRUST** Dividend 0.3p (0.35p) net for 1986. Earnings per 50p share 0.35p (0.43p); net asset value per share 30.4p (17.8p). A one-for-one scrip issue is proposed.

## US\$250,000,000

## SECURITY PACIFIC CORPORATION

Floating Rate Subordinated Capital Notes due 1997

Notaholders are advised that for the interest period from November 21, 1986 to February 20, 1987 inclusive, the sum of US\$161.35 will be payable on the interest payment date, February 22, 1987, per US\$1,000 Principal Amount of Notes.

The Chase Manhattan Bank, N.A. London, Agent Bank

## FIRST CITY

## BANCORPORATION

OF TEXAS, INC.

US\$100,000,000

Floating Rate Notes

due January, 1995

In accordance with the provisions of the indenture, the rate of interest for the three months period 22nd January, 1987 to 22nd April, 1987, has been fixed at 6 1/2 per cent per annum, interest will be payable on 22nd April, 1987, at US\$168.35 on 22nd April, 1987.

MANUFACTURERS HANOVER

TRUST COMPANY

Agent Bank

## GRANVILLE SPONSORED SECURITIES

High Low	Company	Price	Change	div. (%)	P/E
146 111	Ass. Brit. Ind. Ordinary	146	+1	7.3	8.0
150 121	Ass. Brit. Ind. CULS	150	+1	10.0	8.7
40 28	Armstrong and Rhodes	35	-	4.2	12.0
72 64	BIB Design Group (USM)	72	-	1.4	1.8
215 108	Borden Hill Group	215	-	4.8	2.1
88 56	Bray Technologies	88	-	2.5	2.2
107 88	CCL Group 11pc Conv. Pl.	107	-	15.7	15.9
272 118	Carborundum Ordinary	272	-	10.1	14.4
126 93	Carborundum 7.5pc Pl.	126	-	3.6	4.2
97 57	Ind. Precision Castings	97	-	3.3	14.1
176 130	Iels Group	176	-	8.1	10.0
236 101	Jackson Group	236	-	12.8	14.3
377 280	James Burrough	377	-	17.0	13.4
1006 462	Multihouse NV (Amst)	1006	+10	-	-
380 260	Record Highway Ordinary	380	-	14.1	17.0
100 83	Record Highway 10pc Pl.	100	-	-	-
80 67	Rodgers	80	-	-	-
40 30	Sarsons	40	-	5.7	4.0
144 67	Tandem and Caffine	144	-	2.9	2.5
340 321	Trevelyan Holdings	340	-	7.8	13.4
78 42	Unilock Holdings (SE)	78	-	3.0	4.2
119 65	Water Alexander	119	-	17.4	19.2
200 180	W. S. Yates	200	-	5.6	5.8
58 67	West Yorks. Ind. Hosp. (USM)	58	-	-	-

Granville & Company Limited  
8 Lower Lane, London EC3R 8BP  
Telephone 01-421 1212  
Member of FIMBRA

Granville Davies Coleman Limited  
27 Lower Lane, London EC3R 8BT  
Telephone 01-421 1212  
Member of the Stock Exchange

## Anglovaal Group

Mining companies' reports - Quarter ended 31 December 1986

## Hartbeestfontein Gold Mining Co Ltd

Issued capital: 112 000 000 shares of 10 cents each

	Quarter ended 31 Dec. 1986	Quarter ended 30 Sept. 1986	Six months ended 31 Dec. 1986
Operating results			
Gold recovered	758 000	758 000	1 516 000
Gold recovered	7 580 000	7 580 000	15 160 000
Costs	10.0	10.0	10.0
Revenue	377.15	300.01	308.61
Costs	199.24	199.24	398.48
Profit	207.91	120.77	202.88
Revenue	253 084	237 508	490 592
Costs	151 217	151 217	302 434
Profit	101 867	86 291	174 176

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## UK COMPANY NEWS

Ian Hamilton Fazey joins the Pilkington celebrations

## Charging their glasses at St Helens

"I DON'T know whether it will actually be on champagne," said Councillor Mike Doyle, chairman of the Economic Development Committee of the solidly Labour St Helens town council, "but some of us are going to be bevvied for weeks on the strength of this."

Minutes before, BTR had withdrawn its bid for St Helens-based Pilkington. But was this just the glassmaker's victory?

"It's the town that's won," Mr Doyle said. "The community fought for this. It has emerged stronger. This is what happens when the public and private sectors work together."

Champagne there was, however, up the road from the town hall in Pilkington's world headquarters. One popping cork smashed into a light fitting and broke it.

The branch secretaries of the General, Municipal and Boilermakers and the Amalgamated Engineering unions, Mr John Smith and Mr Jim Bond respectively, were soon joining office workers in the celebrations.

They were en route to Runcorn to catch a Liverpool-London inter-city express to see their MP, Mr John Evans, about next Tuesday's planned mass lobby of Parliament when they heard the news on the radio.

They turned round and went straight back to Pilkington's HQ, the need for the mass lobby spent.

"I feel just like the real James Bond tonight," Mr Bond said, sipping champagne from



Councillors in the pink. Marie Rimmer, leader of St Helens Council, and Mike Doyle, its economic chairman.

a paper cup.

Full-scale union celebrations were being planned at the nearby Ravenhead Club and were expected to last much of the night. Members of the company's management were invited and would attend.

Mr Smith said: "We shall not be taking the view that the management owes us anything in exchange for our support in resisting the bid."

"The atmosphere of mutual support that has come from our standing together is some-

thing we never want to lose.

"But we will be resuming normal negotiations on pay tomorrow. We don't expect them to be any easier than at any time in the past two years. However, the £250 profit forecast is very useful information for our side."

St Helens town centre was almost deserted when the news came through. It was one of those dark, dank and drizzling days when it never quite got light from dawn to dusk.

But shoppers whose faces were etched with the misery of a cold winter broke into smiles when the news was broken to them.

"People here are very proud of Pilkington," said Mrs Brenda Frodsham of the borough's only village of Rainford, who organises Women's Institute visits to the glassworks and glass museum.

"I don't work for them but I've relatives and neighbours who do. What all this proves is that if a firm looks after its employees, the employees will stick by their firm."

In the Tintine market, deep in the heart of the LaGrange Arcade, Mrs Doris Seddon, manager of Barker's the Florists, said: "I'm thrilled to hear Pilkington has won. None of us wanted BTR. Pilkington has made this town and that's it."

Soon after opening time the pub opposite Pilkington's main entrance filled quickly with celebrators.

This might well have been named for the attitude of Pilkington's main institutional shareholders—it is called The Bird's Hand.

Today there will be new flags flying around the town and on the roof of the glassworks outside Pilkington's HQ.

They were ordered two weeks ago and a frantic scramble was under way last night to get to St Helens by dawn. They are Pilkington house flags, emblazoned with the words "We've won."

## WHY THE DECISION TO ABANDON THE OFFER WAS TAKEN

THIS IS the full text of the statement issued by BTR yesterday announcing that it was abandoning its bid for Pilkington Brothers.

"We have reconsidered our offer for Pilkington in the light of:

(a) their forecast of profits for 1986-87 and widely discussed estimates of those for 1987-88;

(b) the short and long term effect of unusually aggressive

price increases.

(c) advice on the price at which major institutions would sell their holdings.

"Our conclusion is that the revision necessary for a bid to succeed would now involve a price, for a cyclical business, greater than any which could be within the best interests of BTR shareholders. We will therefore allow our bid to lapse.

"Our decision is a manifesta-

tion of the workings of the free market whose judgment we may not always respect but whose verdict we will always accept.

For BTR the sole issue has been that of under-management of important and sizeable resources—a challenge to which Pilkington have made a spirited response and we wish them well for the future.

"Many other issues, of current interest, were raised, perhaps more than during any

previous bid. Business philosophies, time horizons, and regional employment, merger policy, focused undertakings, trade union relationships etc.

"These may warrant serious discussion but not in the context of defensive backshot or as pawns in political popularity stakes. BTR will continue to contribute to any worthy considerations of those issues on suitable future occasions."

## Queens Moat

Following the acquisition of a Dutch hotel group in December for £15.5m Queens Moat Houses has continued its European expansion via the purchase of its first hotels in West Germany and Belgium at a total cost of £2m.

In Germany, the company has completed the purchase of the four star 141 bedroom Holiday Inn at Kassel, from the Globana Hotel Group and in Belgium conditional contracts have been exchanged to purchase the four star Holiday Inn, at Liege, from Holiday Inns.

Considerations will be financed by way of short term DM and BF facilities secured on non-UK assets.

## Stake in Murray Management

BY NIKKI TAIT

Kemper Financial Services, a wholly-owned subsidiary of the Kemper Corporation—one of Chicago's largest investment management companies—has acquired a 9.4 per cent stake in Murray Management, the parent company of the unquoted Glasgow-based fund management group, Murray Johnstone.

It is also taking a 7.5 per cent holding in Murray Johnstone Holdings (1984).

The shares have been acquired partly from the Murray trusts—Murray International, Murray Income, Murray Smaller Markets and Murray Ventures—and partly

from staff. Prior to the Kemper purchase, the Murray trusts held 62 per cent of Murray Management and staff 38 per cent.

Kemper and Murray Johnstone have run a joint venture pension funds for six years and funds under management there total around \$200m (£131m).

Murray Johnstone said yesterday that there was no immediate intention for Kemper to raise its stake further, but it would have first refusal on any future share sales by staff or the trusts.

There is a similar arrangement for Murray to buy any shares Kemper may wish to sell.

## Barratt share sale

Sir Lawrie Barratt, chairman of Barratt Developments, has sold 634,640 shares in the company. The company's latest report for the year to June said Sir Lawrie held 1,646,640 shares. Barratt's shares closed yesterday at 169p, up 7p.

Sir Lawrie was unavailable for comment on his reasons for selling the shares.

## T &amp; N continues fight for damages

By David Goodhart

Turner & Newall continued yesterday that it is continuing to pursue its claim for damages against the merchant bank Hill Samuel and broker Cazenove following the frustration of its first bid for AE last September.

T&N first issued a writ on November 21 1986 and served it shortly afterwards. However, the case is not expected to come to court until next year.

T&N won control of AE in December after Hill Samuel and Cazenove were censured by the Takeover Panel for failing to disclose indemnity agreements with third parties to buy AE shares during the first bid. As well as censuring the two advisers the Panel also waived its own rules to allow T&N to bid again immediately.

The damages being claimed by T&N will be at least £30m and consist of the costs of the second bid (£6m) and the difference between the value of the first offer (£237m) and the second (£278m). Mr Robert Maxwell's Halifax Group intervened between the two bids with its own offer.

There are two main legal bases of the claim. The first is a civil action for negligence arising from a breach of agreed terms. The second is the breach of a contractual relationship. T&N may also try to claim that Hill Samuel and Cazenove breached Company Law. Hill Samuel said last night it had a strong defence against the claims and was also well advised.

## Harrison sees further growth

Harrison Industries, manufacturer of industrial doors, castings, and power transmission equipment, reported an 18 per cent increase in pre-tax profit from £12.1m to £14.4m for the six months to September 30 1986. Turnover rose from £10.5m to £12.1m.

After tax of \$558,000 (£16,900), earnings per share showed a 16 per cent advance to 8p.

The company, which came to the market via an offer for sale last summer, is to pay a maiden interim dividend of 1.5p.

Looking forward to further progress in the full year, Harrison stated that all divisions experienced increased profitability which contributed to further growth in cash balances and that the consequent strengthening of the balance sheet should enable the company to take advantage of future acquisition opportunities.

## Emess Lighting in agreed £42m offer for Tenby

BY CLAY HARRIS

Emess Lighting is to buy Tenby Industries in an agreed offer that values the electrical components and engineering group at £42m.

The commercial and domestic lighting group, which bid unsuccessfully last year for Rotax, said that the acquisition of Tenby would allow it to broaden its product range and give it a manufacturing base in the Far East.

Yesterday's deal will raise £14.2m in cash for BSR International, the electronics group which retained a 40 per cent stake when it floated Tenby as an independent company in June last year.

Tenby brings with it agreed tax losses of £15m. It yesterday estimated pre-tax profits of £2.3m (£2.48m) and earnings

per share of at least 17p (12.4p) for 1986.

Tenby's electrical division supplies accessories such as plugs, switches and sockets. Its West Midlands-based engineering division makes metal components for the defence industry, moulded plastic components for the motor industry.

Mr Michael Meyer, Emess chairman, said that the company was committed not to dispose of any part of Tenby for at least a year. The engineering side, especially, would be reviewed afterwards, as Emess continued to see its future as an electrical company.

Tenby shares added another 10p to 227p yesterday, more than double the issue price of 112p only seven months ago. Emess shares rose to 312p, to put a value of 237p on its offer of six shares plus 580p

for every 10 Tenby shares. It also offered a cash alternative of 230p, accepted in full by BSR.

Tenby holders will also be asked to take shares in lieu of the cash portion: one Emess share for every 290p to which they are entitled. County Bank is underwriting the new shares at 290p and existing Emess shareholders will have priority to any not accepted in the takeover.

Tenby directors have accepted the Emess offer but have not specified how they will take payment. Emess already holds 4.3 per cent of Tenby.

All Tenby shareholders on the register yesterday will receive a special dividend of 8p whether or not they accept the offer. Those who accept Emess shares will also be entitled to the bidder's forecast final dividend of 3.5p.

## CSI in £12.5m acquisitions

BY DAVID GOODHART

Cannock Street Investments, the fast-growing USM-quoted industrial holding company, yesterday announced a further four acquisitions and a one-for-three rights issue to raise £12.5m.

CSI is making an initial payment of £12.5m for the companies and will use the rest of the cash to eliminate borrowings. This is the biggest single step forward for CSI since it regained the market in July 1985 and involves the issue of 10.2m shares—38 per cent of the enlarged equity.

The acquisitions—all private companies—form part of CSI's strategy to buy small companies with strong management and good prospects and groom them for flotation over a

three to five year period.

The four companies are: Betacom, distributor of consumer electronic products, which made pre-tax profit of £844,000 in the year to November 30 1986; Mitchell Group, a food processor, which made £1.2m in the year to August 31 1986; Parry, a house builder, which recorded 2675,000 in the year to June 30; and Worthingway, a heating gas plumbing contractor, which made £116,000 in the year to March.

CSI also announced a profit forecast for the year ended December 31 1986 of not less than \$3m pre-tax compared with \$200,000 in the previous year and said earnings per share will be not less than 13.1p compared with 7.5p.

Mr Bill Hishop, the chairman, first built up the business on the basis of acquisitions between 1985 and 1987 but was then hit by the secondary banking crisis. National Westminster Bank took two-thirds of the equity which Mr Hishop bought back from them in March 1986, immediately prior to this latest expansion phase.

The company is now divided into five operating groups—food and catering services, construction, engineering, laboratory equipment and consumer electronics—and a total of 15 businesses. For 1986 food is expected to make trading profit of 1.7m, construction 1.7m, engineering £900,000 and laboratory equipment £1m.

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Blick	2	Apr 3	2	4	—
Burdens Javels	1.5	—	1.41	4.75	1.4
Matthew Clark	3.5	—	—	—	8
Crecentian Japan	0.3	—	0.35	0.3	0.35
Fleming Technology Int	0.2	Feb 20	0.8	—	2.3
Hampson Inds	0.58	Mar 9	0.51	—	1.13
Harrison Inds	1.85	Feb 27	—	—	—
Lookers	4.4	Apr 30	3.3	6.4	4.9
LPA Inds	11.6	Feb 5	1.33	3	2.5
Mayfair & City	1.1	Mar 24	1.1	—	—
New Tokyo Int Tst	0.2	—	0.8	0.2	0.8
Top Top Drugs	0.8	—	—	—	—
TSL	nil	—	2	1	—

Dividends shown pence per share net except where otherwise stated. \* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM stock. § Unquoted stock. ¶ For 16 months to September 1985. | Final of not less than 0.4p is forecast.

## Rainbow sells Ultramar stake

By Nikki Tait

Rainbow Corporation, the acquisitive New Zealand retailing, amusements and property group, has sold some of its shares in UK oil independent, Ultramar.

Its stake, which is held by Admetus—a company owned jointly by Rainbow itself and Australian bank Equicorp Holdings—and which previously stood at just under 7 per cent, had been reduced to 16.4m shares or 5.9 per cent.

A second Antipodean stake in the company—the 13 per cent held by Mr Ron Brierley's IEP—is unchanged.

Yesterday Ultramar shares fell 5p to 165p.

## Bryant construction

The Business &amp; Retail Park Builders

New Building, Refurbishment, Infrastructure

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Address .....

## A FINANCIAL TIMES SURVEY

WATFORD AND WEST HERTFORDSHIRE

The Financial Times proposes to publish a survey on the above on FRIDAY, FEBRUARY 13 1987. For further details contact: COLIN DAVIES on 01-245 8000 Ext 3246. FINANCIAL TIMES Europe's Business Newspaper. The contents of the survey in the Financial Times are subject to change at the discretion of the Editor.

## New Zealand Forest Products Finance N.Y.

15% Guaranteed Bonds Due 1992

The Rate of Exchange, as defined in Condition 8(b) of the above described Bonds, applicable to the Coupons due January 17, 1987 from those Bonds in U.S. \$0.5325 for each N.Z. Dollar. Each Coupon in the amount of N.Z. \$157.50 will be paid U.S. \$83.62.

MORGAN GUARANTY TRUST COMPANY of New York, Principal Paying Agent. Dated: January 21, 1987.

## COMMUNAUTE URBAINE DE MONTREAL (MONTREAL URBAN COMMUNITY)

US\$50,000,000 FLOATING RATE NOTES DUE 1989

Bondholders are hereby informed that the rate applicable to the sixth period of interest has been fixed at 6.3125% per annum.

The coupon No. 6 will be payable on the 20 July 1987 at the price of US\$317.38 representing 181 days of interest, covering the period as from 20 January 1987 to 19 July 1987 inclusive.

DBSBANK

The Reference Agent

21 January 1987

## Lookers plc

Car, truck and agricultural machinery dealers

Preliminary results for the year ended 30th September, 1986 (unaudited)

	1986 £000	1985 £000
Turnover	164,455	161,187
Profit before taxation	2,815	2,289
Profit after taxation	2,001	1,586

\* DIVIDEND FOR THE YEAR INCREASED BY 30% TO 6.4p PER SHARE (1985 - 4.9p PER SHARE) (Subject to approval by shareholders).



Lookers plc

776 Chester Road, Stratford, Manchester M32 0QH

## THE MONKS INVESTMENT TRUST PLC

(Incorporated in England under the Companies Acts 1908 to 1917, registered no. 236964)

Placing of £25,000,000 11 per cent Debenture Stock 2012 at 89p-237 per £100 nominal payable in full on acceptance

Application has been made to the Council of The Stock Exchange for the whole of the above Stock to be admitted to the Official List. Particulars of the Stock will be circulated in the Extel Statistical Services and copies may be obtained during usual business hours on any weekday, except Saturdays, up to and including 5 February 1987 from:

Security Pacific Hoare Govett Ltd  
2 Arundel Street  
London WC2R 3DF

Hoare Govett Limited  
4 Broadgate  
London EC2M 7LE

and until 23 January 1987, for collection purposes only, from:

Company Announcements Office  
The Stock Exchange  
London EC2

21 January 1987



## UK COMPANY NEWS

## Hampson jumps 54% but cautions on second half

Hampson Industries, engineering and industrial cleaning group, yesterday reported a 54 per cent jump in pre-tax profits from £812,532 to £944,821 for the half year to September 30 1986. Turnover rose 16 per cent to £14.23m, against £12.29m.

Mr John Wardle, the chairman, however, cautioned that while in the past the second half had been significantly better than the first, he believed this trend would become less pronounced. He said comparing like with like, the two half

years would make a rather more equal contribution in this and future years.

He added, however, that the second half results would be better in any event than those for the first period, as they would include a full six months contribution from L.S. Parts and from Erlson Engineering, acquired last July.

Pre-tax profits for the year ended March 31, 1986 were a record £1.72m (£1.51m).

## Kewill 9% lower at midway

Kewill Systems, the USM quoted computer software concern, yesterday turned in reduced interim profits in line with warnings sounded at last September's annual meeting.

In the event, pre-tax profits fell 9 per cent from £285,000 to £259,000 in the six months to September 30 1986, although turnover edged ahead to £2.02m (£1.94m).

At the AGM, the company

warned holders not to expect further growth in the current year, although a shortfall on budget for the first four months. But action was being taken to ensure year-end results would be similar to the previous year.

After a lower tax charge of £93,000 (£115,000) basic earnings per 5p share were unchanged at 5p for the half year. The company intends to continue paying one dividend a

year—last year's single payment was 1.5p on £285,000 profits.

The company said the letting of its office building in Hamover St, London W, at a quoted rental of £210,000 per annum had been concluded with rent commencing in October 1986.

Mayfair had contracted to acquire a long leasehold interest in a shopping centre at Cowley, Oxford, for £5.75m and completion was due this month.

It also acquired a property in Lichfield, Staffordshire, for £385,000. These would result in a significant increase in the group's rental income.

Two properties were sold for £900,000 realising a surplus over cost of £105,000. In November, 1986, a further property was sold for £750,000 also yielding a surplus.

## Increased margins lift Lookers by 23%

Record profits were achieved by Lookers, Manchester-based motor vehicle distributor and engineer, in the year ended September 30 1986. At the pre-tax level they were up from £2.29m to £2.52m and the directors believed the performance compared favourably within the market sector.

Turnover totalled £164.46m, compared with £151.18m. This was equal to a percentage increase of 2, compared with the pre-tax profit rise of 22.

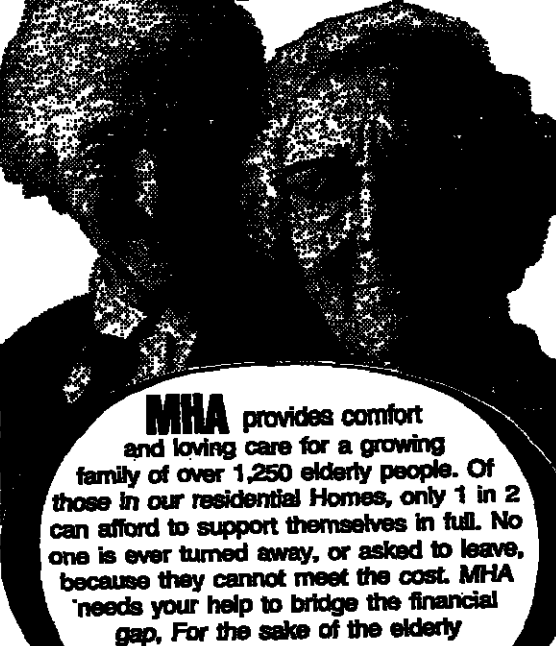
The directors attributed the improved margins to better trading in the parts, servicing, hire purchase, and used vehicle activities. The group's main franchises for new vehicles are General Motors (Vauxhall, Opel, Bedford) and Austin/Rover.

The current year had started well they added, despite lower activity of the agricultural machinery division.

Shareholders get a dividend lift of 1.5p net per share. The final payment is 4.4p for a total of 5.9p (4.4p). Earnings came to 24.5p (19.4p).

Tax charge came to £814,000 (£705,000) and there were extraordinary debits of £19,000 (£65,000).

## please help MHA to help the elderly in need



MHA provides comfort and loving care for a growing family of over 1,250 elderly people. Of those in our residential Homes, only 1 in 2 can afford to support themselves in full. No one is ever turned away, or asked to leave, because they cannot meet the cost. MHA needs your help to bridge the financial gap. For the sake of the elderly

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Epworth House, 2255 City Road, London EC1Y 1DR. Reg. Charity No. 218504

## GROWING OLD



THE HARD WAY

Final demands... lonely days and fearful nights... friends out of touch. What should have been a comfortable pension is no longer sufficient for single living. All through her life she gave to help others. Yet now, through no fault of her own she is worried sick... and badly in need of help herself.



THE DGAA WAY

Despite her many problems, she stays in the home she's known and loved for years... in rooms filled with familiar things and happy memories. Freed of financial worry and assured of help and guidance when needed (and residential care should her health seriously deteriorate), she can grow old with dignity and in comfort.

The difference the DGAA makes to the quality of hundreds of unlucky lives is worth so much more than it costs. Please help to maintain the service we provide (without direct State aid) in our 13 residential and nursing homes and in private dwellings throughout the land.

**THE DISTRESSED GENTLEFOLK'S AID ASSOCIATION**

Founded 1897. Patron H.M. Queen Elizabeth, the Queen Mother  
Dept 7, Vicarage Gate House, Vicarage Gate, London W8 4AQ. Tel: 01-229 9341  
"HELP THEM GROW OLD WITH DIGNITY"

## Mayfair &amp; City downturn

Additional finance costs were reflected in a fall in pre-tax profits of Mayfair & City Properties from £424,000 to £353,000 for the six months to September 30 1986.

The company said the increased costs related to the expanded investment portfolio, the benefits of which would accrue in future accounting periods.

Gross rental income from investment properties rose 35 per cent to £530,000 (£397,000). Tax charge was £122,000 (£129,000) and after an extraordinary credit of £74,000 this time, attributable profits came to £304,000 (£262,000).

Earnings per 25p share rose by 0.3p to 2.5p and the interim dividend is maintained at 1.1p.

net—last year's total payment was 3p on £218,000 pre-tax profits.

The company said the letting of its office building in Hamover St, London W, at a quoted rental of £210,000 per annum had been concluded with rent commencing in October 1986.

Mayfair had contracted to acquire a long leasehold interest in a shopping centre at Cowley, Oxford, for £5.75m and completion was due this month.

# REMINDING ALL COMPANY DIRECTORS...

Company accounts for the period ending 31 March 1986 should reach the Registrar of Companies by 31 January 1987

This applies if your company is private, was incorporated before 1 October 1985, you have not asked to make up your accounts to a date other than 31 March and do not have written permission to file later.

FAILURE TO FILE IS AN OFFENCE

COMPANIES REGISTRATION OFFICE  
Cardiff CF4 3UZ.  
Telephone: Cardiff (0222) 388588.

Department of Trade and Industry

## United Spring &amp; Steel Group p.l.c.

Year to 30th September	1986	1985	
Sales	35,150	31,673	+10%
Pre-tax profit	1,434	929	+54%
Earnings per 10p share	5.94p	4.21p	+41%
Dividends per share	2.0p	1.5p	+33%

- \* Recent acquisitions performing to expectation.
- \* All businesses have started current year well justifying hopes for further profit improvement.
- \* Following rights offer and positive cash flow, debt/equity ratio will allow for further acquisitions which are being actively pursued.

Annual Report is available from The Secretary, Hawthorn Works, Tram Way, Smethwick, Warley, West Midlands.

# Johannesburg Consolidated Investments Group

(All companies mentioned are incorporated in the Republic of South Africa)

Gold mining companies' reports for the quarter ended 31 December 1986 with comparative figures for the previous quarter

## Randfontein Estates

The Randfontein Estates Gold Mining Company, Witwatersrand, Limited  
Registered Number 200500000  
Issued capital: R12 227 100  
(Divided into 6 119 593 shares of R2 each)

Quarter ended 31.12.86 Six months ended 31.12.86

OPERATING RESULTS (Unaudited)

	31.12.86	30.09.86	31.12.85
Crushed—tonnes	1701 000	1 659 000	3 367 000
Yield—grams per tonne	410	420	405
Revenues—per tonne milled	6 974	6 884	13 595
Working cost—per tonne milled	R120.12	R120.79	R120.68
Profit—per tonne milled	R65.40	R65.29	R65.34
Unrealised			
Tonnes treated	825 000	795 000	1 620 000
Yield—kilograms per tonne	0.30	0.17	0.19
Kilograms produced	181 476	139 052	299 582

FINANCIAL RESULTS (R000) (Unaudited)

	31.12.86	30.09.86	31.12.85
Revenues from gold	205 009	200 094	405 043
Working costs	95 490	90 248	185 708
Profit from gold	109 549	109 786	219 335
Profit from uranium	5 842	8 434	14 576
Net sundry revenue	9 012	9 214	5 825
Profit before tax and State's share	119 503	121 034	239 537
Tax and State's share	19 318	34 804	54 120
Profit after tax and State's share	99 185	86 230	185 417
Capital expenditure	90 977	55 482	154 429
Dividends declared	46 952	—	46 952

Notes: 1. Gold prices received: Rand per gram 29.448 30.778 29.800

2. Tax for the year to date has been calculated on the basis of the actual results to date and an estimate for the remainder of the current financial year.

DEVELOPMENT

	31.12.86	30.09.86	31.12.85
Mezons advanced	1 854	3 251	—
Costs No. 1 Shaft	1 129	1 589	—
Costs No. 2 Shaft	1 129	1 589	—
Total metres	5 113	6 425	—

## SAMPLING RESULTS

The values shown in the following tabulations are the actual results of sampling and development. No allowance has been made for any adjustments which may be necessary when compiling ore reserves.

Quarter ended 31.12.86 Quarter ended 30.09.86

Shafts No. 1 No. 2 No. 3 Total

UE1a REEF

Sampled—m 249 258 93 600

Channel width—cm 174 298 182 215

Average values:

Gold—gt 8.8 1.8 4.8 4.8

Uranium—kg 1 531 479 882 999

Uranium—kg 1 531 479 882 999

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## GOLD PRODUCTION

All throughput increased by 45 000 tonnes in relation to the previous quarter and included 182 000 tonnes (101 000 tonnes) from surface sources. Ore milled from underground sources decreased by 18 000 tonnes.

SHAFTS

Costs No. 3A Ventilation Shaft

It is with the greatest regret that we have to report that an accident on 28 October 1986 involving the hoist and cable and twice the steps in the shaft resulted in the death of seven of the shaft sinking contractor's employees.

The accident caused a delay of some weeks in the sinking programme. The shaft has reached a depth of 608 metres (655 metres) and is expected to be commissioned before the end of June 1987.

Downing Shaft

Sinking of the No. 1 Shaft is proceeding according to plan and has reached a depth of 1 195 metres (1 135 metres) below surface. The 132nd level and pump station are being developed.

Development work via the No. 1 Ventilation Shaft is in progress. The first phase of the No. 1A Ventilation Shaft has been commissioned.

Quarter ended 31.12.86 Six months ended 31.12.86

CAPITAL EXPENDITURE (R000)

Net expenditure: mining assets 79 881 53 519 133 339

Other assets 1 388 (89)

Capital commitments at end of period 98 995 103 916 98 995

LONG-TERM LOANS (R000)

Balance at end of period 58 489 54 254 58 489

Interest paid during the period 221 250 491

Repayments due within one year 12 833 11 082 12 833

CONSUMER LOAN

The consumer loan has been converted to SA currency at the rate ruling at 31.12.86 which was R1 = 30.4480 (R1 = 30.4440 at 30.09.86). The long-term loan balance as well as the current portion of this loan are expressed net of the future tax effect of losses resulting from exchange differences.

DIVIDEND

Dividend No. 103 of 750 cents was declared on 16 December 1986, payable to members registered at the close of business on Friday 9 January 1987.



## HAMPSON INDUSTRIES PLC

Engineering and Manufacturing: Industrial Cleaning  
Maintenance and Allied Services

### INTERIM STATEMENT (Unaudited)

	Half Year ended 30/9/86 1986	Half Year ended 30/9/85 1985	Year ended 31/3/86 1986
Group turnover	14,235	12,286	24,636
Group profit before taxation	944	613	1,720
Taxation	354	263	(709)
Group profit after taxation	590	350	1,011
Minority interests (1)	(1,034)	—	—
Profit attributable to ordinary shareholders before extraordinary items (net of taxation)	589	350	1,011
Profit attributable to ordinary shareholders	440	350	962
Dividends proposed/paid—pence per share	0.375p	0.314p	1.12p
Amount absorbed by above dividend after waivers	£114,154	£82,463	£297,585
Earnings per share	2.15p	1.32p	3.77p

#### Chairman's Interim Statement

An increase in profit before taxation at the interim stage of well over 50% is of course a very pleasing result but any attempt to extrapolate this result for the year as a whole might lead members into error. For some years — for reasons which I have never totally understood — the second half of the year has been significantly better than the first. I have reason to think that this curious trend will become less pronounced and that the company will be able to produce a more balanced performance over the year. The results for the second half of the current year will, I believe, be better in any event than those for the first half as they will include a full six months contribution from I. S. Parts and from Elco Engineering. A fairly large extraordinary charge, in interim results, calls for comment. In my statement, included in last year's Report and Accounts, I said that certain activities (non-precision engineering) were having a difficult time and that we would either get it right or get out. In the event we have largely got out. The extraordinary charge now reported was not wholly incurred in the six months to 30th September 1986 but represents our best estimate of the total charge for the whole year.

Once again no other aspect of the Group's activities calls for special comment as all performed well.

Your Directors have today declared an Interim Dividend of 0.375p per share payable on 5th March 1987 to shareholders on the Register of Members at the close of business on 8th February 1987. In view of the recent capitalisation issue this represents an increase of approximately 20% over last year's Interim Dividend and members may again rest assured that the increased Dividend would not have been paid unless the Directors were confident that at least a similar increase in the Final Dividend could be recommended in due course.

There is a feeling of enthusiasm for the future within the Group, which I personally find very comforting.

JOHN WARDLE

Hampson Court, 77 Birmingham Road, West Bromwich  
West Midlands B70 4PY

## Blick well above forecast as profits pass £3m mark

PRE-TAX PROFITS some £230,000 above forecast at £3.08m were achieved by Blick in the year ended September 30 1986.

And Mr Alan Elliot, chairman, said he faced the future with confidence. And the company had made an excellent start to the current year.

The company, which is involved with time-recording equipment and on-site paging, made its debut on the London market in June 1985. The offer was undersubscribed and first day dealings saw the shares at a discount of 14p to the 147p offer price.

The profit for the year came to £2.08m and compared with £1.97m (subject to exceptional costs £155,000) in 1985-86. The final dividend is the forecast 2p.

Blick claims UK market leadership in sales and rental of clocking-in equipment, selling and renting products made by Amano of Japan and Legas of West Germany. It does not manufacture equipment. It is also a prominent UK maker and supplier of on-site radio paging equipment.

Turnover rose by 11m to £14.43m, with equipment sales up by £2.27m (£3.08m) and revenue from existing customer base ahead to £3.18m (£3.56m).

Equipment sales were split as to time recording £5.08m (£4.8m), paging £2.55m (£2.98m), and communications £233,000 (£489,000). On the continuing customer base side rental income from finance and operating leases accounted for £2.71m (£2.26m), maintenance for £2.42m (£2.25m), and repeat supplies for £1.02m (£855,000).

Mr Elliot said the extensive customer base continued to provide the group with growth in high quality earnings. Furthermore, this year's increase in annual rental charges was 7.95 per cent.

In time recording, the core business of electro-mechanical equipment continued to do well, while the electronic and computerised systems of much higher value were making significant headway in an expanding market place.

In paging equipment, the group had been aggressive in the face of intense competition in the hospital paging market. Combined with a decision to eliminate low-margin sales, that produced a short-term decline in turnover.

Available profit for the year worked through at £2.13m (£1.98m) after tax £894,000 (£892,000) and extraordinary credit £34,000 (£56,000). The dividend absorbed £800,000.

The directors confirmed that they were fully committed to furthering growth by acquisition.

#### comment

There were strong figures indeed from Blick but the shares, still recovering from their perceived overvaluation in the offer for sale last June, managed to close only 1p above their flotation price of 147p. The bulk of the profits growth is coming from contracted income on rentals of clocking-in equipment as customers switch from electro-mechanical products to higher value computerised systems. The radio paging business proved less profitable than in the year before, though Blick hopes for a boost to this side of the business this year from a likely Middle East contract. Continued growth in contracted income together with the proceeds from the sale of the group's 50% share in the company to £3.8m this year, putting the shares on a prospective P/E ratio of a little under 12. That still looks a generous rating: the market lacks obviously comparable stocks, but Southern Business, whose growth in contracted income is feeding earnings growth of 20-25 per cent, is on a mere 10.

## Support for Bryant's pension fund purchases

By Clay Harris

Bryant Holdings said yesterday that members of its pension fund fully supported the fund trustee's decision to buy shares in the house-builder and property developer which is fighting a £187m bid from English China Clays.

The fund's purchase of 1.27 per cent of Bryant's shares, at a total cost of £2.13m, was directly in the interests of the members of the fund and have been made for no other reason, the fund's trustee company said. Its directors are also directors of Bryant.

A subsequent poll of pension fund members had not revealed anyone who disagreed with the share purchases. So far 414 members, 55 per cent of the total, had given their full support. About 10 per cent of the fund's assets were invested in Bryant shares.

The trustee said it had "satisfied itself that the purchases would be both legally proper and financially prudent" before buying any shares. It believed members' interests would be "severely prejudiced" if EOC's bid succeeded, predicting an "extensive programme of redundancy".

Bryant claimed that one-third of the workforce of Swindon-based housebuilder Bradleys was made redundant within a few months of EOC taking control. The days, quarrying and construction group said yesterday, however, that only 180 out of 1,000 jobs were lost. EOC's financial adviser, yesterday questioned the validity of a poll of employees made by the company's directors during a bid.

"To even have to make such a statement indicates that they're feeling rather nervous about the action they took in buying shares," Mr Nicholas Jones said.

ECC said yesterday that an associate company had raised its interest in Bryant to 21.4 per cent. With ECC down 4p to 347p, its share value Bryant at 190p, with cash or loan note alternative of 160p. Bryant lost 1p to 178p.

## Berisfords shares jump after approach

By Nikki Tait

SHARES in Berisfords Group, the Cheshire ribbon and labels manufacturer, jumped 22p to 137p yesterday as the board announced that it had received an approach which may lead to an offer being made for the company.

The Berisfords board said it was discussing the matter with Hill Samuel, its advisors, and would make a further announcement in due course.

Last June, a £7m offer for the company — including a cash alternative of 197p a share — from Allied Textile Companies was successfully rebuffed after Berisfords made two profit forecasts. The first, for 1985-86, was met only after crediting a property surplus of £120,000, and the company has warned that full-year results for 1986-87 are likely to fall short of the second.

However, ATC yesterday ruled itself out of the current bid discussions, and according to chairman and chief executive Mr Charles Russell Smith, was the mystery bidder.

would not now wish to get involved in a contested bid situation at Berisfords. In the course of the ATC bid, Berisfords placed a key 26 per cent holding previously owned by Remore. Part of that went to Manchester-based William Keynon & Sons, giving the privately-owned company a 14.6 per cent holding, with institutions picking up the remainder. Yesterday, directors at Keynon refused to comment on news of the bid talks.

Last week, Berisfords announced that it had sold its industrial and embroidery divisions for a total of £900,000 — with the industrial divisions going to Keynon for £450,000. These sales will not be affected by the bid proposals, said Berisfords yesterday.

A second quoted company, Marling Industries, webbing manufacturer, which was interested in purchasing Berisfords' industrial interests — also denied yesterday that it was the mystery bidder.

## Bestwood requests egm at Buckley's Brewery

By Nikki Tait

Bestwood, financial services and property services group headed by Mr Tony Cole, has served notice on the directors of Buckley's Brewery, requesting them to call an extraordinary general meeting. Mr Cole wants a seat on the board and the removal of Mr R. Clutterbuck, a director of Whitebread.

Directors of Buckley's said that they received Mr Cole's letter yesterday morning, and were obliged to call a meeting within 21 days. The board was also looking to appoint outside advisors.

Westwood has increased its stake in Buckley's by a further 80,000 shares (0.53 per cent) taking its total holding to 27.57 per cent. It is now level with Whitebread, a long-term shareholder, which has recently raised its stake from 16 to 21.67 per cent, and holds a further 6 per cent through Whitebread Investment Company.

The only other shareholder with a disclosed interest is Britannic Assurance which has been selling shares recently, reducing its holding from 11.1 per cent to a little more than 8 per cent.

#### BOARD MEETINGS

TODAY	Monday	Tuesday
Interim: British Gas, Davy Corporation, Dowry	McKay Securities	Jan 22
Interim: Anglo Television, First Leisure Corporation, Microm, Southern Business	Nesbitt	Jan 22
Interim: AGS Research	Personal Computers	Feb 5
Associated Fisheries	Rafic (F. S.) Ltd.	Jan 29
Bristol Channel Ship Repair	Seville (J.) Gordon	Jan 29
Churchill Estates	Whitbread	Jan 30
Cry Electronics	Wholesale Fittings	Jan 30
Dale Electric	Finale	Jan 30
	Camford Engineering	Jan 28
	Edinburgh American Assets	Jan 28
	Hertfordshire Brewery	Jan 30
	Lorha	Jan 29
	Shell Transport and Trading	Mar 5
	Standard Securities	Jan 28

## Burndene hits £2m and plans capital restructure

Burndene Investments, manufacturer of caravans, mobile homes and clothing, made strong progress in 1985-86 and said yesterday that prospects for the current year were encouraging.

The new holiday caravans pro-

duced by the Willerby Caravan offshoot had been well received and the company hoped to further increase its share of this market both in the UK and Europe.

Sales at K. Leigh Stockings for the first three months of 1986-87 were some 20 per cent higher than a year ago and the directors anticipated that the current year would bring further satisfactory progress in the company's affairs.

Group turnover for the year to September 27 1986 totalled £18.52m and at the pre-tax level was £17.4m (£15.8m). Comparative figures of £16.87m and £15.61m respectively were for the 16 months to September 1985.

Earnings worked through at 15p (7.27p for period) and a final dividend of 3.5p makes a total of 4.75p (1.4p) net per 15p share.

The directors are proposing a capital reorganisation. Subject to shareholders' approval, and confirmation by the Court of Session of a reduction of capital, it is proposed that £1,024,688 of ordinary share capital can be cancelled, that is 10p per share on each of the existing 10,246,888 issued ordinary of 15p, to be replaced by a corresponding 10p of 15 per cent unsecured loan stock, 2007/12.

## Second half downturn for LPA

A downturn in second half profits at LPA Industries, industrial electrical accessories concern, has left the taxable figure for the year to September 30 1986 36 per cent behind at £882,918, compared with £1,355,517. Turnover for the full period slipped from £8.02m to £5.79m.

However, the USM company's forward order book stands at a record £1.0m, deliveries were due to start in February and the Railway Fittings contracts, and further contracts were being vigorously negotiated and sought, the directors stated. Because of this they said they had every reason to anticipate improved results in the current year.

After tax of £243,338, against £261,335, earnings per 10p share were given as 5.99p (9.88p) while the dividend is in effect increased to 3p (2.5p adjusted) with a final payment of 1.6p. As at September 30 1986 total group assets stood at £7.77m (£3.58m), equal to 57.8p (54.8p) per share.

## Midland Bank ventures arm profits soar

Midland Montagu Ventures — formerly Midland Bank Equity Group — a subsidiary of the Midland Bank, achieved record profits of £16.5m pre-tax for the year ended September 30 1986. This was compared with £9.9m after tax and extraordinary items, profits emerged at £9.9m, against £5.5m.

The directors explained that the profits were achieved largely as a result of capital gains from the flotation or trade sale of companies in which investments were held. These gains amounted to £17.4m (£5.8m). During the year 29 (21) investments were made.

Simon Engineering yesterday urged shareholders to take no action on Valuedale's revised management buy-in offer. Mr Harry Harrison, chairman, said the new offer was ill-considered and added nothing of value.

ECC said yesterday that an associate company had raised its interest in Bryant to 21.4 per cent. With ECC down 4p to 347p, its share value Bryant at 190p, with cash or loan note alternative of 160p. Bryant lost 1p to 178p.

## London & Scottish banks' balances as at December 31 1986

THE TABLES below provide the first monthly indication of the trends of bank lending and deposits, ahead of the more comprehensive banking and money supply figures published later by the Bank of England. They are prepared by the committee of London and Scottish banks and cover the business of their offices and their subsidiaries which are listed by the Bank of England as falling within the monetary sector.

TABLE 1	Total outstanding £m	Change on month £m
AGGREGATE BALANCES		
LIABILITIES		
Sterling deposits:		
UK monetary sector	26,619	+ 540
UK private sector	185,113	+ 225
UK public sector	3,064	+ 25
Overseas residents	14,957	+ 468
Certificates of deposit	7,793	+ 137
of which: Sight	157,999	+ 1,133
Time (inc. CDs)	8,112	+ 288
Foreign currency deposits:		
UK monetary sector	28,557	+ 1,835
Other UK residents	4,597	+ 295
Overseas residents	4,997	+ 682
Certificates of deposit	76,610	+ 238
Total deposits	226,586	+ 897
Notes in circulation	1,833	+ 53
Other liabilities*	41,496	+ 159
TOTAL LIABILITIES	279,115	+ 1,109
ASSETS		
Sterling		
Cash and balances with Bank of England	483	+ 1
Cash rate deposits	2,709	+ 483
Other balances	3,273	+ 484
Market loans:		
Discount houses	4,332	+ 362
Other UK monetary sector	22,458	+ 287
UK monetary sector CDs	2,389	+ 228
* Includes items in suspense and in transit		

#### TABLE 2. INDIVIDUAL GROUP BALANCES

	CLSB Group	Bank of Scotland	Bury	Lloyds	Midland	National Westminster	Royal Bank of Scotland	Standard Chartered	TSB
LIABILITIES OUTSTANDING									
Sterling deposits	157,999	26,619	22,458	22,458	22,458	22,458	22,458	22,458	22,458
Change on month	+ 1,133	+ 540	+ 540	+ 540	+ 540	+ 540	+ 540	+ 540	+ 540
Foreign currency deposits	76,610	18,511	18,511	18,511	18,511	18,511	18,511	18,511	18,511
Change on month	+ 238	+ 225	+ 225	+ 225	+ 225	+ 225	+ 225	+ 225	+ 225
Total deposits	226,586	76,610	76,610	76,610	76,610	76,610	76,610	76,610	76,610
Change on month	+ 897	+ 468	+ 468	+ 468	+ 468	+ 468	+ 468	+ 468	+ 468
STERLING ASSETS OUTSTANDING									
Cash and balances with Bank of England	483	483	483	483	483	483	483	483	483
Change on month	+ 1	+ 1	+ 1	+ 1	+ 1	+ 1	+ 1	+ 1	+ 1
Market loans—UK monetary sector	32,458	32,458	32,458	32,458	32,458	32,458	32,458	32,458	32,458
Change on month	+ 287	+ 287	+ 287	+ 287	+ 287	+ 287	+ 287	+ 287	+ 287
Other	10,851	10,851	10,851	10,851	10,851	10,851	10,851	10,851	10,851
Change on month	+ 78	+ 78	+ 78	+ 78	+ 78	+ 78	+ 78	+ 78	+ 78
Bills	2,644	2,644	2,644	2,644	2,644	2,644	2,644	2,644	2,644
Change on month	+ 275	+ 275	+ 275	+ 275	+ 275	+ 275	+ 275	+ 275	+ 275
British Government stocks	6,311	6,311	6,311	6,311	6,311	6,311	6,311	6,311	6,311
Change on month	+ 13	+ 13	+ 13	+ 13	+ 13	+ 13	+ 13	+ 13	+ 13
Advances	188,477	188,477	188,477	188,477	188,477	188,477	188,477	188,477	188,477
Change on month	+ 1,109	+ 1,109	+ 1,109	+ 1,109	+ 1,109	+ 1,109	+ 1,109	+ 1,109	+ 1,109
FOREIGN CURRENCY ASSETS OUTSTANDING									
Market loans and bills	67,884	67,884	67,884	67,884	67,884	67,884	67,884	67,884	67,884
Change on month	+ 287	+ 287	+ 287	+ 287	+ 287	+ 287	+ 287	+ 287	+ 287
Advances	26,399	26,399	26,399	26,399	26,399	26,399	26,399	26,399	26,399
Change on month	+ 114	+ 114	+ 114	+ 114	+ 114	+ 114	+ 114	+ 114	+ 114
ACCEPTANCES OUTSTANDING									
Change on month	+ 1,294	+ 1,294	+ 1,294	+ 1,294	+ 1,294	+ 1,294	+ 1,294	+ 1,294	+ 1,294
ELIGIBLE LIABILITIES OUTSTANDING	117,782	117,782	117,782	117,782	117,782	117,782	117,782	117,782	117,782
Change on month	+ 1,441	+ 1,441	+ 1,441	+ 1,441	+ 1,441	+ 1,441	+ 1,441	+ 1,441	+ 1,441

## Devenish

### A year of substantial growth

Profits before tax	up 33%	to \$6 million
Turnover	up 11%	to \$38 million
Earnings per share	up 27%	to 11p

\* New management team introduced and fundamental policy changes implemented.

\* Inn Leisure is bringing to bear its considerable expertise in retailing, property acquisition, pub development and marketing on the Company.

\* All brewing now carried out at Redruth. New products introduced and new markets being sought.

Copies of the Annual Report of J A Devenish plc for the year ended 30th September 1986 may be obtained from the Secretary:

TRINITY HOUSE 15 TRINITY STREET WEYMOUTH DORSET DT4 8TP

## GOLD FIELDS COAL LIMITED

(Formerly The Clydesdale (Transvaal) Collieries Limited)  
(Incorporated in the Republic of South Africa)  
(Registration No. 01/01124/06)

ISSUED CAPITAL: 14,862,721 shares of 50 cents each

	Consolidated Quarter ended 31 December 1986	Consolidated Quarter ended 30 September 1986	Consolidated Year ended 31 December 1986
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OPERATING RESULTS (tons 000)

Total mined	2,312	2,246	9,724
Tons sold	1,814	1,507	8,190

FINANCIAL RESULTS (R000)

Sales and other revenue	43,901	47,777	196,311
Cost of sales	33,967	36,454	147,540
Profit before tax	9,934	11,323	48,771
Tax	4,278	4,846	23,060
PROFIT AFTER TAX	5,656	6,477	25,711

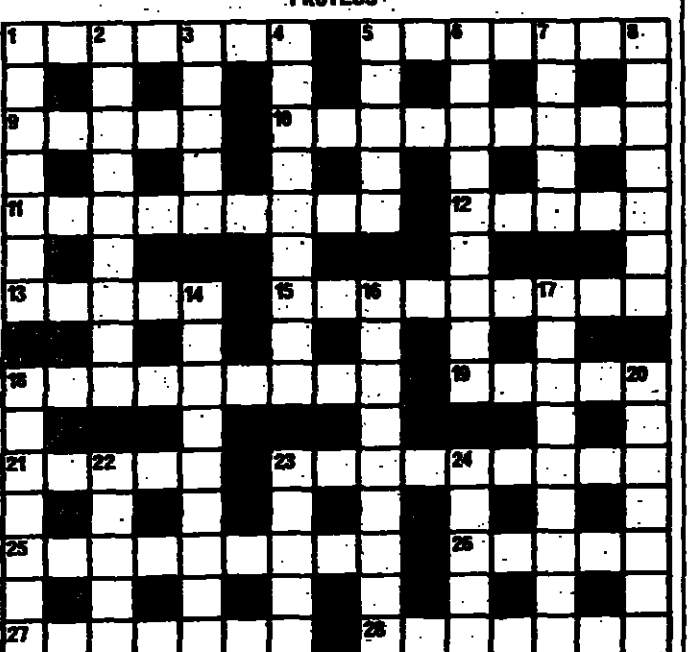
Capital expenditure 2,315  
Dividend 8,431



## INSURANCES

[illegible]

## PROTEINS



- ACROSS**
- 1 Cheekier one putting cup-  
holder out (?)
- 5 Rascal giving hint re  
rest periape (?)
- 9 Journeys at right time of  
month in ancient Rome (?)
- 10 Spiteful women fairies  
have to contend with (?)
- 11 Ignore girl's look (?)
- 12 To be selected for fat content  
(?)
- 13 Narrow strip on back sec-  
tions (?)
- 15 Do they seek to influence  
juries by affectionate hugs?  
(?)
- 18 Changed gear and set things  
right (?)
- 19 Run on late edition (?)
- 21 Church ladies outfit of plain  
clothes (?)
- 23 Be quick to ascribe beauty to  
instruments (4,5)
- 25 Woodworker putting rubbish  
on island (?)
- 26 Drink to royal return (?)
- 27 Clear fragrant oil obtained at  
dancing party (?)
- 28 Cutler's canine boy over  
tisk innovation (?)
- DOWN**
- 2 Dressed it up with colour (?)
- 3 Musical composition driving  
clergyman to drink? (?)
- 7 Model getting scrape from  
pin on boat (?)
- 8 They might be scorned by those  
who smoke them (?)
- 14 Quiet inmate's high position  
(?)
- 16 Traits of inefficient fieldse-  
man (3,5)
- 17 Set off, wandered about, and  
became cut off (?)
- 18 Old magazine for the hiker (?)
- 20 Costume suitable for a very  
gentle Lear? (?)
- 22 Reputed to have had a meal  
in the morning (?)
- 23 Oblivion for doctor in oil  
speculation
- 24 Musical aid to seat about 50  
(3-2)
- Solution to Puzzle No. 6,231
- |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |
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| A | B | C | D | E | F | G | H | I | J | K | L | M | N | O | P | Q | R | S | T | U |   |   |   |   |   |

### Solution to Puzzle No. 623

[illegible][illegible]



Growth & Sec. Life Assn. Soc. Ltd 23 Balmo Rd, Haywards House, W. Surbiton TA44 6JX307	Liberty Life Assurance Co Ltd Scotney Rd, New Barnet	NEL Britannia Assce Co Ltd 01-440 8210 Milton Court, Dorking, Surrey	Property Equity & Life Ass. Co 0706 957766 Rutter Ave, Southend SS2 6QH	0702 33941
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**J. Henry Schroder Wagg & Co Ltd**

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## COMMODITIES AND AGRICULTURE

## Nigeria to privatise commodity Boards

NIGERIA PLANS to privatise its six low-making commodity Boards by next April at the latest, say government officials reports Reuters from Lagos.

They confirmed the new companies would have as monopoly and would have to compete with the rest of the private sector to purchase and market cocoa, coffee, rubber and other produce. Assets are now being valued before a share price is fixed.

The Boards, which were set up in 1977, stopped operations last June and the Government said they would be abolished on the last day of 1986.

Confusion about their fate was caused last week when General Gade Nasse, the Agriculture Minister, said they were not being abolished, but just privatised.

The reason for the apparent policy switch was concern about the 6,000 jobs involved.

But the official sources said the Government had no intention of reversing its decision.

"To all practical purposes the Boards have been abolished," one source said, adding that a number of staff had already left.

"The others are being paid on a monthly basis. So when the companies are formed by next April at the latest they will know who they want to keep," he added.

But NASKO's comments appear to have given the impression to employees that they would all keep their jobs.

The president of the National Union of Public Corporation Employees (NUPCE), Mr. Rial Okunla, praised the move for what he called "restructuring" the Boards.

He urged the Government not to privatise them, the New Agency of Nigeria reported.

It was too early to predict the risk of labour unrest if the privatisation went ahead and buyers shed most of the workforce, observers said.

The officials said the details of the Boards' sale were still being worked out but a major problem was their heavy debt.

By 1983 the Boards had accumulated losses of \$433m according to the Board of Directors. But the most heavily indebted Board for palm produce, now owed about \$140m alone, with assets of only about \$10m.

Both the palm and rubber Boards were for several years among the worst performers and blamed to pay farmers more than the world price and amassed debts with the Central Bank as a result.

"Clearly no private investor will want to buy into a company with such debts. So we are trying to see which can be written off and which can be converted as debentures or through other schemes," the officials said.

**Cotton price climbs to 20-month high**

By Richard Mooney

PROSPECTS FOR a close supply/demand balance in the world cotton market are continuing to buoy up prices. Following a 2-cent-a-pound permissible limit rise in the New York market on Monday, the Outlook "A" Index, published by Cotton Outlook, the Liverpool-based newsletter, advanced yesterday to 65.50p a pound—a 21-month high.

Five months ago the cotton price was at a 12-year low of about 32 cents a pound, reflecting expectations of bumper crops, particularly in the US and China. But then the weather went wrong in the US, cutting crop projections for 1986-87 to about 5.7m bales compared with 13.4m in 1985-86.

Together with growing doubts about China's ability to step up its exports (because of the limitations of its transport system), a broad-based new life into the market.

By Christmas the price had passed the 60-cent-a-pound mark at which most of the world's producers are reckoned to start making money. Since then it has been edging steadily higher.

In the absence of significant fundamental developments traders are attributing the rise of the price to a few weeks chiefly to market sentiment. Although the price has doubled since last summer the present level is far from representing a "bonus" for producers, they point out. So there seems little reason, so far, to expect a big rise in plantings for the 1987-88 season.

A return to normal weather conditions would obviously mean a substantial rise in US production, but with China expected to maintain a "restrained" growing policy and the Soviet Union struggling with structural and political problems in cotton areas the world total is unlikely to climb by much more than the 5.7m bales by which it is estimated to have fallen short of consumption in 1986-1987.

## Fresh effort urged for renewal of rubber pact

BY WONG SULONG IN KUALA LUMPUR

RUBBER PRODUCING and consuming nations are trying to launch a fourth round of negotiations on a new International Natural Rubber Agreement (INRA).

Mr. Manaspas Kuto of Thailand, the INRA renegotiation conference chairman, has asked the UN Conference on Trade and Development in Geneva to set a date for further talks in March or April.

This follows a meeting of the Association of Natural Rubber Producing Countries (ANRPC) in Kuala Lumpur last week in which producers agreed to co-operate with consumers in negotiating a new pact.

The present INRA expires in October, after being extended by two years. The last round of talks in Geneva last October ended in failure when consuming nations demanded major changes in the buffer stock operations.

These include a minimum 5 per cent automatic price revision whenever the market price during the six months preceding a price review on average exceeded the trigger level at which the buffer stock manager has to buy or sell.

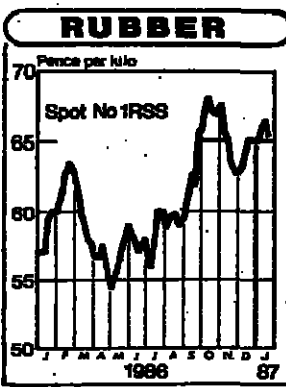
Producers, which originally demanded an upward price revision and pressed for prices to be quoted in Malaysian currency, have agreed to leave the reference price of 201.66 Malaysian/Singapore cents a kg unchanged.

So far, major consumers, like the US, the EEC and Japan, have shown little inclination to renegotiate, but are reluctant to be accused of wrecking the agreement which, despite its shortcomings, has helped to stabilise prices.

Consumers are unhappy over the high cost of financing the \$70,000-tonne stockpile built up by the buffer stock manager during 1984-85, and are also anxious to avoid another fiasco like that suffered by the International Tin Agreement.

The producers appear to be prepared to have another look at the consumers' demands, as some feel there are merits in the consumers' argument that a new agreement should be more attuned to market forces of supply and demand.

The main concern among producers is that the break-up of INRA would mean that the \$70,000-tonne stockpile would have to be disposed of. This would be bound to depress prices.



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The main concern among producers is that the break-up of INRA would mean that the \$70,000-tonne stockpile would have to be disposed of. This would be bound to depress prices.

So far, major consumers, like the US, the EEC and Japan, have shown little inclination to renegotiate, but are reluctant to be accused of wrecking the agreement which, despite its shortcomings, has helped to stabilise prices.

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## High stocks depress tea market

BY ANDREW GOWERS

THE TEA TRADE has begun 1987 in gloomy fashion with prices dropping briskly for all but a couple of the better quality grades at the first three London auctions of the New Year.

Yesterday, while quality grades held their own, prices of medium and low medium teas fell again, and one London broker said: "The plain teas are very difficult to move."

The all-time average, which has been slipping steadily in recent weeks, was down last week to 133.13p per kg and may have fallen again at the latest auction.

Brokers say that buying interest has been slack of late as UK buyers appear to have covered themselves against the anticipated fall in the 1988 world tea crop by making abnormally large private purchases in August and September, bypassing auctions by buying direct from producing countries and from traders.

As a result, stocks are high. According to figures from the Tea Brokers Association, warehouse stocks totalled 42.2m kg at the turn of the year compared with 42.6m at the beginning of 1986, following the bumper 1985 harvest, and blenders' stocks were 15.8m kg against 14.7m.

The soft London market contrasts with strong price trends in other auction centres, especially Sri Lanka, the second largest producer after India, which has made a pronounced recovery in recent months.

Statistics issued recently by the International Tea Committee confirm that world tea production was down by nearly 7 per cent in the first 10 months of 1986 from the same period of the previous year, at 983.6m kg. This was due in part to a drought in North India in the first six months of the year, which reduced the quantity, but increased the quality of the harvest.

However, the reduction in yield was not sufficient to match the drop in demand last year, as a result of a sharp curtailment of tea purchases by countries in the Middle East hit by the drop in oil prices. This was the first significant interruption for many years in the growth of world tea consumption.

Brokers say the outlook for prices in coming months depends largely on the 1987 crop, on which it is too early to make any firm predictions.

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## LONDON MARKETS

CURRENCIES were once again the dominant influence on London's commodity futures markets yesterday. As sterling weakened against the dollar nearly all markets made up at least some of the ground lost on Monday as the dollar slid. The biggest rise was in coffee, with the March position gaining 255 to \$151.50 a tonne. Apart from sterling, the rise was influenced by the rumour of New York prices. In contrast the cocoa market's currency factor was negative, with sympathy with a weak New York market and the May position ended only 55 up on the day at \$1,420.50 a tonne after reaching \$1,451 at one stage. Heading against producers, shipper and reseller sales also weighed on the market, dealers said. On the London Metal Exchange modest recoveries from Monday's heavy falls were registered for all base metals except aluminium, which ended down another \$1.50 in the cash position.

LMX prices supplied by Amalgamated Metal Trading.

On the Kuala Lumpur Rubber Market, RSS No 1 is being traded close to 236 Malaysian cents a kg, a good 50 cents higher than levels a year ago.

Demand for latex rubber has been particularly buoyant due to higher usage of gloves and condoms in the west due to the spread of AIDS.

Latex is being traded at 230 cents a kilo, compared with 190 cents a month ago and 180 cents a year ago.

According to the London-based International Rubber Study Group, rubber consumption—both natural and synthetic—rose by 160,000 tonnes to 13.56m tonnes in 1986.

Consumption of synthetic rubber rose to 9.18m tonnes from 9.04m, while natural rubber is estimated at 4.38m tonnes compared with 4.34m tonnes in 1985. Synthetic output is put at 9.19m tonnes, up from 9m.

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## INDICES

REUTERS  
Jan 19 1987 16:15 WFTB ago Year ago  
1590.5 1590.5 1590.5 1590.5  
(Base: September 12 1981=100)

DOW JONES  
Jan 19 1987 16:15 WFTB ago Year ago  
118.09 118.09 118.09 118.09  
(Base: December 31 1981=100)

MAIN PRICE CHANGES  
In tonnes unless otherwise stated.  
Jan 20 + or - Month ago

METALS  
Aluminium 1515.00 -1.50 1513.50  
Copper 1515.00 -1.50 1513.50  
Gold 1515.00 -1.50 1513.50  
Silver 1515.00 -1.50 1513.50

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## CURRENCIES, MONEY &amp; CAPITAL MARKETS

## FOREIGN EXCHANGES

## Dollar sharply higher

THE DOLLAR reversed its recent trend in currency markets yesterday and rose quite sharply on news that Japanese and US officials would be meeting today to discuss the recent fall by the US dollar. Mr. Kiuchi Miyazawa, Japan's Finance Minister, is scheduled to meet Mr. James Baker, US Treasury Secretary, in Washington and this gave rise to speculation that the form of currency accord would be reached to prevent a further decline in the value of the dollar, in exchange for a cut in the Japanese discount rate.

However, much of the dollar's appreciation was achieved overnight in Far Eastern markets and an admission by Mr. Miyazawa that the outcome of today's meeting was uncertain, while probably an honest assessment without the benefit of hindsight, served to undermine confidence, so that in Europe the dollar showed very little change from the levels achieved in the first hour of trading.

The dollar touched a high of DM 1.8440 against the D-Mark before finishing at DM 1.8390, compared with DM 1.8120 on Monday. Against the yen it rose to ¥152.00 from ¥151.20 and SF 1.5410 compared with SF 1.5390. It was also higher against the French franc at FF 6.14 from FF 6.08. On Bank of England figures, the dollar's exchange rate index rose from 107.3 to 107.7.

**STERLING**—Trading range against the dollar in 1986-87 is 1.5700 to 1.7000, December average 1.6387. Exchange rate index 68.9 unchanged from the opening and Monday's close. The six months ago figure was 72.2.

Trading remained on the sidelines for much of the day as attention focused on the dollar. UK

**£ IN NEW YORK**

Jan 20 Jan 19 1986 Jan 19 1987

6 month 1.5700-1.7000 1.5700-1.7000

1 month 1.5700-1.7000 1.5700-1.7000

3 month 1.5700-1.7000 1.5700-1.7000

12 month 1.5700-1.7000 1.5700-1.7000

Bank of England and discount apply to the U.S.

**STERLING INDEX**

Jan 20 Jan 19 1986 Jan 19 1987

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## FINANCIAL FUTURES

## Gilts and bonds firm

LONG TERM gilt futures and US Treasury bonds gained ground on the London International Financial Futures Exchange yesterday. March delivery long gilts opened weaker at 114-31, reflecting disappointment at the fall of sterling against the dollar. There was no follow through however and the contract soon recovered from a low of 114-37. Reaction to the UK money supply and bank lending figures was muted. Growth of about 2.6% in December bank lending, and a rise of 14-1/2 per cent in narrowly based M3 money supply was in line with expectation.

**LIFFE LONG GILT FUTURES**

**LIFFE US TREASURY BOND FUTURES**

**LIFFE FTSE 100 INDEX FUTURES**

**LIFFE 5% GILT FUTURES**

**LIFFE 10% GILT FUTURES**

**LIFFE 15% GILT FUTURES**

**LIFFE 20% GILT FUTURES**

**LIFFE 25% GILT FUTURES**

**LIFFE 30% GILT FUTURES**

**LIFFE 35% GILT FUTURES**

**LIFFE 40% GILT FUTURES**

**LIFFE 45% GILT FUTURES**

**LIFFE 50% GILT FUTURES**

**LIFFE 55% GILT FUTURES**

**LIFFE 60% GILT FUTURES**

**LIFFE 65% GILT FUTURES**

**LIFFE 70% GILT FUTURES**

Although the estimate of flat to a rise of 1/4 per cent in the wider-based M3 was less than generally forecast, this had little impact. Dealers said the market was reluctant to be short at present, because of today's West German Bundesbank council meeting, and speculation about a possible rise in interest rates. The recovery of the contract after last week's bearish tone also encouraged buying, lifting March gilts up to a peak of 115-18, and to a close of 115-13, compared with 115-01 on Monday. Volume remained high at 36,147. Three-month sterling deposit

futures showed a similar trend, closing under the day's peak, at 88-30 for March delivery, compared with 88-34 previously.

US Treasury bond futures opened firm at 101-08, as a continuation of the overnight trend in Chicago. There was some selling on currency talk, lifted the contract to a high of 101-16, before it closed at 101-08, against 100-16 on Monday.

**LIFFE 5% GILT FUTURES**

**LIFFE 10% GILT FUTURES**

**LIFFE 15% GILT FUTURES**

**LIFFE 20% GILT FUTURES**

**LIFFE 25% GILT FUTURES**

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**LIFFE 55% GILT FUTURES**

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**LIFFE 65% GILT FUTURES**

**LIFFE 70% GILT FUTURES**

**LIFFE 75% GILT FUTURES**

## EUROPEAN OPTIONS EXCHANGE

## Options exchange

Options exchange

Options exchange

Options exchange

Options exchange

Options exchange

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## MONEY MARKETS

## No reaction to M3

INTEREST RATES in London showed little reaction to the December UK money supply and bank lending figures. The rise in sterling, and the fact that the market was in line with most forecasts, in the interbank market three-month money was unchanged at 11-10/16 per cent.

The Bank of England initially forecast a money market shortage of £700m, but revised this to £200m at noon. Total help on the day was £710m.

**UK clearing bank base** lending rate 11 per cent since October 15.

Before lunch the authorities bought £10



## ENGINEERING—Continued

ENGINEERS—Continued		1947	1948	1949	1950	1951	1952	1953	1954	INDUSTRIAL		1947	1948	1949	1950	1951	1952	1953	1954
179-87	Shank	179	180	181	182	183	184	185	186	179-87	Stark	179	180	181	182	183	184	185	186
180-07	Shaw-Walker	180	181	182	183	184	185	186	187	180-07	Stark	180	181	182	183	184	185	186	187
181-07	Shaw-Walker	181	182	183	184	185	186	187	188	181-07	Stark	181	182	183	184	185	186	187	188
182-07	Shaw-Walker	182	183	184	185	186	187	188	189	182-07	Stark	182	183	184	185	186	187	188	189
183-07	Shaw-Walker	183	184	185	186	187	188	189	190	183-07	Stark	183	184	185	186	187	188	189	190
184-07	Shaw-Walker	184	185	186	187	188	189	190	191	184-07	Stark	184	185	186	187	188	189	190	191
185-07	Shaw-Walker	185	186	187	188	189	190	191	192	185-07	Stark	185	186	187	188	189	190	191	192
186-07	Shaw-Walker	186	187	188	189	190	191	192	193	186-07	Stark	186	187	188	189	190	191	192	193
187-07	Shaw-Walker	187	188	189	190	191	192	193	194	187-07	Stark	187	188	189	190	191	192	193	194
188-07	Shaw-Walker	188	189	190	191	192	193	194	195	188-07	Stark	188	189	190	191	192	193	194	195
189-07	Shaw-Walker	189	190	191	192	193	194	195	196	189-07	Stark	189	190	191	192	193	194	195	196
190-07	Shaw-Walker	190	191	192	193	194	195	196	197	190-07	Stark	190	191	192	193	194	195	196	197
191-07	Shaw-Walker	191	192	193	194	195	196	197	198	191-07	Stark	191	192	193	194	195	196	197	198
192-07	Shaw-Walker	192	193	194	195	196	197	198	199	192-07	Stark	192	193	194	195	196	197	198	199
193-07	Shaw-Walker	193	194	195	196	197	198	199	200	193-07	Stark	193	194	195	196	197	198	199	200
194-07	Shaw-Walker	194	195	196	197	198	199	200	201	194-07	Stark	194	195	196	197	198	199	200	201
195-07	Shaw-Walker	195	196	197	198	199	200	201	202	195-07	Stark	195	196	197	198	199	200	201	202
196-07	Shaw-Walker	196	197	198	199	200	201	202	203	196-07	Stark	196	197	198	199	200	201	202	203
197-07	Shaw-Walker	197	198	199	200	201	202	203	204	197-07	Stark	197	198	199	200	201	202	203	204
198-07	Shaw-Walker	198	199	200	201	202	203	204	205	198-07	Stark	198	199	200	201	202	203	204	205
199-07	Shaw-Walker	199	200	201	202	203	204	205	206	199-07	Stark	199	200	201	202	203	204	205	206
200-07	Shaw-Walker	200	201	202	203	204	205	206	207	200-07	Stark	200	201	202	203	204	205	206	207
201-07	Shaw-Walker	201	202	203	204	205	206	207	208	201-07	Stark	201	202	203	204	205	206	207	208
202-07	Shaw-Walker	202	203	204	205	206	207	208	209	202-07	Stark	202	203	204	205	206	207	208	209
203-07	Shaw-Walker	203	204	205	206	207	208	209	210	203-07	Stark	203	204	205	206	207	208	209	210
204-07	Shaw-Walker	204	205	206	207	208	209	210	211	204-07	Stark	204	205	206	207	208	209	210	211
205-07	Shaw-Walker	205	206	207	208	209	210	211	212	205-07	Stark	205	206	207	208	209	210	211	212
206-07	Shaw-Walker	206	207	208	209	210	211	212	213	206-07	Stark	206	207	208	209	210	211	212	213
207-07	Shaw-Walker	207	208	209	210	211	212	213	214	207-07	Stark	207	208	209	210	211	212	213	214
208-07	Shaw-Walker	208	209	210	211	212	213	214	215	208-07	Stark	208	209	210	211	212	213	214	215
209-07	Shaw-Walker	209	210	211	212	213	214	215	216	209-07	Stark	209	210	211	212	213	214	215	216
210-07	Shaw-Walker	210	211	212	213	214	215	216	217	210-07	Stark	210	211	212	213	214	215	216	217
211-07	Shaw-Walker	211	212	213	214	215	216	217	218	211-07	Stark	211	212	213	214	215	216	217	218
212-07	Shaw-Walker	212	213	214	215	216	217	218	219	212-07	Stark	212	213	214	215	216	217	218	219
213-07	Shaw-Walker	213	214	215	216	217	218	219	220	213-07	Stark	213	214	215	216	217	218	219	220
214-07	Shaw-Walker	214	215	216	217	218	219	220	221	214-07	Stark	214	215	216	217	218	219	220	221
215-07	Shaw-Walker	215	216	217	218	219	220	221	222	215-07	Stark	215	216	217	218	219	220	221	222
216-07	Shaw-Walker	216	217	218	219	220	221	222	223	216-07	Stark	216	217	218	219	220	221	222	223
217-07	Shaw-Walker	217	218	219	220	221	222	223	224	217-07	Stark	217	218	219	220	221	222	223	224
218-07	Shaw-Walker	218	219	220	221	222	223	224	225	218-07	Stark	218	219	220	221	222	223	224	225
219-07	Shaw-Walker	219	220	221	222	223	224	225	226	219-07	Stark	219	220	221	222	223	224	225	226
220-07	Shaw-Walker	220	221	222	223	224	225	226	227	220-07	Stark	220	221	222	223	224	225	226	227
221-07	Shaw-Walker	221	222	223	224	225	226	227	228	221-07	Stark	221	222	223	224	225	226	227	228
222-07	Shaw-Walker	222	223	224	225	226	227	228	229	222-07	Stark	222	223	224	225	226	227	228	229
223-07	Shaw-Walker	223	224	225	226	227	228	229	230	223-07	Stark	223	224	225	226	227	228	229	230
224-07	Shaw-Walker	224	225	226	227	228	229	230	231	224-07	Stark	224	225	226	227	228	229	230	231
225-07	Shaw-Walker	225	226	227	228	229	230	231	232	225-07	Stark	225	226	227	228	229	230	231	232
226-07	Shaw-Walker	226	227	228	229	230	231	232	233	226-07	Stark	226	227	228	229	230	231	232	233
227-07	Shaw-Walker	227	228	229	230	231	232	233	234	227-07	Stark	227	228	229	230	231	232	233	234
228-07	Shaw-Walker	228	229	230	231	232	233	234	235	228-07	Stark	228	229	230	231	232	233	234	235
229-07	Shaw-Walker	229	230	231	232	233	234	235	236	229-07	Stark	229	230	231	232	233	234	235	236
230-07	Shaw-Walker	230	231	232	233	234	235	236	237	230-07	Stark	230	231	232	233	234	235	236	237
231-07	Shaw-Walker	231	232	233	234	235	236	237	238	231-07	Stark	231	232	233	234	235	236	237	238
232-07	Shaw-Walker	232	233	234	235	236	237	238	239	232-07	Stark	232	233	234	235	236	237	238	239
233-07	Shaw-Walker	233	234	235	236	237	238	239	240	233-07	Stark	233	234	235	236	237	238	239	240
234-07	Shaw-Walker	234	235	236	237	238	239	240	241	234-07	Stark	234	235	236	237	238	239	240	241
235-07	Shaw-Walker	235	236	237	238	239	240	241	242	235-07	Stark	235	236	237	238	239	240	241	242
236-07	Shaw-Walker	236	237	238	239	240	241	242	243	236-07	Stark	236	237	238	239	240	241	242	243
237-07	Shaw-Walker	237	238	239	240	241	242	243	244	237-07	Stark	237	238	239	240	241	242	243	244
238-07	Shaw-Walker	238	239	240	241	242	243	244	245	238-07	Stark	238	239	240	241	242	243	244	245
239-07	Shaw-Walker	239	240	241	242	243	244	245	246	239-07	Stark	239	240	241	242	243	244	245	246
240-07	Shaw-Walker	240	241	242	243	244	245	246	247	240-07	Stark	240	241	242	243	244	245	246	247
241-07	Shaw-Walker	241	242	243	244	245	246	247	248	241-07	Stark	241	242	243	244	245	246	247	248
242-07	Shaw-Walker	242	243	244	245	246	247	248	249	242-07	Stark	242	243	244	245	246	247	248	249
243-07	Shaw-Walker	243	244	245	246	247	248	249	250	243-07	Stark	243	244	245	246	247	248	249	250
244-07	Shaw-Walker	244	245	246	247	248	249	250	251	244-07	Stark	244	245	246	247	248	249	250	251
245-07	Shaw-Walker	245	246	247	248	249	250	251	252	245-07	Stark	245	246	247	248	249	250	251	252
246-07	Shaw-Walker	246	247	248	249	250	251	252	253	246-07	Stark	246	247	248	249	250	251	252	253
247-07	Shaw-Walker	247	248	249	250	251	252	253	254	247-07	Stark	247	248	249	250	251	252	253	254
248-07	Shaw-Walker	248	249	250	251	252	253	254	255	248-07	Stark	248	249	250	251	252	253	254	255
249-07	Shaw-Walker	249	250	251	252	253	254	255	256	249-07	Stark	249</							



## NOTES

Shares otherwise identical, prices and ex dividends are in pence and denominations are £1s. Estimates prepared where possible, and current rates based on latest available figures.

1. **Dividend**—Dividend is the amount of the dividend that, amongst the shares being compared on profits after taxation and unexercised AT shares, is attributable to the shares in question. It is the dividend (or dividends) as indicated in "net" distributions. Covers are based on "nominal" distributions; this compares gross dividend costs to profits (including minority shareholdings) and the company's total dividend. It is the dividend (or dividends) as indicated in "gross" distributions.

2. **Yields** are based on middle prices, are gross, adjusted to AT of 25 per cent and allow for the effect of dividend distributions.

3. **"Trap Stock"**—

- a. **High and Loose** stocks that have been adjusted to allow for rights issues
- b. **Interests** since increased or resumed.
- c. **Overvalued** or overpriced, usually on the basis of price/earnings.
- d. **Too free** to over-speculate on applications.

4. **Figures or reports missing**.

5. **Not listed**—Not listed. *Quoted* permitted under Rule 532(4)(a).

6. **1638**—Not listed on Stock Exchange and company not intending to issue.

7. **Source of figures in listed securities**.

8. **Death in under Rule 532(3).**

9. **Prices at time of suspension.**

10. **Not listed**—Not listed. *Quoted* permitted under Rule 532(4)(a).

11. **Not listed**—Not listed. *Quoted* permitted under Rule 532(4)(a).

12. **Not listed**—Not listed. *Quoted* permitted under Rule 532(4)(a).

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98. **Not listed**—Not listed. *Quoted* permitted under Rule 532(4)(a).

99. **Not listed**—Not listed. *Quoted* permitted under Rule 532(4)(a).

100. **Not listed**







# CANADA

## Indices

**Nasdaq national market, closing prices**

[illegible]

## LONDON

**Chief price changes**  
(in pence unless otherwise indicated)

RISERS			FALLS		
APV Edges.....	618	+30	Red Intl.....	113	-
Accord Debut.....	189	+7	BP.....	794	-
Amco TV.....	361	+20	Cannon St. Invs.....	190	-
Assoc. News.....	485	+19	Kew Systems.....	85	-
Anlt & Wiborg.....	78	+10	Smith (W.H.) A.....	309	-
Bagger Brick.....	590	+30	Sourris (J).....	401	-
Barrat Divpts.....	169	+7	Tenby Inds.....	227	-
Beristofors.....	137	+22	Utd Bises.....	255	-
Burnd Invs.....	123	+17			
DRG.....	361	+18			
Executives.....	125	+15			
Heflich Bar.....	528	+19			
LWT.....	228	+23			
McCur & Stone.....	372	+19			
McCrory.....	306	+21			
Marley.....	136	+6			

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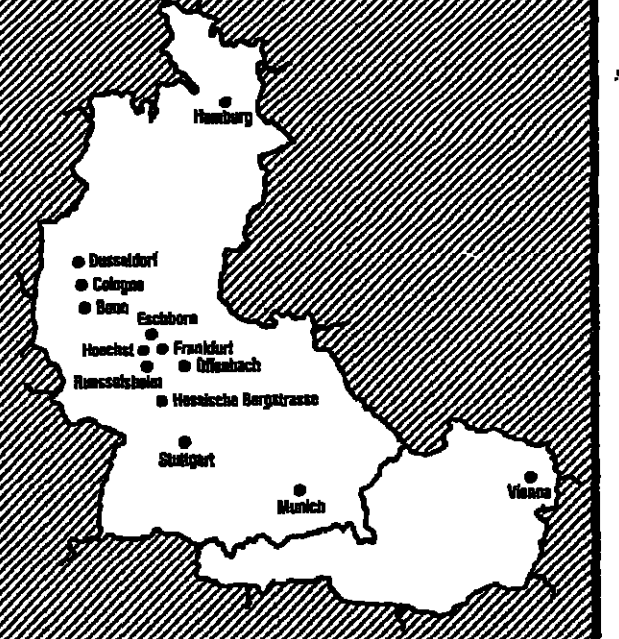
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**Continued on Page 37**



Stock	Dr	P	Sts	High	Low	Close	Change	Stock	Dr	P	Sts	High	Low	Close	Change	Stock	Dr	P	Sts	High	Low	Close	Change	Stock	Dr	P	Sts	High	Low	Close	Change	
Alcatraz	120	118	140	140	140	140		Cable	20	22	22	22	22	22		Rocky	10	10	10	10	10	10		Rupert A	567	10	67	67	67	67		
Alcoa	120	118	140	140	140	140		Carbor	16	43	36 1/2	36 1/2	36 1/2	36 1/2		IncSyn	26	10	10	10	10	10		Steel B	10	10	10	10	10	10		
Alcoa	120	118	140	140	140	140		D								IncSyn	26	10	10	10	10	10		Steel B	10	10	10	10	10	10		
Alcoa	120	118	140	140	140	140		D									IncSyn	26	10	10	10	10	10		Steel B	10	10	10	10	10	10	
Alcoa	120	118	140	140	140	140		D									IncSyn	26	10	10	10	10	10		Steel B	10	10	10	10	10	10	
Alcoa	120	118	140	140	140	140		D									IncSyn	26	10	10	10	10	10		Steel B	10	10	10	10	10	10	
Alcoa	120	118	140	140	140	140		D									IncSyn	26	10	10	10	10	10		Steel B	10	10	10	10	10	10	
Alcoa	120	118	140	140	140	140		D									IncSyn	26	10	10	10	10	10		Steel B	10	10	10	10	10	10	
Alcoa	120	118	140	140	140	140		D									IncSyn	26	10	10	10	10	10		Steel B	10	10	10	10	10	10	
Alcoa	120	118	140	140	140	140		D									IncSyn	26	10	10	10	10	10		Steel B	10	10	10	10	10	10	
Alcoa	120	118	140	140	140	140		D									IncSyn	26	10	10	10	10	10		Steel B	10	10	10	10	10	10	
Alcoa	120	118	140	140	140	140		D									IncSyn	26	10	10	10	10	10		Steel B	10	10	10	10	10	10	
Alcoa	120	118	140	140	140	140		D									IncSyn	26	10	10	10	10	10		Steel B	10	10	10	10	10	10	
Alcoa	120	118	140	140	140	140		D									IncSyn	26	10	10	10	10	10		Steel B	10	10	10	10	10	10	
Alcoa	120	118	140	140	140	140		D									IncSyn	26	10	10	10	10	10		Steel B	10	10	10	10	10	10	
Alcoa	120	118	140	140	140	140		D									IncSyn	26	10	10	10	10	10		Steel B	10	10	10	10	10	10	
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Alcoa	120	118	140	140	140	140		D									IncSyn	26	10	10	10	10	10		Steel B	10	10	10	10	10	10	
Alcoa	120	118	140	140	140	140		D									IncSyn	26	10	10	10	10	10		Steel B	10	10	10	10	10	10	
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Alcoa	120	118	140	140	140	140		D									IncSyn	26	10	10	10	10	10		Steel B	10	10	10	10	10	10	
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# FINANCIAL TIMES

## WORLD STOCK MARKETS

### WALL STREET

## Nail-biting finish to volatile day

THE DOW JONES industrial average scraped into the record books yesterday by closing higher for the 13th consecutive session, its longest winning streak since it was expanded to a 30-stock index in 1928, writes Roderick Oram in New York.

It was a cliff-hanging finish to a volatile session as blue chips struggled to overcome a heavy bout of selling in late afternoon when the index was as much as 10 points down on the day. It closed up only 1.97 at 2,104.47.

Seen in a broader perspective, however, the unprecedented New Year's rally faltered yesterday. The New York Stock Exchange composite index lost 0.09 of a point to close at 153.62 and the Standard & Poor's 500 index was off 0.30 of a point at 289.04. NYSE volume was 226.55m, the seventh busiest day ever, with the broadest range of investors from institutions to individuals on the action. Advancing issues barely outpaced declining although they led two-to-one in early morning.

The Dow industrial had a roller coaster day opening strongly, with a 15 point rise, succumbing to profit taking and

some disappointing earnings results in mid morning and afternoon while trying in between to earn its place in the record books.

Among the blue chips, American Express added 3/4 to \$67 1/2, AT & T slipped 3/4 to \$26 1/2, Chevron dipped 3/4 to \$52, Du Pont was up 3/4 to \$95 1/2, General Motors rose 1 1/4 to \$71 1/2 and McDonald's gained 5/4 to \$66 1/2.

Worse than expected results from IBM was a key factor behind the Dow industrial's dip in mid morning. IBM had traded as high as \$127 1/2 before announcing a near-halving in fourth quarter profits to \$2.28 a share. Its shares fell \$2 1/2 below their opening level to \$123 1/2.

Two other computer makers reported yesterday. Wang Laboratories rose 3/4 to \$14 1/2. It suffered a second quarter loss of \$78.6m against a year earlier profit of \$21.7m. Apple Computer was the most active issue in the over-the-counter market adding 1 1/4 to \$51 1/2 after turning in a 3 per cent rise in first quarter profits, although the per-share figure was unchanged at 91 cents.

Polaroid jumped 3/4 to \$75 1/2 after Morgan Stanley's analyst raised her earnings' estimates.

Among banks reporting higher earnings in line with the industry trend, Citicorp was unchanged at \$58 1/2, Bank of Boston gained 1/4 to \$46 1/2, Security Pacific was up 1/4 to \$40 1/2, Manufacturers Hanover rose 3/4 to \$48 1/2 and Chase Manhattan Bank added 3/4 to \$39 1/2, although Wells Fargo dipped 1/4 to \$107 1/2.

Securities firms fared poorly in the wake of Salomon Brothers forecast of sharply reduced fourth quarter profits. The most actively traded share on the

NYSE, it dropped 5/4 to \$39 1/2, E. F. Hutton gave up 1 1/2 to \$40 1/2, Paine Webber fell 1 1/2 to \$36 1/2 and First Boston was down 3/4 to \$47 1/2.

A number of paper groups performed well. Great Northern Nekoosa advanced 3/4 to \$79 1/2 after forecasting fourth quarter earnings of \$1.38 a share against 40 cents a year earlier. Kimberly-Clark gained 3/4 to \$96 1/2, International Paper added 3/4 to \$93 1/2 and Mead was up 1 1/2 to \$93 1/2.

Drug stocks were mixed. SmithKline Beckman was off 3/4 to \$101 1/2 and Merck fell 3/4 to \$133 while Squibb gained 1 1/2 to \$128 1/2 and Upjohn advanced 3/4 to \$106 1/2.

CBS dropped 1 1/2 to \$135 1/2. The tone of the credit markets was helped by a much firmer dollar which rose on hopes that interest rates in Japan or West Germany could be lowered soon.

The price of the 7.50 per cent Treasury long bond ended the day up 1/4 of a point at 102 1/2 at which it yielded 7.31 per cent. The yield curve steepened with prices barely rising on short-dated coupons.

The discount rate of three-month Treasury bills added one basis point to 5.35 per cent, fell one basis point to 5.36 per cent on six-month bills and lost five basis points to 5.35 per cent on year bills.

The Federal Reserve initiated two-day system repurchases when the Fed funds rate stood at 6 per cent. It is expected to add large quantities of reserves to the financial system over the next 10 days to compensate for the Treasury's large cash balance.

### TOKYO

## Caution cast aside on way to peak

PERSISTENT expectations of an imminent discount rate cut kept equities rising to yet another record in Tokyo yesterday despite investor caution after recent gains, writes Shigeo Nishiwaki of Jiji Press.

The growing nervousness led investors to shift their sights from recently popular issues like financials and large-capital stocks and chemicals to railways and budget-influenced stocks.

The Nikkei average added 27.44 to 19,216.12, reaching a historical peak for the third session running. Turnover stayed strong, with 980m shares traded compared with Monday's 968m shares, as steel and chemical giants attracted the bulk of trading activity. Declines outdistanced advances by a slim margin of 429 to 419, with 148 issues unchanged.

With the dollar's slide against other major currencies lapsing into a lull, a wait-and-see attitude prevailed among both buyers and sellers in advance of talks between Japanese Finance Minister Mr Kiichi Miyazawa and US Treasury Secretary Mr James Baker, scheduled for today in Washington.

Some brokers consider that Japan will have little choice but to lower its official discount rate charged on short-term Bank of Japan loans to commercial banks from 3 per cent at present in order to stem the rapid rise of the yen.

A mixture of investor optimism and pessimism helped to accelerate the trading tempo, brokers said.

Financial stocks lost ground on profit-taking almost across the board after surging on Monday. Sumitomo Bank and Dai-ichi Kangyo Bank shed Y 50 each to Y 2,940 and Y 2,550 respectively, and Mitsubishi Bank Y 40 to Y 2,490, while Tokyo Marine and Fire Insurance slipped Y 20 to Y 2,040. Securities houses, by contrast, firmed, with Nomura Securities gaining Y 60 to Y 3,340.

Big-capital steels and chemicals turned down. Nippon Steel headed the active list, with 258m shares traded, weakening Y 1 to Y 220. Nippon Kokan and Kawasaki Steel drifted off Y 7 each to Y 248 and Y 198, respectively. Shipbuilders finished mixed. Mitsub-

ishi Heavy Industries fell Y 15 to Y 450, whereas Ishikawajima-Harima Heavy Industries strengthened Y 11 to Y 436.

Among general chemical firms, Mitsui Toatsu Chemicals was the second busiest stock with 44m shares, but it lost Y 11 to Y 438 on profit-taking. Sumitomo Chemical, with 27m shares, eased Y 11 to Y 476 and Showa Denko Y 8 to Y 396.

The sluggishness of recently popular issues prompted bargain-hunters to seek railways which are little affected by currency movements. Tobu Railway, with 26m shares, advanced Y 25 to Y 900, Tokyu Y 40 to Y 1,450 and Keisei Electric Railway Y 23 to Y 833.

Blue chip stocks rallied moderately on the dollar's rebound, but buying of these stocks remained small.

Bonds pushed ahead on strong hopes for co-ordinated discount rate cuts by Japan and the US. The yield on the benchmark 5.1 per cent government bond maturing in June 1990 fell below 5 per cent for the first time in about five months. The yield dropped from Monday's 5.025 to 4.980 per cent.

But the upsurge was due mainly to a push by dealers, with trust banks and other institutions holding off, so some dealers became nervous after recent gains.

### HONG KONG

AFTER ANOTHER NOSEDIVE in morning trading, share prices in Hong Kong picked up when bargain-hunters moved into the market.

The Hang Seng index ended 10.58 down at 2,449.88 after plunging 83 points at midday on continuing worries about the political situation in China. The index had already fallen 83.11 on Monday. The Hong Kong index lost 8.5 to 1,500.21.

However, the renewed buying interest in the afternoon was aided by comments by China's chief representative in the colony to the effect that Peking would not abandon its policy of reform.

### SINGAPORE

A FRESH onset of profit-taking took share prices lower in Singapore, with the Straits Times industrial index falling 8.24 to 940.11.

However, trading was only moderate as many investors took to the sidelines, concerned that the market was seriously overbought after its advance last week.

There was also some caution ahead of the results of an inquiry into the death of the National Development Ministry last month. The inquiry found he had committed suicide after being accused of corruption.

### LONDON

## Attempt at fresh rally falters

ATTEMPTS by the London stock market to rally from Monday's falls failed as major institutions again kept to the sidelines over the dollar's trend.

After early gains, share prices were also unsettled by the resignation of two Morgan Grenfell directors and BTR's termination of its offer for Pilkington. Wall Street's erratic opening added to the downward pressure and prices finished little changed.

The FT-SE 100 index ended 0.5 higher at 1,778.9 after touching a new high at mid-session, and the FT Ordinary index gained 2 to 1,399.0.

Chief price changes, Page 35; Details, Page 34; Share information service, Page 33-33.

### CANADA

MOST SECTORS moved lower in active trading in Toronto, led by golds which fell on the decline in bullion prices.

Among golds, Dome Mines, which plans a public offering worth C\$100m (\$73.6m), eased C\$ 1/4 to C\$12, while Echo Bay was off C\$ 1/4 to C\$36 1/2. Against the trend, Lac Minerals gained C\$1 1/4 to C\$33 1/2.

Montreal edged up slightly, with most sectors except banks following the trend.

### AUSTRALIA

THE IMPROVEMENT in the December current account deficit lifted the mood in Sydney and share prices closed generally higher on solid support for golds and resources and fresh interest in industrials.

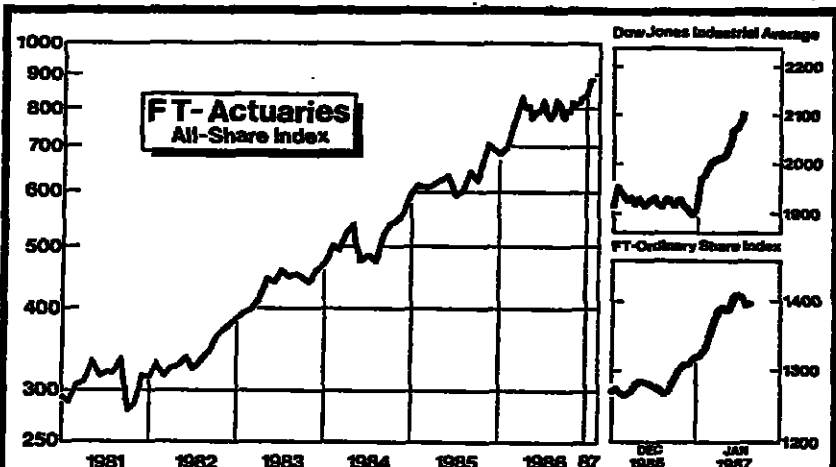
The All Ordinaries index gained 4.8 to 1,533.6 after dropping to 1,526.0 in nervous early trading. The gold index was strongly ahead, up 24.5 to 2,045.0.

### SOUTH AFRICA

THE LOWER bullion price took some gold shares down in Johannesburg although prices generally closed mixed or steady.

Vaal Reefs, a key gold issue, lost R2 to R403, but F.S. Consolidated was steady at R52.50 and Buffels unchanged at R79. Driefontein added R1 to R75.

### KEY MARKET MONITORS



#### STOCK MARKET INDICES

	Jan 20	Previous	Year ago
NEW YORK			
DJ Industrials	2,104.47	2,102.60	1,526.19
DJ Transport	877.79	882.51	715.81
DJ Utilities	224.28	223.34	171.81
S&P Composite	289.04	289.34	207.53

#### LONDON

	Jan 20	Previous	Year ago
FT-SE 100	1,778.9	1,778.4	1,376.3
FT-A All-share	887.75	886.68	687.34
FT-A 500s	973.98	972.71	730.19
FT Gold mines	335.4	335.2	341.8
FT-A Long gilt	9.92	9.96	10.81

#### TOKYO

	Jan 20	Previous	Year ago
Nikkei	19,216.12	19,188.58	12,952.0
Nikkei SE	1,650.98	1,654.37	1,030.30

#### AUSTRALIA

	Jan 20	Previous	Year ago
All Ord.	1,534.0	1,528.4	1,085.6
Metals & Mins.	786.0	780.5	545.5

#### AUSTRIA

	Jan 20	Previous	Year ago
Credit Aktien	217.88	219.31	251.520

#### BELOW

	Jan 20	Previous	Year ago
Belgian SE	4,029.49	4,028.09	2,823.33

#### CANADA

	Jan 20	Previous	Year ago
Toronto	2,155.6	2,173.4	2,224
Metals & Mins	3,251.3	3,273.2	2,846.5
Composite	1,643.80	1,648	1,139.45

#### DENMARK

	Jan 20	Previous	Year ago
SE	215.97	214.92	

#### FRANCE

	Jan 20	Previous	Year ago
CAC Gen	413.50	415.60	273.8
Ind. Tendance	103.90	104.30	165.9

#### WEST GERMANY

	Jan 20	Previous	Year ago
FAZ-Aktien	627.27	627.69	708.77
Commerzbank	1,887.50	1,887.30	2,139.3

#### HONG KONG

	Jan 20	Previous	Year ago
Hang Seng	2,449.88	2,460.46	1,775.82

#### ITALY

	Jan 20	Previous	Year ago
Banca Com.	722.06	726.46	487.37

#### NETHERLANDS

	Jan 20	Previous	Year ago
ANP-CBS Gen	270.90	270.80	102.9
ANP-CBS Ind	262.70	262.10	254.7

#### NORWAY

	Jan 20	Previous	Year ago
Oslo SE	367.58	367.82	388.14

#### SINGAPORE

	Jan 20	Previous	Year ago
Straits Times	940.11	948.35	586.18

#### SOUTH AFRICA

	Jan 20	Previous	Year ago
JSE Golds	2,107.0	1,253.4	
JSE Industrials	1,484.0	1,098.0	

#### SPAIN

	Jan 20	Previous	Year ago
Madrid SE	238.47	253.91	113.11

#### SWEDEN

	Jan 20	Previous	Year ago
J & P	2,283.60	2,289.20	1,747.98

#### SWITZERLAND

	Jan 20	Previous	Year ago
Swiss Bank Ind	581.10	576.80	592.1

#### WORLD

	Jan 19	Previous	Year ago
MS Capital Int'l	383.7	387.10	263.6

#### COMMODITIES

	Jan 20	Previous	Year ago
(London)			
Silver (spot fixing)	368.40p	367.45p	
Copper (cash)	287.75	287.25	
Coffee (March)	£1,615.50	£1,547.50	
Oil (Brent blend)	£18.55	£18.65	

#### GOLD (per ounce)

	Jan 20	Previous	Year ago
(London)			
London	\$415.00	\$422.25	
Zürich	\$414.75	\$422.75	
Paris (fixing)	\$416.98	\$421.42	
Luxembourg	\$418.00	\$421.50	
New York (Feb)	\$413.00	\$423.30	

### EUROPE

## Pause after exertions as dollar firms

THE RECOVERY in the dollar and the overnight record-breaking performance on Wall Street provided the European bourses with a chance to catch their breath yesterday after their recent exertions.

Frankfurt regained its poise after the sharp decline on Monday and on the growing possibility of the Bundesbank cutting its discount rate either at tomorrow's policy-making council meeting or in early February.

The Commerzbank index was unchanged at 1,897.30. Deutsche Bank started with an early rise of DM 7 which was trimmed to a gain of DM 4 to close at DM 784.50.

Reflecting the continued uncertainty among export-dependent issues, Daimler lost a further DM 4 to DM 1,091 while BMW finished with a DM 4 advance to DM 510.

Energy group Veba gave up DM 8 more to DM 279 on government plans to sell its 25.5 per cent stake in March.

Klöckner Werke, which revealed that processing operations, exceeded steel sales last year for the first time, gave up 10 pf to DM 180.

Puma sprinted DM 35 higher to DM 415 after Monday's sharp drop.

Profit-taking surfaced in the bond market with losses of up to 40 basis points among longs. Dealers were divided over the implications of the impact of a discount rate cut with some arguing that more profit-taking could develop if speculation of further rate declines ended. Others suggested that prices would hold firm because of the long-term potential of currency gains.

The Bundesbank bought a large DM 127.8m of paper after selling DM 68.9m on Monday. The average yield on public authority paper edged 1 basis point higher to 5.76 per cent.

Zurich derived inspiration from the stronger dollar although early gains were trimmed by profit-takers and by selling ahead of the maturing of January futures contracts on Monday.

Jacobs Suchard, currently in pursuit of Hero, added Sfr 125 to Sfr 8,875 on its higher dividend comments while Firrelli beaver picked up Sfr 8 to Sfr 458 after a forecast of higher 1988 results.

Amsterdam was only marginally higher despite the good foreign currency and stock market news. Internationals failed to respond to the higher dollar with only Royal Dutch Ft 2.10 stronger at Ft 211.70 as Unilever held unchanged at Ft 512.50 and Akzo retreated Ft 1.90 to Ft 139.20. KLM shed a further 70 cents to Ft 35.10.

Banks were buoyed by the prospects of lower German rates, and by speculation lower Dutch rates. ABN was Ft 12 higher at Ft 522 and NMB edged Ft 1.50 ahead to Ft 196. Loss-making mortgage bank FGH slipped 10 cents to Ft 10.00, the bid price made by insurer Aegon on Friday.

Brussels enjoyed moderate gains in calm trading. Tractebel among holding companies closed Bfr 50 higher to Bfr 6,430 with Reserve down Bfr 15 at Bfr 3,380. Chemicals were broadly higher with Solvay managing a good Bfr 210 gain to Bfr 8,750 following yesterday's Bfr 70 dividend payment and higher-than-expected profits for 1986.

Madrid firmed in thin trading while Stockholm staged a broad advance spurred by lower long-term interest rates. Paris drifted lower amid caution over the currency markets. Madrid managed a fresh record with a 2.56 gain in the bourse index to 238.47 and chemicals and construction issues leading the way.

Oslo remained lethargic despite higher volume and a Nkr 5 gain in Norsk Hydro to Nkr 144.

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